

FINANCIAL TIMES

EUROPE'S BUSINESS NEWSPAPER

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Monday May 9 1983

D 8523 B

France's strains
come to the
surface, Page 15

Algeria	Sch 15	11100	Portugal	100	100
Argentina	100	100	Spain	100	100
Australia	100	100	Sweden	100	100
Belgium	100	100	Switzerland	100	100
Canada	100	100	Taiwan	100	100
Denmark	100	100	Thailand	100	100
France	100	100	USA	100	100
Germany	100	100			
Greece	100	100			
India	100	100			
Indonesia	100	100			
Italy	100	100			
Japan	100	100			
Korea	100	100			
Malaysia	100	100			
Netherlands	100	100			
New Zealand	100	100			
Norway	100	100			
Philippines	100	100			
Singapore	100	100			
South Africa	100	100			
South Korea	100	100			
Taiwan	100	100			
Thailand	100	100			
USA	100	100			
UK	100	100			
West Germany	100	100			
Yugoslavia	100	100			

NEWS SUMMARY

GENERAL BUSINESS

Rebels backed by U.S. get boost

The strong feelings roused by President Ronald Reagan's "secret war" in Nicaragua have been intensified by the revelation that the number of U.S.-backed guerrillas fighting the Sandinista Government has risen from 1,500 in August to 7,000. That compares with the 6,000 left-wing guerrillas who are fighting against the American-backed Government of neighbouring El Salvador.

Wales's phone cut

Lech Walesa, former leader of the Solidarity movement, was under surveillance by Polish police at his Gdansk home, with his telephone cut off. At least nine of his associates were detained after his Friday meeting with activists. Page 2

Sub spotting checks

Swedish navy investigators reports by 20 witnesses who said they saw the periscope of a foreign submarine off the northern port of Sundsvall on Saturday night. Swedish vessels escorted away a Soviet tanker. Page 4

New Thai government

After three weeks of talks, Thai Premier General Prem Tinsulanonda named a 44-member coalition cabinet. Page 2

Iran recoups

Iranian Deputy Premier Manuchehr Mohtashami said the country had recovered millions of dollars' worth of property from the family of the deposed Shah, who died in 1980.

French arms trip

French Defence Minister Charles Hernu arrives in Abu Dhabi today for two days of talks expected to centre on increasing sales of French arms to the United Arab Emirates. Kuwait announced it was buying 700m (800m) arms from France. Military imports, Page 3

Labour funds plan

UK Labour Party leader Michael Foot said a Labour government would seek agreement with major insurance and pension funds to attract some of their money into a new national investment bank. Page 8

Benn chosen

Prominent UK Labour Party Left-winger Tony Benn, former Cabinet Minister, was chosen as candidate for the new, marginal constituency Bristol East. Page 8

Argentine amnesty

Argentina plans to grant an amnesty to security forces for crimes committed in anti-guerrilla operations.

South Korea 'no'

South Korea rejected China's request to return six hijackers of a Chinese airliner, saying it would try them. Page 2

Expensive take-off

A 1000-yard (910 metre) runway costing £170,000 (\$260,000) is being built at Mallow racecourse, County Cork, Ireland, to free a multi-million-dollar executive jet. It made a forced landing there carrying eight Mexican businessmen from the U.S. to Germany, and the ground is too soft for it to take off.

Briefly...

French police seized cocaine with a street value of \$5.75m. Kathmandu: UK five-man team abandoned attempts to climb either Himalayan summits Taboche and Cholatse.

U.S. to back gas pipeline study

THE U.S. gave its backing for a feasibility study to be made of a plan for a \$10bn pipeline to carry natural gas from Nigeria and Algeria to Western Europe. Spain made the proposal at an International Energy Agency meeting in Paris. Page 16

AFRICAN Development Bank

warns that African countries are facing increasing difficulty in managing their external debts. Page 2

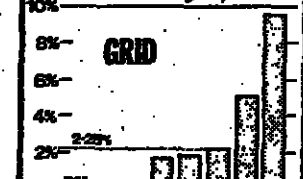
U.S. TEXTILE and clothing

manufacturers and unions are demanding tighter import restrictions and are asking for a meeting with President Ronald Reagan to plead their case. Page 4

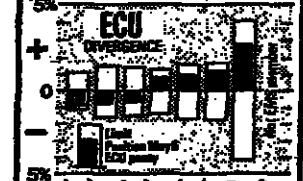
THE FRENCH FRANC

was weaker within the European Monetary System last week after interest rates rose. Page 16

EMS May 6, 1983



ECU



Increased speculation

on the possibility of another franc devaluation. French interest rates were pushed higher and that helped the franc to stabilise at its lower levels.

The Dutch guilder

was also underpinned by firm interest rates, while recent strength of the Belgian franc allowed the Belgian central bank to cut its discount rate by half a point to 9% per cent.

The D-Mark

showed a small improvement, helped by a slight weakening of the U.S. dollar. The Italian lira remained the strongest member of the system.

The chart shows

the two constraints on European Monetary System exchange rates. The upper grid, based on the weakest currency in the system, defines the cross rates from which no currency (except the lira) may move more than 24% per cent. The lower chart gives each currency's divergence from its "central rate" against the European Currency Unit (ECU), itself a basket of European currencies.

COAL reserves

in Britain are enough to serve its needs and part of Western Europe's for 300 years, said National Coal Board chairman Norman Siddall.

COMPANIES

Standard Indiana sells Italian unit

STANDARD OIL of Indiana is understood to have agreed to sell its subsidiary Amoco Italia to two Saudi-controlled companies, with its name being changed to Tam Oil. Page 16

ARGUS PRINTING and Publishing

South Africa's largest newspaper group, suffered a 40 per cent drop in trading profit in the year ended February, at R17.5m (\$18.2m). Page 18

ROLLS-ROYCE

the UK aero engine maker, plans to spend £70m (\$111m) - £20m on computing and test facilities, £20m on manufacturing technology, and £30m on advanced engineering.

OECD sees improved prospects for world growth this year

BY DAVID HOUSEGO IN PARIS

PROSPECTS for economic growth in the industrial world have improved further, according to new estimates from the Organisation for Economic Co-operation and Development (OECD).

The OECD secretariat now predicts 2 per cent growth overall this year, compared with its December estimate of 1.5 per cent.

Ministers from the 24-nation group meet here today for two days of talks on how best to sustain this fragile recovery. They are divided, however, on how to achieve their goal without rekindling inflation.

The secretariat foresees 3 per cent growth in 1984.

It is predicting a 2 per cent growth for the group of 24 industrialised nations, as opposed to 1½ per cent last December and 3 per cent for 1984.

But that overall average conceals wide disparities. The secretariat's forecast is that the U.S. economy will be expanding by 4.5 per cent in real terms next year, with Japan still showing a modest 3 per cent increase in GNP and Europe only 2 per cent.

Inflation has, however, come down faster than the secretariat expected. For the six months to February of this year, the seven largest Western economies brought inflation down at an annual rate to 2.6 per cent, or below their 3.2 per cent average of the 1980s. Unemployment is also growing less fast.

The U.S. view is that the American-based recovery can help trigger expansion elsewhere if trade barriers are lowered, thus accelerating the growth of world commerce. This argument ties in with the U.S. belief that industrialised nations should widen their markets to Third World goods to offset the contraction in trade caused by developing countries who have cut back on imports to reduce their indebtedness.

But EEC countries fear that this is an indirect attack on the import restraint agreements they have with Japan, and many Third World countries, and on the Community's agricultural policy.

France, supported by the Socialist and Scandinavian countries, is expected to press for a more co-ordinated, relational approach to world growth. The French view is that most significant U.S. contribution to sustaining recovery would come from lower interest rates and a weaker dollar. Though many other countries share this view, few

feel there is further mileage to be got over hammering the Americans on interest rates and on bringing down the U.S. budget deficit.

The OECD secretariat will warn governments of the danger that undue emphasis on anti-inflationary policies carries the risk of putting a damper on the incipient recovery. It believes that the adjustments downwards of monetary targets last year in line with inflation, and the competitive cutting of budget deficits in Europe, had an unintended deflationary impact on the world economy.

It is proposing to governments a new approach to economic management that would avoid the deflationary consequences of monetarism and the inflationary consequences of a Keynesian emphasis on employment. This would consist

in governments setting medium-range targets in terms of nominal GDP, or in its equivalent of the monetary mass, multiplied by the velocity of circulation.

Stable targets as defined in such terms would allow countries with unexpected gains in inflation more "growing room" to raise output. On the other hand, in countries where inflation accelerated unexpectedly fast, policy would automatically become contractionary.

The OECD - which has already been selling the approach to governments - believes that it provides an international economic framework while allowing different countries to adapt policies to their particular circumstances.

The two-day meeting will be attended by 40-45 ministers, including Mr George Shultz, the U.S. Sec-

retary of State, Mr Donald Regan, the American Treasury Secretary, and Sir Geoffrey Howe, the British Chancellor of the Exchequer. It is seen as an important milestone in defining the issues before the Williamsburg economic summit at the end of the month.

In the wake of it the U.S. has invited trade and finance ministers from the seven-summit countries to a dinner in Paris on Tuesday and a meeting the following day to discuss the related issues of trade, finance and indebtedness. France declined to attend.

East-West issues are not expected to loom large at the OECD gathering partly because both the U.S. and Europe want to avoid a further dispute over these issues before Williamsburg.

Lombard, Page 15

STALEMATE AFTER SHULTZ VISIT

Israel warns of war threat from Syrian build-up

BY REGINALD DALE IN WASHINGTON AND DAVID LENNON IN TEL AVIV

ISRAEL is not optimistic that Syria will pull its 40,000-strong army out of Lebanon after last week's U.S.-sponsored Israeli-Lebanese force withdrawal agreement. Mr Moshe Arens, Israel's Defence Minister, said yesterday.

On the contrary, he warned, Syria was getting ready for war with Israel, through a massive build-up of its armed forces with the most modern Soviet equipment.

Mr Arens was speaking as Mr George Shultz, the U.S. Secretary of State, left the Middle East at the end of a two-week peace mission, in which he failed to win Syria's support over withdrawal of foreign forces from Lebanon.

In an interview on U.S. television, Mr Arens repeated that the Israeli-Lebanese agreement, which he hoped would be signed very shortly, depended on a simultaneous Syrian withdrawal. If that did not occur within a few weeks, urgent consultations would have to be reconvened between the Israeli, Lebanese and U.S. governments, he said.

At this stage, however, it was neither necessary nor useful to contemplate new Israeli military action against the Syrian forces in Lebanon, Mr Arens said.

However, the stalemate which Mr Shultz has left behind heightens the fears of renewed clashes between Israeli and Syrian forces. Israeli army radio last night quoted "security sources" warning that if Syria refuses to leave Lebanon there could be a reversal of the battle at the initiative of Damascus.

Minutes after Mr Shultz left Beirut for Paris yesterday, fighting



George Shultz

broke out again in the hills overlooking the capital. Artillery exchanges between Christian Maronite militias and leftist Druze forces had ceased while Mr Shultz conferred with President Amin Gemayel. More than 25 people have died in the past three days of fighting.

Earlier, speaking to reporters on a flight from Saudi Arabia and Tel Aviv, Mr Shultz said Lebanon would now have to try to negotiate with Syria and the Palestine Liberation Organisation on the withdrawal of their forces.

Mr Philip Habib, the U.S. Middle East negotiator, and other senior officials, would remain in Lebanon to "continue work on matters that are still ahead of us," he said.

President Hafiz al-Assad of Syria, meanwhile, flew to Saudi Arabia yesterday for talks with King Fahd.

Although Saudi Arabia supports moves to get all foreign forces out of Lebanon, officials said they saw no direct link between the withdrawal of Israeli and Syrian forces. They wanted the Israeli troops out of the country, regardless of any agreement between Lebanon and Syria.

German and UK producers criticise British steel pricing

BY PETER BRUCE IN LONDON

THE British Steel Corporation (BSC) has come under renewed criticism as it attempts to improve on the 47 per cent share of the UK steel market it won last year.

The West German steel industry is understood to be complaining to the European Commission in Brussels that BSC prices are too low. A group of private UK steel makers is also considering a formal complaint to the British Office of Fair Trading (OFT) about BSC.

Substantial discounts are being offered by BSC to selected customers, which demonstrate the "tough stance" the corporation has adopted to improve its market share.

Some private steelmakers complain that BSC is selling subsidised, unfinished steel at preferential rates to finishing plants in which it has an interest.

The group preparing the complaint is believed to be particularly concerned that BSC is supplying steel billets, at allegedly unfair prices, to two or three companies in which it has a 50 per cent interest. The group has not yet publicly declared its intentions, and no firm decision has been made on going ahead with the complaint. Not everyone in the private sector expects a sympathetic response from the OFT.

German concern over BSC prices has also not surfaced in public. However, UK industry officials say German producers feel that BSC prices are too low and that the corporation allegedly shows little sign of increasing its prices, in accordance with increased guidance prices issued by the EEC Commission late last month.

The new price guidelines, due to come into force on May 15, involve an average increase of about 3 per cent. The increases were believed agreed largely to accommodate the German steel industry. Prices in the Federal Republic have been much higher than those in the UK and France since the beginning of the year.

In the UK market, BSC has doubled, and in one case more than trebled, the level of rebate off list price offered to some important steel-using industries in the UK.

Although the corporation increased list prices for its main strip products by around 10 per cent from April 3, to align itself with a strengthening market, the discounts have been increased dramatically between the third quarter of 1982 and the second quarter of this year.

The rebate on hot rolled coils and cut lengths offered to some tube makers, for instance, has risen

from £3 a tonne to £25 (\$39.45) per tonne now. Discounts on the same steel category to manufacturers of racking and strapping have nearly doubled, from £8 last year to £15 a tonne now. For cold reduced coils and cut lengths, discounts to tube makers have risen from £10 to £18 a tonne and for racking manufacturers from £10 to £15.

Domestic appliance manufacturers, mentioned in the documents, are now being offered rebates of £10 per tonne, from £5 last year.

Manufacturers of wheels and other automotive components, listed as eligible for rebates of £5 - and £8 for purchases of more than 20,000 tonnes a year - can now get rebates of £10 and £15 per tonne off list price. The sector rebates are offered to customers who buy in large tonnages of steel annually throughout the EEC.

While BSC claim that its pricing policies are not secret, and that customers selected for rebate are informed, individually, about discount movements in their sector, some BSC competitors believe that the rebates published in the documents are negotiable, and that even bigger price cuts than those listed are being made by BSC.

Editorial comment, Page 14

How Grindlays in Europe and the Middle East assisted Krupp Polysius AG secure a turnkey contract for a cement plant in Oman.

The Grindlays Bank Group was closely involved in the banking and insurance arrangements for a turnkey contract worth about DM 300 million for a 624,000 tonnes p.a. cement plant in Oman being built by Krupp Polysius AG for the Oman Cement Company (S.A.O.).

Through our offices in London, Ruwi, Bahrain and with the assistance of our representative office in Dusseldorf, Grindlays:-

- Issued the tender bond.
- Issued performance and advance payment bonds.
- Participated in the consortium led by Arab Bank Limited opening the line of credit for Oman Cement Company (S.A.O.).
- Joined Commerzbank AG in co-managing confirmation of this letter of credit to Krupp Polysius AG.
- Through their insurance broking subsidiary, placed contractors all risk and marine insurances.

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STATISTICAL TRENDS: THE EEC

Slowdown in growth causes problems

THE European Economic Community as a group of economies has experienced slow or negative growth in the past few years, with falling investment and rising inflation and unemployment.

Inflation began to slow last year and is set to fall faster in 1983, but unemployment has risen sharply. The modest recovery forecast for this year will probably fail to prevent a further rise.

The rate of employment growth in the EEC has been significantly worse than that of the U.S. and Japan since 1970, with the exception of last year. In sectoral terms, the trend towards a falling share of agricultural and industrial employment has continued.

The onset of lower growth, higher inflation and unstable exchange rates in the 1970s has created major problems for moves towards integration. Some measures of convergence and divergence of the economies are given here, showing the increase in variability in the 70s and 80s.

The European Monetary System has been one response, but the fundamental divergences in the economies have required substantial realignments in the system. A result of the recession has been growing non-tariff barriers to intra-community trade and national resistance to restructuring major industries like steel and chemicals on a community basis.

Since the establishment of the EEC, the original Six have all increased the share of intra-EEC trade as a proportion of total trade, as has the U.K. Denmark, Ireland and Greece have seen the opposite development, but their shares remain high. The EEC budget has grown substantially since 1973, but still represented only 2.7 per cent of national spending in 1981. For this reason it has no appreciable fiscal effect.

Problems with the budget centre on the Common Agricultural Policy, which takes the lion's share of spending. The subsidies given to farmers have produced tensions internally and externally. Within the community, the CAP resulted in the UK, which ranks sixth in gross domestic product per capita, making a net contribution to the budget, the only country apart from West Germany to do so. Refunds to the UK have been a temporary solution. But real farm incomes have tended to fall since 1974 (although they rose last year) and this is a major factor in the present farm price talks.

Externally, the farm surpluses which are produced, especially of cereals and milk products, threaten to start a trade war with the U.S. over their export to third countries. Negotiations over the entry of Spain and Portugal into the community centre on the problems which would be raised by two more Mediterranean farming sectors within the EEC.

The EEC's competitiveness declined in the period 1973 to 1980. But in 1981-82, relative unit labour costs fell back to the levels of the early 70s, thanks to lower wage rises and favourable exchange rate movements.

The community's share of world trade slipped between 1963 and 1980. In the same period, rates of growth of productivity failed to match those of Japan, but compared favourably with the U.S.

Indicators

EEC ECONOMIC INDICATORS				
	Real GDP	Real fixed investment	Consumer prices	Unempl. rate*
1961-70	4.7	5.7	3.8	2.1
1971-80	2.9	1.6	9.7	4.2
1979	3.3	4.0	10.0	5.4
1980	1.4	2.3	14.3	6.0
1981	-0.6	-5.6	12.8	7.9
1982	0.3	-3.0	11.0	9.6
1983†	1.0	0.6	8.0	11.0

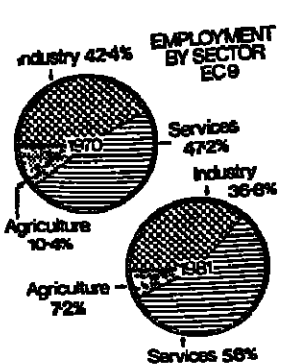
* EEC 9. † Forecast. Sources: EEC Commission, OECD

INDUSTRY INDICATORS 1975=100		
	Crude steel	Passenger cars Elect. prodn.
1976	107.1	115.9
1977	100.6	120.0
1978	105.8	121.3
1979	111.9	121.3
1980	102.0	110.8
1981	99.9	103.6
1982	88.2	106.5*
1983†	88.2	103.3*

* January-September. Source: Eurostat

EMPLOYMENT % changes				
	Labour force	U.S.	Japan	EEC
1970-79	0.5	2.7	0.8	0.2
1980	0.8	1.9	1.0	-0.1
1981	0.4	1.6	1.2	-1.5
1982*	0.6	1.0	1.0	-1.1
1983†	0.7	1.6	0.4	-0.3

* Estimate. † Forecast. Source: EEC Commission



Internal

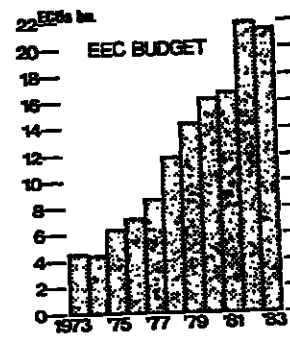
CONVERGENCE AND DIVERGENCE, EEC 10				
	GDP per cap. coefficient of variation†	Inflation standard deviation*	Net gov't borrowing standard deviation*	
1961-70	15.4	21.5	1.5	1.7
1971-80	13.8	29.1	3.7	3.5
1980	14.2	26.2	5.2	3.9
1981	14.4	23.8	4.7	5.3
1982	14.5	24.1	4.1	4.8
1983	14.9	23.7	3.4	4.8

* Root of sum of squares of deviation from EEC average. † Standard deviation divided by mean. Source: EEC Commission

Budget

INTRA-EEC TRADE			
	Exports	Imports	Change
1976	70.0	59.5	+10.5
1977	47.0	48.1	-10.9
1978	46.9	48.2	-11.3
1979	43.2	51.2	-7.3
1980	48.2	49.2	-1.0
1981	69.8	74.9	-5.1
1982	43.3	40.8	+2.5
1983†	71.3	52.0	+19.3
EEC 10	51.2	47.7	+3.5

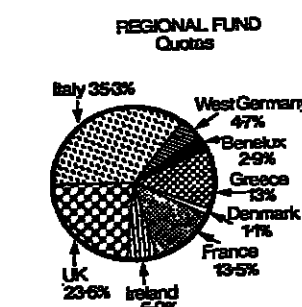
Source: Eurostat



EXPENDITURE % of total	
	1973 1982
CAP	81.2 63.7
Social fund	5.8 5.7
Regional fund	— 13.5
Industry, energy, research	1.5 2.1
Administration, other	11.5 15.0

Source: Eurostat

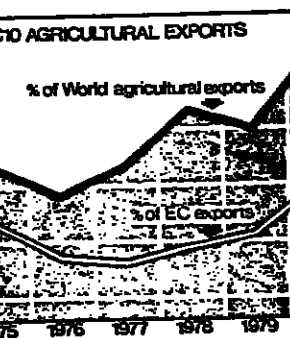
Agriculture



FARM SPENDING By product, % of total, 1982	
Cereals	15.2
Milk products	30.2
Oils and fats	9.1
Sugar	9.2
Beef and veal	10.6
Tobacco	4.5
Fruit and veg.	6.4
Other products	12.7
MCA's	2.1

EEC 10: SELF-SUFFICIENCY By product, %		
	1973	1980
Cereals	91	101
Wheat	104	117
Barley	105	112
Sugar*	91	125
Wine*	99	105
Beef and veal	143	115
Skimmed milk	130	148
Concentrated milk	98	119
Butter	102	105
Poultrymeat	—	—
* EEC 9.		

Source: Eurostat



REAL AGRICULTURAL INCOMES (1974=100)	
	EEC 9 EEC 10
1975	97.2 97.3
1976	98.8 99.1
1977	97.6 98.0
1978	99.5 100.4
1979	96.9 97.8
1980	90.4 92.3
1981	88.1 90.4

Source: Eurostat

External

CHANGES IN AREA IMPORT STRUCTURE 1958-81 % points			
	U.S.	Japan	EEC 10
BLEU	-2.6	+1.8	+0.7
DK	-0.5	+1.6	-0.6
D	-6.2	+2.8	-0.1
GR	-8.5	+2.9	-1.0
F	-2.7	+1.8	+0.9
IRE	+3.3	+1.5	-0.1
NL	-2.0	+1.1	+1.8
I	-10.4	+1.0	+2.1
UK	-4.1	+2.6	-0.3
EEC 10	-3.0	+1.9	+0.8

Source: Eurostat

SHARE OF GDP, 1981 %	
	At current prices and PPPs*
D	26.1
F	22.0
I	18.6
NL	5.5
B	3.8
UK	18.9
Other	5.1
U.S.	118.8
Japan	46.0

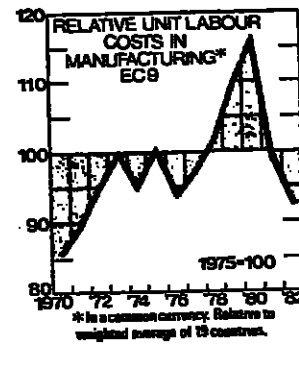
* Purchasing power parities. Source: EEC Eurostat

SHARES OF WORLD TRADE, %		
	Exports	Imports
1963	21.3	21.0
1973	15.4	13.5
1980	4.2	8.0
1981	—	—
1982*	—	—
1983†	—	—

* Excluding intra-EEC trade. Source: Eurostat

PRODUCTIVITY Per person employed, % changes			
	EEC 10	U.S.	Japan
1963-70	4.4	2.1	8.4
1973-80	2.1	0.1	3.0
1981-83*	1.2	0.5	2.3
1979	2.4	-0.1	4.1
1980	1.5	-0.6	3.3
1981	0.9	0.9	2.1
1982	1.4	-0.5	1.7
1983*	1.4	1.2	3.2

* Forecast. Source: EEC Commission



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OVERSEAS NEWS

WORLD TRADE NEWS

Swedes shadow Soviet tanker in mini-sub hunt

BY KEVIN DONE IN STOCKHOLM

UNDER CLOSE naval escort, a Soviet chemical tanker was last night allowed to leave Swedish waters near Sundsvall on the country's northern Baltic coast, where for nearly two weeks, Swedish armed forces have been hunting for suspected Soviet submarines.

It is thought that at least two mini submarines are trapped behind barriers of mines laid across the fjords, close to Sundsvall and it was feared they might try to escape using the tanker as cover.

The Soviet tanker had been discharging methanol over the weekend for a Swedish chemicals company and its departure was delayed for several hours.

As it headed out to sea last night it was led by helicopters trailing hydrophones and was accompanied by Swedish patrol boats.

The hunt for foreign submarines off the Swedish coast, about 450 km north of Stockholm, reached a new pitch on Saturday when helicopters and patrol boats fired two salvos of

around 10 depth charges at suspected intruders.

As in an earlier attack some days ago with mines and depth charges, the Swedish forces again failed in their attempt to bring the suspected submarines to the surface.

The Swedish defence staff is becoming increasingly wary about releasing detailed information about its activities around Sundsvall because of fears that this could be relayed by radio signals to the intruding submarines.

Much of the surrounding coastline was closed off to the public at the weekend.

Investigations of the seabed by divers in areas where depth charges and mines have been exploded have also failed, so far, to yield evidence that could conclusively identify the submarines.

A spokesman for the Chief of Staff said yesterday: "It is likely that we are dealing here with mid-range submarines. For the moment we are sure that we must continue our investigations."

JOHN GRIFFITHS LOOKS AT PROSPECTS FOR THE ALTERNATIVE ENGINE

Diesel shifts to top gear in the car market

THE YEAR 2000 will see the start of the century of the diesel engine, according to the confident prediction of a team of planning and research consultants.

"We cannot yet consign the petrol engine to retirement and it will remain for many decades the prime power unit for cars. But the writing is on the wall," says Planning Research Systems, in its annual world engines digest.

Ford's announcement last week that it will start producing up to 150,000 1.6 litre car diesels a year at Dagenham in Essex from September, provides further proof that bigger manufacturers think so too.

There are caveats: research is proceeding on other alternative power units, such as gas turbines. The pressure of rising fuel prices has seen much development in the fuel economy of the petrol engine itself, and many are now as economical as the diesel engines of a few years ago.

But even short of a complete takeover, the potential demand for the diesel is such that a major manufacturer now ignores it at its peril.

This is despite the fact that the diesel has several disadvantages, compared with the petrol engine: it is innately more prone to vibration and harshness; it must be serviced more frequently; it is relatively heavier; involves some delay in

starting up while its glow plugs heat up, and the fuel itself is unpleasant to handle on the forecourt.

A diesel version of any given car is likely to cost several hundred pounds more than its petrol equivalent. The engine is much more highly stressed - with compression ratios double that of petrol units - and more demanding in manufacture.

Ford has found that not even tighter machining tolerances are sufficient to ensure the required durability. So when major components have been produced, they are sorted into grades according to minute variations in the finished product. A computer then selects the most closely compatible ones for any given engine. Not only that, but 31 separate chiller rooms have been installed to keep the components as close as possible to ambient temperature to give accurate dimensional comparability.

With these difficulties and a total commitment of £140m, Ford must believe the effort is worthwhile - although it will not yet give market predictions for the Escorts and Fiestas into which the engines will first be fitted. Most manufacturers seem to hold the same view as Ford.

The UK, which for a number of reasons has been most reluctant to accept the diesel, provides a good illustration of the growing commitment.

In 1972, only Peugeot and Mercedes were offering diesel cars in Britain. By 1981, the number of manufacturers offering diesels had grown to eight; last year there were 13. Ford's debut this year will be followed by EL in 1984 with a unit developed jointly with Perkins.

The growth has taken place for one main reason: the diesel will on

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a motorist once had to travel to recoup his initial investment has shrunk. At the same time, differential taxation on diesel and petrol fuels in some European markets has led to soaring diesel sales.

Italy provides the best example: diesel costs about \$1.90 a gallon; petrol \$3.95. So if a petrol version of

Germany last year, 215,000 in France and 200,000 in Italy.

Altogether, West European manufacturers produced 1.17m diesels last year, and the arrival of Ford's unit alone is certain to push up output substantially in the near future.

Even so, since the attraction diesel is confined entirely to its meagre thirst, it is highly vulnerable to fuel price factors. Thus West Germany's recent upgrading of the diesel price against petrol is expected to produce a slackening of demand this year, while in the U.S., the stabilising effect on petrol prices of the current oil glut has badly dented predictions that diesels would capture 20 per cent or more of all new car sales by 1985.

Sales jumped sharply in the wake of the 1978 oil price rises to reach 509,000 in 1981. But they have since slumped to half that level (though another big factor was the poor season in which General Motors' first diesel unit came to be held).

Japan's car diesel output, however, has gone from a mere 44,000 in 1978 to 214,000 last year.

So the long-term expectation must be that, when the current oil surplus dwindles, more fuel price rises will lead to a commensurate increase in diesel car sales.

The UK itself has been a laggard. This is partly because diesel prices have often been higher than petrol

prices, and partly because of the arrival of the Ford diesel, and later, BL's, which enhance that respectability further.

Vauxhall/Opel is already sufficiently encouraged to predict that by 1985, its own diesel sales will have more than doubled to 35,000.

Currently, the situation is favourable to diesel, which at an average £1.72p (\$2.7p) per gallon is about 7p per gallon less.

But it has been a function, too, of the high proportion of cars sold to companies - about 50 per cent - and companies tend to adopt a "buy British" policy.

That has excluded all the UK manufacturers - at least until the arrival of Vauxhall and Talbot diesel models within the past 12 months (even if the engines are built on the Continent).

Now, however, sales are accelerating rapidly: only 2,800 diesels were sold in the UK in 1977; still only 5,800 by 1980. But in 1981 they strengthened to 9,700 and jumped by 50 per cent last year to 14,500.

In this year's first quarter they had risen to 5,855 and significantly, Vauxhall/Opel's share of those sales had reached 29 per cent.

Vauxhall/Opel, following the launch of its petrol engined Cavalier, has become a firmly entrenched rival to Ford in the fleet markets, and the signs are that its diesel version will give the diesel "respectability" among the fleets.

More curbs urged on U.S. textile imports

BY PAUL TAYLOR IN NEW YORK

U.S. TEXTILE and clothing manufacturers and trade union leaders are demanding tighter Federal import restrictions and asking for a meeting with President Ronald Reagan to set out their case.

The manufacturers claim the Administration is not doing enough to curb imports, particularly from Asia.

In the first three months of the year, imports of textiles and clothing into the U.S. totalled the equivalent of 1.7m square yards, a 17.8 per cent increase over the same period last year, according to the American Textile Manufacturers Institute.

Such an increase was "astounding" at a time when there had been hardly any pick-up in domestic producers' business and about 204,000 U.S. textile and clothing workers

were without jobs, Mr James Chapman, President of the Institute, said.

Mr Chapman warned that if the Administration failed to tighten import quotas and other restrictions, imports during 1983 could total 1.9m square yards more than the 1982 level.

Separately, a Federal appeals court has upheld a U.S. Commerce Department decision in 1980 to settle anti-dumping charges against importers of Japanese televisions. The court ruled that the department had the authority to compromise with 22 importers on the amount of anti-dumping duties to be assessed against them.

The ruling followed a challenge by a group of unions and electronics manufacturers who had argued that the Commerce Department had violated trade laws.

Dip in UK share of roll-on, roll-off trade

BY HAZEL DUFFY, TRANSPORT CORRESPONDENT

BRITISH hauliers' share of the roll-on roll-off traffic between Great Britain and the European Continent fell to 48 per cent in the last quarter of 1982.

It was the first time that vehicles registered in the UK had been overtaken by foreign-registered vehicles since the last quarter of 1974.

Vehicles registered in other EEC countries comprised 49 per cent of the total powered vehicle traffic on the Channel and North Sea ferry crossings and other countries 3 per cent. Of the EEC total, France had the highest percentage with 20 per cent, followed by the Netherlands (7 per cent) and Belgium (6 per cent), according to figures compiled by the British Department of Trans-

port and published in British Business.

The number of UK-registered powered vehicles - defined by the Department as lorries, lorries and trailers, and articulated trailers - increased by 4 per cent in 1982 to 181,200 - the highest number of vehicles travelling to the Continent in any year. But foreign vehicles increased by 16 per cent to 171,200, representing 40 per cent of the total.

Total traffic - all vehicles (powered and trailers) carried on roll-on roll-off ferries - was 705,300 in 1982 (622,900 in 1981), the highest ever annual figure.

Traffic has increased by an average rate of 7.5 per cent per annum since 1978.

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WORLD TRADE NEWS

U.S. report criticises sanctions policy

By Nancy Dunne in Washington

TRADE RELATIONS between the United States and the Soviet Union are more likely to be shaped by domestic imperatives in Europe and Japan and by worldwide economic forces than they are by U.S. concerns, according to a Congressional report released by Senator Frank Lautenberg, chairman of the Senate Banking Committee.

The report, "Technology and East-West Trade: An Update," assesses the impact and weaknesses of U.S. trade sanctions at a time when the House Foreign Affairs Committee and Senator Garn's committee are debating the merits of the Export Administration Act governing export controls.

U.S. export controls that were designed to delay completion of the Siberian gas pipeline raised a disturbing spectre, the report said. The U.S. Government's evaluation of what is best for West European security differs from that held in Western Europe.

It is "a bad precedent" for the conduct of U.S. foreign policy to use controls on exports to the Soviet Union "as a means to influence the policies of its allies as to inconvenience or exact concessions from the Soviet Union."

Although multilateral studies were agreed on when the U.S. lifted its controls in 1982, the report expresses concern that "continued lack of communication and persistent differences will lead to another public display of serious disagreement between the U.S. and its allies on Soviet trade policies."

The Reagan Administration believes there is a need for national security controls and says it has evidence of a co-ordinated Soviet programme to obtain Western technology for military purposes. However, the report says that more effective and consistent administration of existing controls may be more productive and controlling additional items or categories.

San Francisco rail contract

WESTINGHOUSE Electric, the U.S. electrical equipment manufacturer, has won another major contract from Sofersal of France to supply propulsion, brakes and other equipment for 150 cars for the fully-automated Bay Area Rapid Transport system in San Francisco, Paul Taylor reports from New York.

Westinghouse has been a major sub-contractor to Sofersal, the main contractor on the BART project since 1969, when it won its first contract to supply equipment for 250 cars. The latest multi-million dollar order is for solid-state chopper propulsion, brakes and pneumatic equipment.

Power advice for Hong Kong

THE HONG KONG Government has appointed Lazard Brothers, the London merchant bankers, to advise on a plan for the colony to take electricity from the proposed nuclear power station to be built in Guangdong province in China.

Mexico pitches to foreign investors

By William Chislett in Mexico City

SR ADOLFO HEGEWISCH, the new head of Mexico's Foreign Investment Commission, calls himself "a pitcher, not a catcher." His ability will come under scrutiny in London this week when he makes a pitch at small and medium-sized businesses to try to encourage them to invest in Mexico at a time when foreign companies have been badly burned by the country's economic crisis.

Sr Hegewisch's predecessors were "catchers," who sat back and assumed that foreign investors, mesmerised by Mexico's massive oil wealth, political stability and growing market, would rush to the country.

This approach has not been very successful. Total foreign investment in Mexico is only \$11bn, about 4 per cent of total investment. The U.S. accounts for about 70 per cent of investment and the UK about 7 per cent.

Since the financial crisis, which was largely caused by a quadrupling of the external debt to \$80bn in six years, foreign borrowing is no longer feasible. Depleted hard currency reserves, mounting unemployment and a battered private sector have led the five-month-old Government of President Miguel De La Madrid to pro-

mote foreign investment actively.

Sr Hegewisch, like many senior financial officials, believes that Mexico's woes are the result of structural imbalances rather than falling oil prices or high interest rates. For example, it is now held that Mexico should have financed more of its development projects through foreign investment and less through excessive foreign borrowing.

Mexico is now much more willing to allow majority or 100 per cent foreign ownership of companies, especially if they create jobs, boost exports and introduce new technology. Its 1973 investment law generally restricts foreign participation in a new joint venture to a maximum of 49 per cent.

Sr Hegewisch says that no changes in this law are planned, since it is already flexible enough to allow majority foreign ownership. "I do not believe that we should just look at foreign investment in a strictly legal framework, but also in a social and economic policy context. We are going to be much more realistic," he said.

In the past Mexico allowed few cases of majority foreign ownership — the most noted exceptions are in the car indus-

try, Volkswagen, Chrysler, Ford and General Motors, having set up before the 1973 law when there were no restrictions.

Sr Hegewisch, who was vice-president of Banco Mexicano Sonora, the mixed capital bank which was nationalised last September along with all private banks, realises that the new pragmatic approach may bring the Government into conflict with the Left and radical nationalist groups within the ruling Institutional Revolutionary Party (PRI).

The Left disapproves of increasing foreign investment as it claims that Mexico is already under the yoke of the multinationals. Sr Hegewisch denies this and blames the multinationals and foreign chambers of commerce in Mexico for not standing up to their critics.

"I do not believe that being nationalistic—and I consider myself a nationalist—means being against anybody. It means being in favour of Mexico. If Mexico benefits from majority foreign ownership, then we will allow it."

Foreign operations in Mexico are responsible for 30 per cent of non-oil exports, now a major priority since falls in the oil price. Oil exports rose from

15 per cent of total exports in 1976 to 75 per cent last year.

The new approach is beginning to bear results. Sr Hegewisch said that Texas Instruments is negotiating a deal to set up in Mexico with majority ownership, the Sheraton Hotel chain has announced it will build five more hotels and Xerox is to invest a further \$100m in its plant.

One interesting case is Blue Circle, the UK cement group, whose Mexican subsidiary, Empressa Tolteca, is the largest single British investment in the country. Tolteca, like many companies, was hard hit by the 82 per cent devaluation of the peso in 1982. Extra capital to allow the company to survive has been provided by both Mexican and British interests and Tolteca is now majority foreign-owned.

Eriksson, the Swedish communications company, has capitalised \$20m of bank debts owed by its subsidiary in Mexico and now has 80 per cent of the capital in the company.

"If the alternative is bankruptcy or reducing the Mexican participation in a company then we shall allow majority foreign ownership," said Sr Hegewisch.



Sr Hegewisch... 'a pitcher, not a catcher.'

The Government has also halted the process whereby some majority foreign-owned companies have had to "Mexicanise" because very little Mexican capital is currently available.

Sr Hegewisch was personally appointed by President de La Madrid and has been empowered to make decisions which before could only be made by seven Ministers meeting together. Even permission to build a warehouse had to be approved by the seven Ministers. "The bureaucracy was terrible," he said.

Mideast military imports weather fall in oil price

By Patrick Cockburn

THE MIDDLE EAST will import \$33.1bn worth of military hardware in the next six years, according to a new report. It will also need to spend abroad another \$26.4bn for services, maintenance and construction.

The report, by Frost and Sullivan Ltd., expects U.S. defence companies to increase their share of the market because of their role as principal suppliers to Egypt, Saudi Arabia and Israel. The more aggressive arms export policies of the Reagan Administration will also help defence sales.

Spending on arms has soared in the Middle East since the Iranian revolution sparked off a renewed rise in oil prices in 1979. The overthrow of the Shah increased security fears among the oil states.

Saudi Arabia's defence expenditure rose from \$6.7bn in 1975 to \$24.5bn in 1981. Between 1977 and 1980, no less than 40 per cent of the world's arms exports went to the Middle East and North Africa.

The fall in oil revenues over the last year is not likely to have a drastic impact on this surge in defence spending. In many cases it will be the last item to be cut. Most countries in the region are locked into new procurement programmes initiated two or three years ago and Israel's invasion of Lebanon last year gave added urgency to the military build-up.

Non-American defence contractors have also reacted to the depression in the West by stepping up their arms sales effort. For instance, two-thirds of French arms exports worth a total of FF 41bn (\$3.5bn) went to the Middle East and North Africa last year, mostly

to Iraq and Saudi Arabia. Although the U.S. has dominated Saudi defence procurement, the French have had a number of breakthroughs such as the signature in 1980 of a contract worth \$3bn to supply naval vessels built by Direction Technique de Construction Navale. Another contract for

M CHARLES HERNU, the French Defence Minister, arrives for talks in Abu Dhabi today on increasing French arms sales to the United Arab Emirates. Renter reports. Diplomats said the two sides would discuss prospects of the UAE buying French Mirage 2000 fighters as part of an overall programme which may include Exocet missiles and naval early warning systems.

the delivery of two 4,000-tonne frigates costing \$1.6bn is being negotiated.

At a time when the market for civil contractors and suppliers in the region is stagnant, the arms market remains buoyant, though Britain is not particularly well placed to take advantage of it. In the 1970s Britain fell well behind as a defence supplier in the region.

Some Jaguars have been sold to Oman and British Aerospace Hawk light attack trainers are finding customers but this totals 1 per cent of the combat aircraft sales to the region. Sales of tanks such as the Chieftain are more successful, with 378 originally destined for Iran bought by Jordan and paid for by Saudi Arabia.

Defence Markets in the Middle East, Frost & Sullivan, \$1,600.

SHIPPING REPORT

Dry cargo market shows improvement

By Hazel Duffy, Transport Correspondent

A CONSIDERABLE improvement in the dry cargo market is reported in the past week by shipbrokers Denholm Coates. In almost every trade, there has been sufficient strength for shipowners to exceed the last levels in both the Atlantic and Pacific markets.

The U.S. Gulf/Japan-South Korea rates are improving, due to the draft restriction in the Panama Canal causing considerable difficulties for the Japanese/South Korean charterers who have contract re-lets to fix from the U.S. Gulf, and the U.S. Gulf/Continent grain trade has also been improving.

The brokers note that the Bangladesh Government is importing a large amount of grain, for which a 29,000 tonnes vessel has already been agreed, while the River Plate/Brazil market is showing a lot of activity.

Slight improvement in rates in the tanker market over the past week is reported by brokers. A number of VLCCs and ULCCs have found employment from Kharg Island in response to the sudden availability of Iranian crude oil, but the brokers have not been able to establish the rates at which they were fixed.

Rates out of West Africa are reported to have shown a definite improvement—a 100,000 tonnes vessel to the U.S. being fixed at the improved level of Worldscale 53½ and a 120,000 tonnes vessel with options to discharge in the UK/Continent/Mediterranean at Worldscale 41. The Mediterranean trades are described as a "mixed bag," while Caribbean rates are reported not to have shown any improvement.

Gatt plan to find debt solution

By Anthony McDermott in Geneva

CLOSER COLLABORATION between the General Agreement on Tariffs and Trade (Gatt) and the IMF and World Bank as a means of tackling global trade and debt problems was the major topic in a lively two-day debate among the Gatt's consultative group of 18. Mr Arthur Dunkel, the director-general of Gatt, was encouraged to reinforce existing contracts with these institutions.

The group brings together senior officials from developing

and developed countries and the main geographical regions. The EEC was represented by Mr Leslie Fielding, the director-general for external relations.

The debate was based on a Gatt working paper on trade and indebtedness, which for non-Opec developing countries was estimated in the range of \$500bn. According to Western delegates it was agreed that any solution to the problems produced by exchange rates and

interest rates could only be found if debt and trade were taken together.

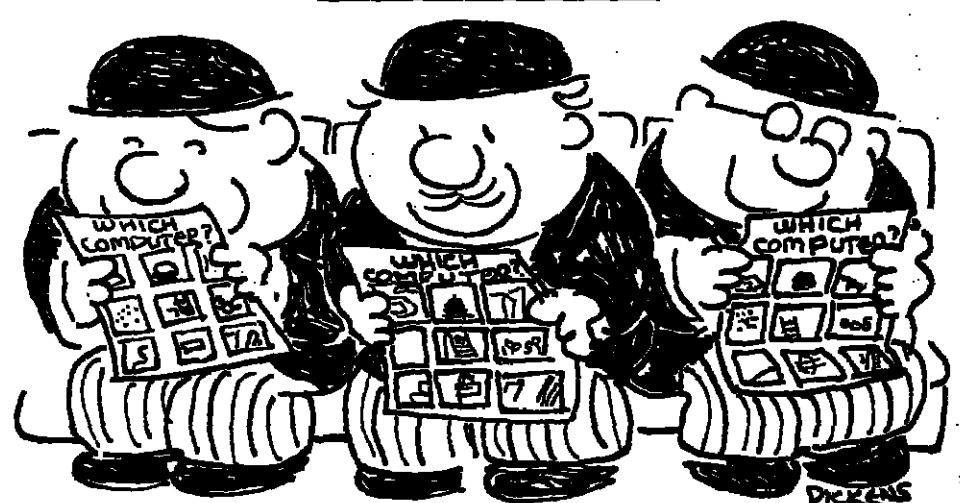
The developed countries would have to keep their markets open to the exports of developing countries to help them pay their debts. The question mark over this proposed co-operation was whether an end to the recession was likely and whether it would lead to an increase in protectionism in the short term.

World Economic Indicators

		UNEMPLOYMENT			
		Apr. '83	Mar. '83	Feb. '83	Apr. '82
UK	000s	2,169.9	2,172.4	2,199.4	2,218.5
	%	12.3	12.3	12.4	11.8
U.S.	000s	11,381.0	11,490.6	11,446.0	9,881.0
	%	10.3	10.4	10.4	9.0
W. Germany	000s	2,384.5	2,535.8	2,467.1	1,811.4
	%	9.0	9.6	9.4	6.9
France	000s	2,017.1	2,080.1	2,129.9	1,964.5
	%	8.9	9.2	9.4	8.2
Italy	000s	2,751.8	2,745.6	2,692.2	2,311.5
	%	12.2	12.2	11.9	10.2
Netherlands	000s	767.7	778.7	776.1	595.0
	%	14.3	14.5	14.5	11.1
Belgium	000s	563.3	574.3	579.8	501.8
	%	13.8	14.1	14.3	12.3
Japan	000s	1,650.0	1,620.0	1,350.0	1,350.0
	%	2.7	2.7	2.4	2.3

Sources: Eurostat and others

IN A WEEK WHEN THE FINANCIAL TIMES HAD SPECIAL FEATURES ON SMALL BUSINESSES, COMMODITIES AND WEST GERMAN INDUSTRY, WHICH COMPUTER? PRODUCED THE DEFINITIVE SPECIAL REPORT ON THE REVOLUTION WHICH IS GOING TO HALVE EMPLOYMENT IN THE CITY WITHIN 10 YEARS.



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UK NEWS

Insurance brokers' boom as foreign buyers move in

BY CHARLES BATCHELOR

RECENT upheavals in the insurance industry have caused the creation of a number of spin-off broking firms manned by refugees from the larger groups.

The acquisition by foreign, mainly U.S., companies of large or controlling stakes in British brokers is continuing to provide a stimulus to directors and other employees to break away and set up smaller, more personal organisations.

Those firms which have been set up in the past two or three years have been growing rapidly, while continuing realignments among the larger groups provide a constant supply of newcomers.

To describe the firms which have been establishing themselves as "new" is something of a misnomer since their partners or directors have usually spent many years in the market with their previous companies.

This helps to explain why they have been able to develop their business. But both clients and underwriters have welcomed a new force in a market which is increasingly dominated by a small number of large companies.

The new entrants are frequently specialised and claim that they can often put more thought into devising an individual solution to a client's broking problem than their larger rivals.

It was the takeover in February 1982 of Seacope, a medium-sized Lloyd's broker, by Henry Ansbacher, the merchant bank, which prompted Mr David Low and a number of colleagues to establish their own operation.

Tyser Low has been in business for eight months, concentrating on the marine and energy contracting insurance fields. It is not yet an approved Lloyd's broker - two sets of accounts are now required - so it places business with Lloyd's through the long-established Tyser and Co.

"We have done extremely well, although the oil slump has meant we have not been quite as successful as we would have hoped," said Mr Low.

Tyser Low began with a staff of 10 and has since expanded to employ a dozen.

Among other recent entrants to

the market are two linked companies, Patis and Co. based in Twickenham, and Carsons Associates of Exeter.

Carsons, which serves the West Country, and Patis, which places business with Lloyd's and looks after the London end, were set up last October by Mr Steve Collins, a former director of Nelson Hurst and Marsh, and Derek Carr and Mike Cookman, both from Stewart Wrightson.

Patis/Carsons acts as a brokers' broker - only handling clients' business directly when no other broker could easily do the same job - in the professional indemnity, engineering and liability and fire and business interruption fields.

Mr Cookman describes his role as helping a broker to retain an account which might otherwise be lost for lack of expertise in a particular area.

When a smaller broker goes beyond his normal parameters he experiences problems and there is a danger of a larger company coming in and taking the business away, he says.

Jenner Fenton Slade (JFS) was set up in July 1980 and expects to place \$100m worth of premiums in the London and international markets this year.

It started out processing its Lloyd's business through Hogg Robinson, but became an approved Lloyd's broker in its own right in January 1982. Hogg Robinson retains a 25 per cent stake in the equity, while the balance is held by JFS's nine directors.

The company came into being when six directors left C. T. Bowring and Co after its acquisition by Marsh and McLennan, the U.S. broker.

They began independent life with a major advantage - \$40m of business from J. H. Blades and Co, a major U.S. supplier of energy-related business to the London market.

"Maintaining that business was in itself a challenge," said Mr Keith Cook, a JFS director.

"It has gone exceptionally well, despite the fact that the oil business is a tightening market. There have been a lot of losses, while in the U.S. domestic market competition has grown," he added.

Managers back union moves to save BS jobs

BY DAVID GOODHART, LABOUR STAFF

THE trades union campaign to fight compulsory redundancy in British Shipbuilders (BS) - by mass occupations if necessary - was backed at the weekend by representatives of BS's 1,500 managers in the shipyard section of the Engineers' and Managers' Association.

Mr John Lyons, general secretary of the EMA, told the annual conference of the shipyard section that occupation of shipyards by workers could not be condemned.

He said: "It is a call for help from those who see their industry being destroyed by a combination of market forces, incompetent top management and an ideologically indifferent Government."

Mr Lyons asked why BS workers should be faced with compulsory redundancies when the Government pays hundreds of millions of pounds to the National Coal Board to prevent miners having to face compulsory redundancy.

He also accused the Government of failing to tackle "unprincipled and unfair international competition, particularly from South Korea."

The union believes that of the \$50m to \$60m of U.S. aid to South Korea, at least \$40m goes directly into the shipbuilding industry, which is also supported by military personnel and research.

Union officials say that Sir Robert Atkinson, BS chairman, has stated that the corporation needs to cut its manhours by half, but Mr Lyons said this would simply hasten the "unilateral dismantling of a strategic defence industry."

The EMA says that yards like Govan on the Clyde and Austin and Pickersill on the Wear are highly competitive by European standards but still cannot compete with the Far East.

The union believes retaliatory action should be taken against South Korea and the Government should provide incentives to British shipowners to increase the proportion of their ships built in British yards.

N. Sea divers seek support in row over union membership

BY OUR LABOUR STAFF

BRITAIN'S North Sea oil-fields could be hit by sympathy strikes by over 5,000 workers in support of 27 divers staging a sit-in on the Ninian Northern platform off Shetland.

The divers are demanding that their employers - Sub Sea Offshore - recognise the Professional Divers' Association. They have already received backing in the form of strike action by 12 divers on the five support vessels, Tender Turpin.

At a meeting in Aberdeen today, the PDA will be pressing for maximum support from the two major unions on the North Sea oil platforms - the National Union of Seamen and the Amalgamated Union of Engineering Workers.

Mr Mike Todd, general secretary of the PDA, said last night: "The

unions will consider ordering a strike to close down the whole North Sea."

The divers - who began their sit-in last Wednesday - were due to be evicted over the weekend after the Chevron Oil Company was granted a court order by an Edinburgh court on Friday. But the weather has been too poor for court officials to make the journey to the platform.

'Growth needed before cuts'

BY JEREMY STONE

HIGH rates of economic growth would be needed during the next five years before a re-elected Conservative Government could make significant cuts in taxes or public borrowing.

This conclusion was reached by economist Mr Walter Eltis - a long-standing advocate of reduced public spending - after analysing the Government's likely spending priorities and the outlook for unemployment.

Writing in a bulletin issued by stockbrokers Rowe and Pitman, Mr Eltis forecasts a real increase in public spending during the next Parliament of something like 5 per

cent, assuming no change in the cost of supporting the unemployed.

Spending on defence, law enforcement, pensions and the health service are seen as adding 7 per cent to the current total in real terms. This would result in part from the Government's Nato commitments, while the rising average age of the population will lead to a higher total of pension payments and greater demands on the health service, even at unchanged standards of care.

These rises are only partially offset by cuts in education - thanks to the falling numbers of school child-

ren and in public expenditure on industrial investment and subsidy to the nationalised industries. Mr Eltis expects real savings from these sources of perhaps 2 per cent.

If productivity grows at 2 per cent a year, which Mr Eltis calls a middle-of-the-road projection, unemployment would remain steady provided there was a 2 per cent rise in output.

That would cause tax revenues at unchanged rates of tax to grow, like output, by about 10 1/2 per cent over five years, 5 1/2 points more than public expenditure.

Disney canvasses the votes of industry

By Peter Bruce

SNOW WHITE is going to the country. British MPs have been alerted. The City of London is beginning to rally to the cause. The lady's agent is hunched at his desk, snatching at telephones, behind an embossed leather plaque which reads: "IT CAN BE DONE."

The outcome is anybody's guess, and all Mr Keith Bales, the agent, will say is: "It will be most interesting." Hi ho!

The decision to plunge Britain into its first Mickey Mouse election was not taken at Chequers yesterday, but on May 3, when Mr Bales, vice-president of Walt Disney Productions' Character Merchandising Division, penned a letter to every British MP. It said: "The purpose of my letter is to see if you would see merit in alerting your local businesses to the manufacturing opportunities that exist in Britain and, in turn, help them with unique new products which would increase their profits and create employment."

Mr Bales, it appears, has decided that, with all the surplus industrial capacity about in Britain these days, there might be some mileage for companies in the manufacture of fantasy. He wants to sell Disney franchises to anybody who makes anything.

Banks have also been approached, and at least two, he says, have responded favourably to the idea. Disney already has nearly 250 licences in the UK, plastering their products - jam tins, sweets, snack trays, cups, watches, roller skates, pullovers and pyjamas - with pictures of Mickey and friends. Mr Bales wants more.

"We have about 125 characters that are really commercial," he says. Disney made \$35.9m in revenues from character merchandising alone last year, and Britain is the group's third biggest market, behind the U.S. and Japan.

Disney takes 8 per cent off wholesale sales, says the letter to MPs, "but the profits to be made by the key manufacturer can be as high as 60 per cent." In reality, Mr Bales concedes, profit margins in "well run company" might average 20 to 30 per cent.

Production boost as BL van sales leap

BY JOHN GRIFFITHS

FREIGHT-ROVER, BL's purpose-built vans subsidiary, is to increase production for the second time in six months, mainly as a result of rising UK sales.

Output is to go up to 430 vehicles as week immediately. It was previously raised to 390 a week in November. At the start of 1982, before the launch of a new range of Sherpas vans, Freight-Rover had been building 180 a week and was on short-time working.

Society of Motor Manufacturers and Traders statistics show that in the first four months of this year 4,881 Sherpas were sold, a 55 per cent increase on the same period last year. Sales in April, at 1,474 units, were 65 per cent up on April 1982 and a record for the month in a row.

This compares with a rise in the medium vans market overall in the first four months of 18.9 per cent, and of 15 per cent in April.

Freight-Rover is still trailing well behind the market leader, the Ford Transit, 15,883 of which have been sold so far this year. However, it can expect a further pick-up later this year when it launches a model to take it into the 3.5 tons sector - its current ceiling is 2.5 tons - already occupied by Transit.

The increase in medium van sales helped to lift the commercial vehicles market overall last month by 10.3 per cent to 23,817 (21,317 in the same month last year).

Over the first four months, total sales were 18.4 per cent higher at 94,918 (80,135).

The boom this year in sales of light vans (derived from cars) slowed last month, with sales eight per cent higher at 7,634. Nevertheless, for the first four months they are 27.9 per cent higher at 31,452 (24,594).

BR sell £100m assets

BY HAZEL DUFFY, TRANSPORT CORRESPONDENT

BRITISH RAIL (BR) raised about £100m from the sale of assets - principally property and hotels - in the financial year 1982-83.

BR has emphasised to the rail unions, however, that these one-off sales do nothing to help a trading position which is described as "still very serious."

Board members told the unions at a meeting of the top-level Rail Council last month that the priority now must be to obtain an improved position on trading and the Public Service Obligation (PSO).

If this can be achieved, it will

provide the Government with confidence that BR is putting its house in order. It would also release internally generated finance, including proceeds from asset sales, to pay for increased investment spending.

The publication of the 1982 accounts on Wednesday will show that BR made a group trading loss of £174m last year, after payments from the Government in respect of the passenger business of £387m.

BR believes that if last year's strikes had not taken place, it would have broken even after Government payments.

No bonanza for farmers

BY RICHARD MOONEY

BRITISH farmers have not enjoyed an income bonanza since EEC entry and consumers are not much worse off than they would have been outside the Community, according to Mr Christopher Johnson, group economic adviser to Lloyds Bank.

In the latest issue of the bank's Economic Bulletin, Mr Johnson says last year's widely publicised 45 per cent rise in UK farming income

represented "no more than a moderate offset to falls in income in earlier years."

In real terms farmers' "broad cash flow" rose by only 6 1/2 per cent in 1982, he says. This figure, which gave a better indication of the true financial position, had only just returned to the 1978 level.

After being boosted on entry into the EEC, British farm prices fell in real terms.

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UK NEWS

New Midland service for corporate customers

BY MARGARET HUGHES IN LONDON

MIDLAND BANK is the first British bank to offer corporate customers an electronic funds transfer service. The new system, based on technology supplied by ADP Network Services, will speed payments transmission by providing the corporate treasurer with a direct link through his computer terminal to Midland Bank's own payments processing system, which is being automated.

In the same way, the corporate customer will have electronic access through Midland Bank to international multi-currency wire transfer systems such as Swift (Society for Worldwide Interbank Financial Telecommunications). The new system can be used for payments in any currency at any location. At the same time again using ADP technology, Midland Bank

is enhancing its computerised cash management service with multi-lateral netting system, Multi-Net.

Such a system consolidates payments between a company and its subsidiaries, or among the subsidiaries, reducing the number of funds transfers between them. As a result, a company should be able substantially to reduce its bank operating and foreign exchange costs.

As with other cash management services the aim is to assist the corporate treasurer to make the best use of funds available within his company.

These innovations put Midland ahead of the field once again in computerised services to corporate customers. It was the first European bank to introduce computerised cash management last year,

using ADP technology which provides balance and transaction reporting.

It was quickly followed by National Westminster Bank, which is also planning to launch an electronic payments transmission later this year.

The other two clearers are further behind, with Barclays planning to introduce a system based on Chemical Bank's computerised package, probably launching both cash management and electronic funds transfer systems.

Lloyds Bank is keeping its plans very close to its chest. It is known to have had discussions with several software companies but has made no commitment to any system and may well be developing its own.

'Little aid' for small business

BY TIM DICKSON

A BUSINESS group has criticised the budget for not doing more to meet the "day to day" difficulties of small companies.

"Most of the measures only affect independent businesses once in their lifetime when they are starting up, expanding or being sold off," the Association of Independent Businesses (AIB) has told the Chancellor Sir Geoffrey Howe in its submission on the budget and Finance Bill.

"Few will help the immediate problems facing independent companies this spring and summer."

The AIB had hoped that its call for a reduction in business rates, with complete de-rating for empty industrial premises, would be adopted in the budget.

"The Exchequer cost of reducing

the National Insurance Surcharge by 1/2 per cent could have been used to introduce 20 per cent industrial de-rating, yet the benefit to the small sector would have been much greater than the measure you ultimately decided upon."

The association also wants to see an improvement in the day-to-day tax position of those who work in independent businesses

underlying worry for supporters of the Government's medium-term financial strategy (MTFS) is the suspicion that policy has overtly shifted into an expansionary gear.

Declining inflation figures, they fear, may have lulled policymakers into relaxing their monetary stance. From this point of view, the £2.5bn

Poll fever makes bank interest rates a sensitive issue

BY JEREMY STONE

THE MOVEMENT of bank interest rates is a more sensitive issue than usual, as financial markets seem to have decided there will be a general election next month.

The money supply figures will be awful, say some of the City of London's monetary economists. "There are no grounds for expecting a cut in clearing bank base rates."

Others see it differently, saying "A panic has clearly set in, with people going overboard, scared of a repetition of last month's surge in government spending. It won't happen."

In an election campaign the authorities would probably be unwilling to do anything which increased bank interest rates for fear of triggering a rise in mortgage rates. But actions which seemed to lower rates might be regarded as "monetary gerrymandering" and imperil the recent recovery in the exchange rate.

The underlying worry for supporters of the Government's medium-term financial strategy (MTFS) is the suspicion that policy has overtly shifted into an expansionary gear.

Declining inflation figures, they fear, may have lulled policymakers into relaxing their monetary stance. From this point of view, the £2.5bn

total for central government borrowing in March was a twofold shock.

It is bound to have some fairly striking effects in tomorrow's money supply figures. The market is expecting a rise of between 1.5 and 2 per cent for sterling M3 - three to four times the seasonally adjusted rate during the past five months. A figure at the upper end of that range would imply (with the 0.9 per cent rise in March) that EM3 was growing at an annual rate of nearly 19 per cent, way above the 11 per cent upper target limit.

Monetary growth of this order could present a serious threat of accelerating inflation next year, but this threat need be taken seriously only if the March spending spree has set a new level of overspending for the current year.

There is a less worried camp in the City which believes that the overshoot was packed with non-recurring items.

It could be, moreover, that the April figure, due on Wednesday, will show that some of the spending done in March actually related to the current year.

If this were so, the growth of EM3 might be running at more like 13 per cent, still higher than the target range but well short of a rate to ring inflationary alarm bells.

Pension cash to back investment, says Foot

BY PETER RIDDELL, POLITICAL EDITOR

A LABOUR Government would seek agreement with major insurance and pension funds to attract money into a National Investment Bank for use in financing investment, Mr Michael Foot, the Labour leader, promised yesterday.

Mr Foot told the conference of the Association of Scientific, Technical and Managerial Staffs in Bournemouth that the money would give as good a return as the funds' other investments.

His speech was partly aimed at answering the question of how Labour would pay for its plans.

Mr Foot said exchange controls

would stop large sums continually being invested overseas. He also noted the pledge to set of a new National Planning College.

In a speech in Drottningstrasse yesterday, Mr Peter Walker, the Agriculture Minister, attacked Labour's foreign policy proposals. He said they would be "more disastrous than any party since Britain enjoyed a parliamentary democracy."

Mr Walker argued that Labour's platform would in its major essentials improve our relationships with the Soviet Union and the Warsaw Pact countries, and alienate, disillusion and depress our allies.

Benn to fight marginal seat

By Our Political Editor

LEADING left-winger Mr Tony Benn was selected yesterday as the Labour candidate for the new and highly marginal seat of Bristol East.

That followed his rejection on Saturday for the safer seat of Bristol South, which will be fought for Labour by Mr Michael Cocks, the party's Chief Whip in the House of Commons.

There has been more than a year of involved manoeuvring in Bristol about who should fight each of the seats after the changes in boundaries, under which Mr Benn's Bristol South-East constituency disappeared.

There have been accusations about the packing of constituency management committees by representatives of centre-right trade unions determined to stop Mr Benn.

The result is to leave Mr Benn with an uncertain future. On the basis of Thursday's local election results Labour would have won Bristol East by only 1 per cent or a few hundred votes.

After his selection yesterday, Mr Benn, in characteristically confident form, talked of a "really big victory" at the general election.

He pointed out that there was a turnout of 43 per cent in last week's local elections, and he predicted a turnout of 85 to 90 per cent at the general election.

Labour is now selecting candidates at a rapid rate, although there are well over 100 still to be picked.

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BCal to upgrade first-class services

BRITISH Caledonian Airways is to spend £300,000 on upgrading its executive and first class services in an attempt to win more highly profitable business passengers in the face of rising competition and a slump in first-class traffic.

The airline has raised the standard of its executive class cabin service to "super executive." BCal described this at the launch of the new services as a "blend of first class," with new seats fitted seven-abreast, and free drinks.

It has also re-designed its traditional first class service, with re-furnished sleeper seats, a range of free in-flight gifts and drinks and new long kilt for the senior air hostesses.

The new services are to be introduced on May 16 on BCal's international operations. The changes are expected to generate an extra £1m net revenue this summer and £2m extra in the next full financial year, Mr Alastair Pugh, the airline's managing director, said.

Further signs of an upturn in the economy have come from two separate sectors within the textile field. Both shoe manufacturers and synthetic-fibres producers have reported a more encouraging trend to trade in the early months of this year.

The British Footwear Manufacturers Federation has stated that "orders and deliveries are now on a rising trend" and the British Made Fibres Federation has reported "some improvement" in both UK production and deliveries in the first quarter of the year.

Both bodies are treating the improved situation with great caution. "We are very cautious about the position," the footwear manufacturers stated.

"A lot of shoes are being delivered but the bad spring weather could have held back sales and we could see unsold stocks at the end of the season."

The Man-Made Fibres Federation, equally carefully, points out that "one or two large contracts could have distorted the figures" and it is waiting for another three, or even six months before talking about a firmly-based recovery.

Manufacturers' shoe orders in February reached 11.9m pairs compared with 6.7m pairs in January. Deliveries also went up to 10.5m pairs, though by a rather slower 2.9 per cent rate of increase.

It would also appear that the long slide in employment within the industry has also come to an end. The number of employees is now 50,400 and while this is a drop of 5.8 per cent over the previous 12 months, it appears that there are few notified redundancies in the pipeline.

A big worry, however, is the level of imports. The numbers of shoes coming in from Italy continues to rise at a staggering rate, having gone up by 23 per cent in the first two months of the year to 8.3m pairs.

Imports from Far Eastern countries, such as Taiwan, have also risen strongly, but the industry is less concerned about them, because of trading agreements, than with those coming in from Poland and Romania at "chronically dumped" prices.

On the synthetic-fibres front, deliveries rose by 19 per cent in the first quarter of this year, compared with the same period of 1982. Export sales shared strongly in the resurgence, with some 57 per cent of total deliveries going overseas.

On the production side the federation reports that output in the first quarter of this year rose by 6 per cent over 12 months earlier, to reach 97,400 tonnes. Within this movement there was a drop of 15 per cent in output of filament yarn and a rise of 15 per cent in that of staple fibres.

Staple is the more important indicator, though, as it accounts for three-quarters of all synthetic output.

Shoe manufacturers report orders and deliveries up

BY ANTHONY MORETON, TEXTILES CORRESPONDENT

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UK NEWS

RISE OF THE VENTURE CAPITALISTS WHO BRING PROSPERITY

In search of new entrepreneurs

BY MARK MEREEDITH

EUROPEAN investors regard venture-capital companies as though they were flashy imported American cars which the investors were itching to take out for a fast drive. That is exactly the image that governments and development agencies want, so as to inspire a new breed of entrepreneur to arise from the midst of industrial decline.

The venture-capital company is relatively new to Europe. There are probably fewer than 30 companies which have taken on this American approach to investment management. They include eight UK companies, such as Advent Management, Prutech and Technical Development Capital, part of the Finance for Industry group.

In the U.S. venture-capital companies have been behind such great success stories as Apple or Tandem Computers, where the value of investment has grown several hundredfold.

The successful venture-capital company should be prepared to roll up its sleeves and become involved in the management of the companies in which it invests, seeking to bridge whatever gaps appear.

The degree to which companies are prepared to become involved with the management of their investments - hands-on management, as it is dubbed by an industry fond of jargon - separates the pure venture capitalist from the less refined.

The latter is much more likely to call in outside help, from retired company executives or part-time management consultants, rather than attempt to sort out problem investments itself.

Mr Peter Brooke, sometimes described as the high priest of venture capitalism, and his U.S.-based company, TA Associates, would satisfy most definitions of what a venture capitalist should be. TA gathers investment from institutions, corporations and private individuals. It is then pooled in a central fund.

In return for a management fee, TA invests the cash, on behalf of its clients, through a small, professional group of managers, usually with industrial and academic experience rather than a financial background.

Each manager will have no more than five companies in his or her charge, to prevent interests from being spread too thinly.

The venture company would normally want to take an equity stake in the companies in which it invests. A close working relationship is established between the entrepreneur and the venture-capital fund manager.

Questions of management, further finance and other growing pains should be anticipated rather than dealt with after they occur.

As it gets bigger, the venture-capital company takes care to develop an investment strategy. It involves itself in companies at various stages of development and in various industrial sectors - such as biotechnology, computers, electronics or consumer goods.

That form of investment, however, is usually associated with high technology.

An important corollary of this investment mechanism in high technology is that it may offer to large corporations a chance to explore new areas for development. Olivetti of Italy has a string of investments through venture-capital companies in the U.S. to gain just an insight.

Because most of the companies are unquoted on stock exchanges, venture capital relies on a sound marketplace in which to sell off investments and shed any bad losses. A company's portfolio may be lifted into big profit by only two out of 10 of its investments.

The thriving U.S. market in unlisted securities serves as this marketplace for companies that are not bought by larger corporations.

However exciting the idea, it can work only in harness with an entrepreneur. It may be here that the

new European venture capitalist has the biggest headache.

"An entrepreneurial class has not emerged. Venture capitalists have not taken this into account," Mr Brooke told a conference on the subject in Edinburgh.

That is not to say that European entrepreneurs have not been covered by industrial decline. Despite American anxieties about the inhibition of forward moves in European politics, they appear to be gaining ground.

The numbers vary from country to country, according to definitions of venture capital, but the Netherlands, France, West Germany and Belgium have budding investment companies.

There are high-technology companies beating the finance market at home at its own game by going abroad to seek the necessary money and investment planning.

The right kind of seedbed for venture capital companies has been laid by several European companies as they try to improve the climate for small businesses and to encourage entrepreneurs.

Austria and the Netherlands have systems by which some investment losses can be written off.

Development venture capital should not be directed towards the creation of jobs, according to Mr Stanley Pratt, of Venture Economics, the main consultancy in the U.S. for venture capitalism.

He believes that venture capital must be oriented to the creation of wealth - then the jobs will follow. He points to eight leading venture-backed companies in the UK which have created 72,000 jobs in less than 10 years. The movement encourages such ideas as stock options to ensure employee participation in company growth.

The Edinburgh conference emphasised other problems in European development. Mr Herve Harmon, managing director of Sofinova, the principal French venture-capital company, cited the conservative nature of the banking community, rather than a Socialist Government as explaining slow growth in France. His company has placed many of its investments in the U.S.

One of the key problems in the creation of venture-capital companies would be drumming up money for domestic projects because of the more attractive investment climate of the U.S.

Co-op announces £17.3m profit and dividend cut plan

BY GARETH GRIFFITHS

THE Co-operative Wholesale Society (CWS) has reported 1982 trading profits of £17.3m on a turnover of £1.88bn, compared with £16.8m on sales of £1.8bn in 1981 and has recommended that its dividend be cut by 30 per cent.

The proposed dividend cut, however, reflects the strategy of the CWS in the past two years to cease making wholesaling profits and instead make profits on its manufacturing and development work.

Mr Denis Landau, the CWS chief executive, said yesterday the CWS was looking for opportunities to expand the number of its sites. The pressing need of the Co-operative retail movement was for the introduction of new and larger stores.


The CWS recently paid BAT Industries £14.1m for five Mainstop stores. Mr Landau said: "Similar retail development opportunities are now being sought actively."

The accounts for the year to January 8 show that the food division accounted for £1.4bn of sales and a £12.7m trading profit, the non-food division £322m and a loss of £8m, up from a £3m loss in 1981. The de-

velopment division had a turnover of £59.7m and profits of £3.2m, and the retail division a turnover of £181m and a trading loss of £3m. Consolidated sales were up 4.4 per cent and reserves increased by £18m to £243m.

The CWS board recommends a cut in the dividend to its member retail societies from 25p per £100 of purchases to 12.5p per £100 of purchases. However, credit terms to the retail societies have been improved and there was a substantial increase in the level of debtors.

Mr Landau said that the CWS planned capital spending of around £50m in 1983, compared with £44m in 1982. Some £30m is planned for manufacturing this year. He identified three main areas for the CWS - the creation of major regional Co-operative societies; the rapid development of modern retailing facilities; the re-establishment in the eyes of the consumer of a clear Co-operative identity. The percentage of own-label products sold in Co-operative stores is 30 per cent and the figure is rising.



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COMMUNICATIONS IN BUSINESS AND SOCIETY

NOMURA: Good Research Good Communications

By Geoffrey Murray

When Tokushichi Nomura in 1925 founded the securities company that still bears his name, he laid down two basics for management: sound research and a firm commitment to internationalization. Both aspects remain fundamental to the Nomura Group in the 1980's. There are more than 150 specialists involved in long-term economic research and investment research, both within the Nomura Research Institute and the Institutional Research and Advisory Department of the Nomura Securities Co., Ltd. As early as 1927, Nomura was established overseas—in New York. Although it did not move into London until 1964, it has expanded rapidly ever since. Nomura International Ltd., established in 1981, together with Nomura Investment Banking (Middle East) in Bahrain, now coordinates the full range of financial services and research activities that Nomura provide throughout Europe and the Middle East. Masaaki Kurokawa, president of Nomura International Ltd. and director of the Nomura Securities Co., Ltd., discusses the management philosophy of the operation.

Murray: Do you regard yourself as a Japanese company in London or as a local entity?

Kurokawa: I think that Nomura International Ltd. is now very much accepted as a locally-established company. But, at the same time, we cannot escape from our Japanese identity. I think we should stay as we are: namely, a locally established strong financial service company with a very, very strong base back in Japan. I believe these two factors combine to create a somewhat unique organization.

Murray: How do you want the public to see you?

Kurokawa: We would like to be looked at as a well diversified financial service company. Because demarcation between banking and securities in financial markets is much less clear in Europe, we have more flexibility to do things which we cannot legally or institutionally undertake in Japan.

Murray: In Japan, the stress is normally on the company name rather than the individual. In doing business overseas, do you find any difference in this respect?

Kurokawa: I would say that personal credit is just as important as a company name in Japan. But, certainly, in a business of our kind the human element is very important. The personality element is slightly as important on the international side as in Japan. But at the same time, I would like to stress the company name as well.

Murray: How far have you promoted localization of your London operation?

Kurokawa: We now have 40 Japanese and 130 British staff. And I think we have now reached the stage where we will have to rely more on locally-hired professionals. We have been pleasantly surprised to find people with very high qualities and qualifications willing to make a very strong personal commitment to a company like Nomura which has a somewhat different cultural background.

Murray: Japanese workers tend to identify very strongly with their company. Can you expect the same sort of commitment from your locally-hired staff?

Kurokawa: I think that this is something that will have to await the future. But I personally believe these people will enjoy working for Nomura more than you might expect, and more than they would probably be prepared to admit.

Maintaining national identity

Murray: So, what specific steps are you taking to motivate them?

Kurokawa: Well, we have a constant in-house training programme. It is a process of constant adjustment between ourselves and the local people, who obviously have a com-



Masaaki Kurokawa
President of Nomura International Ltd.
and
Director of the Nomura Securities Co., Ltd.

pletely different cultural background. I don't mind both sides recognising that there are differences... because there really are. For example, the language is completely different. This is a very important point to realise. In fact, I would rather encourage both sides to keep their national identity. Based on that, we have to find ways to develop mutual understanding and accommodate each other's views... to find the best possible way to create the most productive organization between the two sides. I believe this is possible.

Murray: But do you think your local staff can identify with the larger Nomura entity in Japan?

Kurokawa: I think it depends on how you treat them. We sent eight people from London to Tokyo for a six-month training programme and they returned home in March. I think this was enormously helpful for them in identifying with Nomura as a whole rather than just the local operation. They were able to see the big picture. Without this, they would have trouble recognising how large we are, what kind of business we are doing and in which direction the company is going. In the past few years we have sent many locally-hired people back to Japan for temporary training, but the six-month training programme is a new approach. This will be supplemented by short training programmes in specific areas, like administration, marketing and finance. In April, for example, people were brought to Tokyo from all over the world for a short course in administration.

Murray: Last year, you hired a number of graduates from several of Britain's best universities. What was the reason behind that?

Kurokawa: Very simple... we needed more good people. Previously, we had hired a lot of people with previous experience to help develop the organization. Now we have

reached the stage where we want to combine this with freshman recruiting, just like other city-based financial institutions. We will train them in our own way and hopefully it will be very successful. I regard this as an ongoing programme and we will probably take in about 10 freshmen a year.

Murray: How do you promote good communications within the company, both horizontally and vertically?

Kurokawa: This is a very important aspect. Because of the language problem we have to put in a little more effort. We do expect the local staff to understand the way we manage the company, which is a sort of "bottom-up" rather than "top-down" approach. At the same time, they are more accustomed to the "top-down" method. At Nomura in London I think these people have adjusted very well. I try very hard to keep this communication very much alive by establishing an internal system of regular communication between our level and the working level. For example, we have a monthly meeting devoted to free conversation. And they make a positive contribution. For example, one professional who joined us not long ago came from an entirely different business area than financial services. But I have been very pleased by the way he has demonstrated from the very beginning an awareness of his own progress and the contribution he can make to the company. I think the people who undergo the training course in Tokyo will be the same.

Murray: Is there any significant difference in management philosophy between a Japanese manufacturing company and one in the financial services sector?

Selling human services is different

Kurokawa: One important point to remember is that we are selling human services. For us therefore there is a difference between doing business in Japan and overseas. On the other hand manufacturing companies basically depend on brand name image and the quality of their own products no matter where they do business. The main point is that, as soon as we go overseas we are dealing with local people. Certain Japanese banks have been trading in London for the past 100 years, while Nomura only went there in 1964. That is an important point: we do render our services and undertake business with any Japanese company in London and of course there are large Japanese customers in various ways. But our main contact is with British and other European financial institutions. So, probably,

we were the only Japanese outlet that immediately had to deal with local clients.

Murray: What has this experience taught you?

Kurokawa: We should not be spoilt by foreign tolerance because we are Japanese and do not speak English very well. We have to try our very best. But at the same time, we cannot forget that we are Japanese. We have to be able to speak English well enough and have enough intelligence to understand what our counterparts are talking about. It's enough to have a good business sense, which is common to both east and west. I don't think you have to forget your Japanese identity. Rather we should keep it. If you believe you are completely westernized, you are either misguided or suffering from delusion. I would like to be understood in London as a typical Japanese... that's fine with me. But what is much more important is how much we can contribute to each financial community as a foreign financial institution. Our commitment to overseas activity will certainly keep up with the future growth and development of various financial centres such as the City of London.

Murray: The competition is becoming intense now in the financial services sector with the borderlines between various types of institution becoming blurred. How do you cope?

Kurokawa: The most important thing is not to attempt more than you can achieve. If you do make a commitment to render a wider range of services then you have to consider not only the extra expense but also the moral commitment. Competition depends very much on how far you feel you can commit yourself. For us, research is by far the largest commitment in both quality and quantity. Our founder's philosophy was always that research should come first. An entire floor at Nomura House in London is allotted to 15 staff from the Nomura Research Institute. They maintain a two-way flow of macro-economic and money market information and others on Japan for our European clients, and on Europe for our clients in Japan. This will be strengthened within this year by the launch of a global on-line information network called "CAPITAL" (Computer-Aided Portfolio and Investment Total Analysis). CAPITAL comprises four major sections: the investment environment (e.g. macro-economic) analysis, the equity investment analysis, the debt securities analysis, and the investment portfolio analysis. The macro-economic section includes not only the detailed analysis of the Japanese economy and other major Asian countries but also international comparisons with major advanced nations. The equity section also compares the investment returns of the major stock markets in the world as well as detailed analysis of all Japanese shares publicly traded. The debt securities section provides extensive analysis of the foreign exchange on top of the securities analysis. The portfolio analysis section not only conducts the analysis of investors portfolio (such as risk analysis) but also presents an alternative asset-mix (e.g. international diversification) using optimization models. Our overseas clients will have instant access to our information data bank in Tokyo through desktop electronic terminals. One important aspect I want to stress is our desire to tailor our communication systems to the needs of clients. So we are relying on a strong customer feedback and specific requests to help us make further refinements. I think this marriage of the latest communications and electronic technology with Nomura's traditional stress on outstanding research will undoubtedly enable us to offer a useful service to our many clients in the City of London and throughout Europe.

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BLOCKER EXPLORATION 1981 N.V.
PRESS RELEASE REGARDING SPECIAL GENERAL MEETING OF SHAREHOLDERS SCHEDULED FOR MAY 30, 1983

A Special General Meeting of the Shareholders of Blocker Exploration 1981 N.V. ("Blocker") will be held at the Rotterdamse Schiedamschen dijk 100, 3015 CA Rotterdam, The Netherlands on Monday, May 30, 1983 at 10.00 a.m. (Dutch time). The purpose of the meeting is to consider the proposal to dissolve the corporation and to distribute the assets of the corporation.

The articles of incorporation of the corporation provide that the general meeting of the corporation may be convened at any time and place by the board of directors or by the shareholders holding at least one-third of the shares of the corporation. The board of directors of the corporation has decided to convene a special general meeting of the corporation for the purpose of considering the proposal to dissolve the corporation and to distribute the assets of the corporation.

The board of directors of the corporation further provides that if the proposal to dissolve the corporation is adopted at the meeting, the board of directors shall be dissolved and the shareholders shall be entitled to receive the assets of the corporation. The board of directors of the corporation has decided to convene a special general meeting of the corporation for the purpose of considering the proposal to dissolve the corporation and to distribute the assets of the corporation.

Holders of record of registered shares at the close of business on February 17, 1983 are entitled to notice of and to vote at the May 30, 1983 meeting. The articles of incorporation of the corporation provide that in order to exercise their rights at the meeting, holders of shares must deposit their shares with the board of directors of the corporation at the office of the corporation at the Rotterdamse Schiedamschen dijk 100, 3015 CA Rotterdam, The Netherlands, not later than the day of the meeting and by producing the receipt of deposit. Such deposit may be made commencing immediately on any business day between the hours of 9.00 a.m. and 5.00 p.m. (Dutch time) provided that all deposits must be made by the commencement of the meeting, which is scheduled to start at 10.00 a.m. (Dutch time) on May 30, 1983. Shares are deposited with the board of directors of the corporation and the receipt of deposit will be issued to the person who deposited such shares upon surrender of the receipt thereof at any time prior to the commencement of the meeting.

The corporation has prepared and distributed a proxy statement containing additional information about the corporation and the proposal to be considered at the meeting. Holders of shares who have not received a copy of such proxy statement are encouraged to contact the corporation at the following address for a copy of the proxy statement.

Blocker Exploration 1981 N.V.
P.O. Box 1458
Rotterdam, The Netherlands
Telephone number: (010) 771-974-9100
Telex number: 781354

Copies of such proxy statement may also be obtained from Banque Generale de Luxembourg S.A., 28 Avenue Montebello, Luxembourg. Telephone number: 011-252 47991. Telex number: 271A 96180 LU

BUILDING AND CIVIL ENGINEERING

Raising product standards

THE Building Economic Development Committee, backed by the Department of the Environment, is to oversee a campaign designed to increase the use of British Standards for construction products.

The move is not only designed to increase the efficiency of the construction industry in serving domestic markets but also to improve the international marketability of British building products.

During the coming months the Building EDC will be working to increase the use of British Standards and independent certification schemes by public and private purchasers and specifiers and to improve the involvement of users and manufacturers in their preparation.

Last November, the EEC discussed British Standards in relation to the international competitiveness of UK construction products. It looked to the British Standards Institution "to produce British Standards which provide more positive support and stimulus for British exports" and also noted criticism of the slow pace of some standards work.

A report just put before and approved by the Building EDC says the BSI should help promote the more widespread use of British Standards in the UK, thus giving them greater currency abroad.

The BSI, it adds, should also assist in the preparation of international and European standards where UK industry identifies a trading interest.

The report also has words of

advice for British industry, suggesting it should make resources available for the preparation of the standards it needs, use the British Standards it has helped to produce and encourage their use by UK consultants working overseas.

According to the BSI report considered by the EDC, the government should clearly adopt the policy—set out in the White Paper on standards, quality and international competitiveness—of using British Standards for its purchasing requirements. In addition, it should promote—through the Department of Trade, British Overseas Trade Board and the Overseas Development Administration—the use of British products and services in strategic overseas markets.

there were no alternative sources; while a further 6 per cent said they would not hire such equipment in any circumstances. This substantial sector of the market, nearly all large construction companies with big spending power, provided Mr Watts with an obvious target. Hence the change of name and livery.

An aggressive sales campaign is planned, and LPH Equipment is not going to restrict its activities to site plant, but intends to enter the general industrial plant leasing field with related factory equipment, such as welding sets.

By any other name

"WHEN THE going gets tough, the toughs get going," is apparently one of the maxims by which Mr John Watts, chairman of LPH Equipment, runs his company. He has "got going" to create a fresh image and capture more business.

His company is actually Lovell Plant Hire under a new banner, with a new livery and a much wider remit. Faced with the hardest recession that the industry has experienced for many years, the company,

barely making ends meet, decided that it must react vigorously to improve its share of the market. It therefore hired a research organisation, IFF, to survey the plant hire industry. After more than 250 interviews with construction companies, local authorities and public utilities, some revealing facts emerged. Most important was that 23 per cent said they would only hire equipment carrying a competing contractor's name if

Building from the roof downwards

ERECTING BUILDINGS from the top downwards is creating major savings in time and money for Hungarian contractors.

In a direct reversal of traditional building wisdom, a new technology is enabling the erection of multi-storey, reinforced concrete buildings in record time, with no tower cranes and only a fraction of the labour force normally required. The time savings are such that build-

ings which would have taken two years to build can now be put up in under six months.

The new system is the brainchild of Mr Istvan Nagy, head of a development team at the Institute for Building Science (Építéstudományi Intézet) of Budapest, and has been put into commercial operation under the name Lift-Form by Kipszár, the Hungarian industrial construction and contracting enterprise. Even using advanced Western building technologies, mono-

lithic construction is slow, labour-intensive and requires high consumption of form and scaffold materials. In building from the ground up, forms can only be stripped away when the concrete has reached its full strength because each completed floor has to support the formwork for the next, higher, floor.

It occurred to Mr Nagy that, if the roof were built first, followed by the succeeding floors in a downward direction,

the same formwork could be used for each floor and, particularly, could be removed as soon as the floor had hardened sufficiently to carry its own deadweight and long before it had reached its final strength. Such a system would save time, labour and materials. The concept of Lift-Form was born.

In a Lift-Form construction, the foundation, staircase core and concrete bedding are made in the same way as in conventional concrete construction. But from this point onwards, everything is different.

Firstly, positions are prepared on the bedding for a number of tubular steel columns, the number and height of which depend on the floor area and height of the finished building. These pre-fabricated columns are erected by a mounting crane and bolted into position.

When this stage is completed, a number of hydraulic lifting units are positioned at predetermined points on the base floor. The formwork, large enough to cover the whole floor area, is then assembled on top of the lifting units and around the columns and monolithic staircase. When this is complete, the lifting units are operated from a central control position and the formwork is raised to the height of the building's roof.

When the formwork is in position, the plastic moulding elements are installed together with the reinforcing bars. Concrete is then pumped up from ground level. When the concrete has reached stripping strength the form work is lowered to

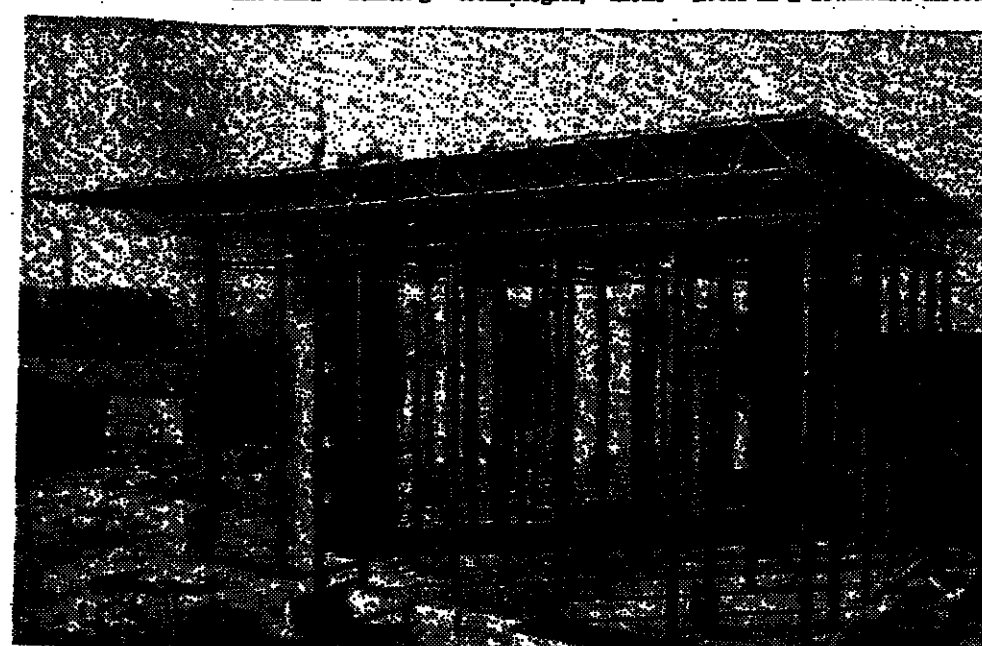


the level of the next floor and the plastic moulding elements are removed and transferred to the formwork. This sequence of operations is continued until the first floor is complete. From the moment the uppermost floor is built, all work is carried out under cover. No tower cranes are required, and there is no need for a large ground area for the storage of equipment or materials as these can all be accommodated on the ground floor of the building, a particularly useful feature in building on vacant plots in built-up areas.

At present, Lift-Form can be used to erect buildings up to 56 metres in height and with a floor area of up to 2,300 sq m. The optimal height of building is around 40 metres with the advantages of the system coming out best in buildings with between five and 15 storeys. Experience has shown that the system can complete about one floor a week.

Some 18 Lift-Form buildings have been completed in Hungary since the technology was first introduced in 1976, ranging from multi-storey car parks to cultural/recreation offices and factory blocks. The Building Institute and Kipszár already have contracts for eight more Lift-Form buildings in Hungary this year and they are actively looking to foreign markets.

TOM SEALY



Controversial estate to be demolished

THE controversial Bonamy Estate in South London is the latest local authority housing estate due to be demolished because of structural faults.

Local councillors have been told that the estimated cost of demolishing and re-building the low-rise flats in Rotherhithe, in the borough of Southwark, will be about £45m over a five-year period.

It would cost about £44m over an eight-year period to carry out major rehabilitation work on the estate, which was built between 1964 and 1970.

There has been serious concern over the estate, containing over 900 homes, since 1980 when a report on conditions was first submitted to the council. In 1980, the cost of structural repairs to the Bonamy, designed by Southwark's own architects' department, was put at £11.5m.

Faults range from leaking roofs to corroded water mains, while the concrete slabs are not strong enough to stand the

5.5 metre spans. The result is cracks and signs of movement in concrete slabs and poorly constructed construction joints, while the cover to the external exposed concrete is generally less than that stipulated by codes of practice and London building by-laws.

Other major problems include cracks and signs of movement in concrete slabs and poorly constructed construction joints, while the cover to the external exposed concrete is generally less than that stipulated by codes of practice and London building by-laws.

Some 2,500 people live on the estate, which is made up of a combination of low-rise flats and maisonettes. The development also includes flats for old people, shops and a public house.

The council has decided the only feasible course of action is demolition and is approaching Mr Tom King, the Environment Secretary, for special capital provisions to enable the removal and re-building of low-density low-rise houses on the site.

LISA WOOD

CONTRACTS

UK

Work starts on £14.6m M25

THE BOVIS CIVILS/PETER DIRSE joint venture has won the contract for the 0.54km Leatherhead to Reigate section of the M25 London orbital motorway for the Department of the Environment with a tender of £14.6m. When completed in 18 months time this section of motorway will complete the M25 between Heathrow Airport and Sevenoaks. Work includes 0.64 km of dual three-lane motorway and alterations to 2.6 km of subsidiary roads. The route, from the existing M25/A217 interchange at Reigate, runs mainly across agricultural or common land and through two woods to link up east of Leatherhead with a section of motorway currently being built.

HENRY BOOT BUILDING has been awarded contracts totalling £10.6m. Largest is a management contract to build a 29m hotel, to be named the Harrogate International Hotel. The 12-storey 214-room building will be linked to the upper foyer of the adjacent Harrogate conference centre and will be completed by the end of 1984. The company is also to undertake two management contracts, valued at £1.6m, for London Transport executive. The first is for restoration work on Baker Street, Great Portland Street and Euston Square underground stations. The second is the conversion of a former public house at the entrance to Baker Street into a recruitment centre.

G. E. WALLIS AND SONS (southern division) has been awarded a £297,118 design and build contract for the conversion of workshops into offices at Chatham for the Southern Water Authority.

ISE Canadian Finance Ltd. 99p Guaranteed Dividend due 1986. Notice is hereby given to Debenture holders that during the twelve month period ended May 1, 1983, there was a dividend of 99p per £100 nominal value of the Debentures.

ISE Canadian Finance Ltd. May 9, 1983

OVERSEAS

£11m Oman job

A Ministry of Foreign Affairs complex costing £11.7m is to be built by WIMPEY ALAWI in Muscat in the Sultanate of Oman for the director general of properties of the Divan of Royal Court Affairs. Work begins shortly and is due for completion in October 1984. With a total of 11,500 sq metres of floor area the complex will have one, two and three stories with reinforced concrete frame and hollow block in-fills. The specification calls for finishes to a very high standard, including extensive use of Italian marble and teak panelling.

BRAN & LEBBE OIL AND GAS DIVISION based at Market Harborough, has been awarded a £1.4m contract by Statoil, the Norwegian state owned oil company and operator of the Gufoke "A" project. The contract covers the design and engineering of what is thought to be the largest offshore chemical injection unit ever built. Bran & Lebbe is to design, engineer, manufacture and assemble the unit which will be carried out by P. Holvold Nick Verksted Kristiansund, and the tanks will be fabricated by Maritime Services, also of Kristiansund. Both are members of the O.I.S. Group. Completion date is November 1984.

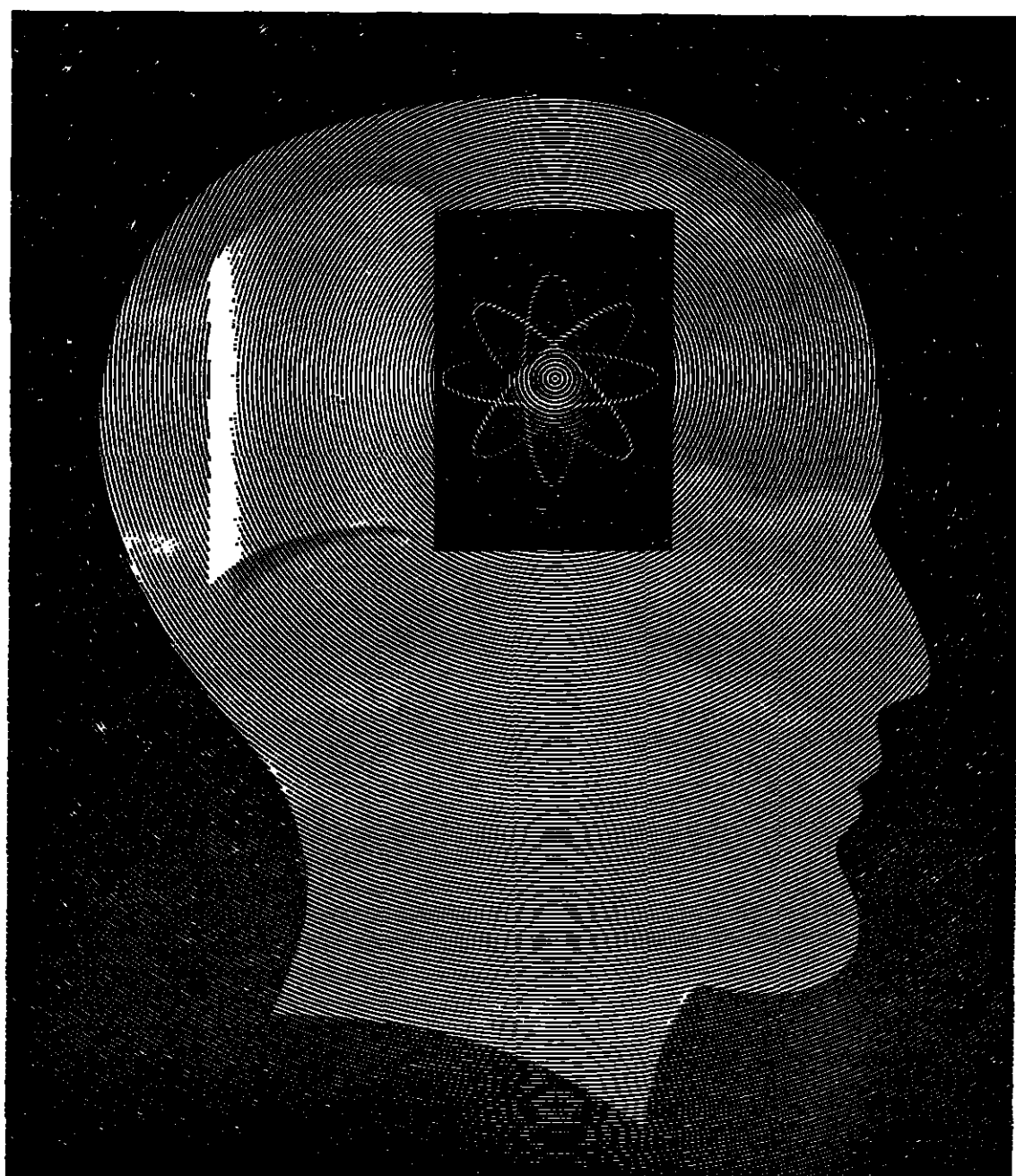
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TECHNOLOGY

EDITED BY ALAN CANE

U.S. MANAGEMENT TOOL NOW AVAILABLE FOR UK COMPANIES

Strategy for information in large companies

BY ALAN CANE

THE CLIENT was a large New York insurance company, absolutely dependent for commercial survival on the integrity of its customer records.

Yet the scatter graph showed clearly that the company was in severe danger of losing its policy masterfile stored on this mainframe computer.

The chief executive officer turned, aghast, to his management services director: "Tom, why haven't you told me about this before now?"

"John," the director replied wearily, "I've been trying to tell you about this for two years."

The story is true; names have been changed to protect the obvious reasons. But it illustrates the power of a new, computer-based management tool which just became available in the UK.

It is called the Alloway User

Needs Survey, and it is the result of research carried out at the Sloan School of Management, Massachusetts Institute of Technology, by Dr Robert M. Alloway.

What it sets out to do is provide a technique for developing a strategy for information systems in very large companies—in the UK that would mean companies with a turnover of \$500m and more.

It is based on a combination of elaborate survey techniques and mathematical analysis—its basic premise is that managers within companies are expert enough and professional enough to know their own needs in information systems—data processing, office automation, management systems and so on.

And it aims to show where there is disagreement between the information systems pro-

viders (data processing department) and the information users (managers) on the importance and success of the systems.

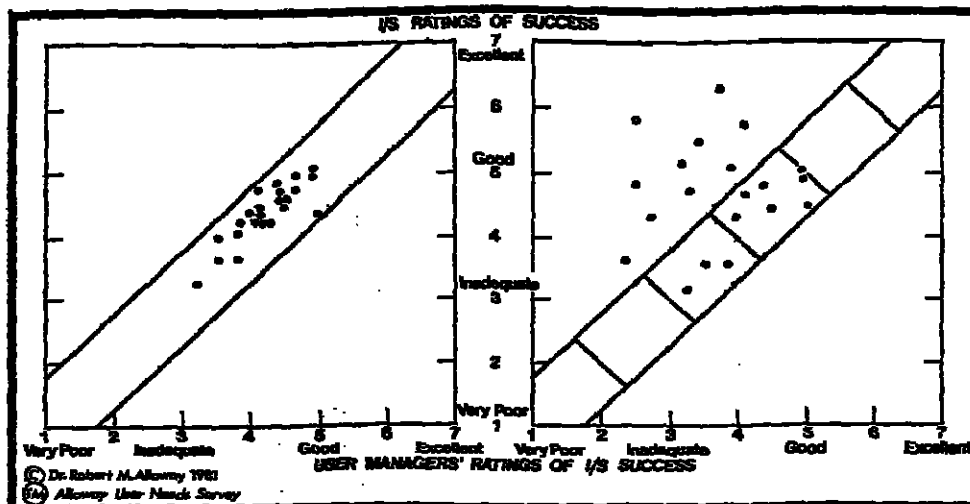
In the example above, the systems managers clearly understood the reality of the computer masterfile, but the user managers did not attach high importance to their assets. All, however, understood the importance of complete loss of customer files to the company.

The Alloway approach is based on a detailed questionnaire which is completed by 200 or more key (and hand-picked) managers in the company.

According to Dr Alloway the research on which the questionnaire is based resulted from interviews with more than 1,000 managers. The results showed that there was generally good agreement between information system providers and user managers on the factors leading to systems success.

No correlation was found between the importance of individual factors and corresponding information systems performance.

The questionnaire, quantified and coded, provides an expert database of what all those most qualified to know (those actually running the business) con-



Dr Robert Alloway: the two scatter graphs show, on the left, a company where users and providers agree on the strengths and weaknesses of their information systems; on the right there is marked disagreement. Each point represents a feature such as management reports or system security. (I/S: Information systems providers).



simply mount up. And if a company has no idea how to tackle their solution one year, it will have no better idea the next."

The 30 or so companies which have already used the Alloway approach in the U.S. include Burroughs, AT & T (pre-organisation) and General Motors.

The Alloway programme has been licensed in the UK to Butler Cox and Partners, a leading business systems consultancy. Mr Tony Brewer of Butler Cox said charges for the work, including survey, analysis and consultancy, would typically start at £50,000.

He was convinced of the value of the Alloway approach: "We are convinced from an intellectual point of view—there is resonance with our own opinions—and we are impressed with the calibre of the companies in the U.S. which have used Alloway."

Dr Alloway is currently "unpublishing" the survey: "All our questions are neutral, neutral and free of bias; there is a difference between the U.S. and the UK which we have to take into account," and he is to assist Butler Cox on their first implementation of the programme. Butler Cox is on 01-583 9381.

Speed up in office automation

SIGNS that the pace of progress in office automation is quickening are beginning to appear.

According to a new survey conducted by the Policy Studies Institute, some 62 per cent of a sample of 225 companies which replied to a postal questionnaire now make use of word processing equipment; almost four-fifths of the offices in the sample were using microcomputers.

The study observes: "This was more than double the proportion of only three years before and the incidence of increased spending on them was much the greatest of any of the electronic office products."

Seventy per cent of the sample reported increasing their spending on them in the previous 12 months, and 69 per cent expected to increase theirs in the next 12 months.

Why do companies invest in word processing equipment? The survey suggests that improvement in text quality (better service to customers and cost-cutting) and in the economics of text production predominated.

Only 2 per cent of the sample suggested they bought word processors to replace worn-out typewriters, and one per cent said it was a defensive response to their acquisition by rivals.

The fact remains that almost one-third of the sample had not installed word processing equipment; for most of those, their work load was insufficient; others were adopting a wait and see approach. About 25 per cent said the high cost of word processing equipment (£2,000-£7,000 a station) was an im-

portant objection. Significantly, 34 per cent of the sample saw investment in word processors as a first step towards larger-scale office automation, although this attitude was most prevalent among the larger companies with 20,000 or more employees and revenues of £1bn or more.

In the past two years or so, the growth of the market for electronic typewriters, electro-mechanical machines with some of the advantages of word processors at little more cost than an electric typewriter, has been dramatic; the PSI study detected the first signs that these machines are beginning to lose ground to the all-electronic word processors.

Why invest in electronic office products at all? Replies included: "More reliable and cheaper than people"; "Relief of boredom, job satisfaction and better quality to our customers"; "Improve accuracy, improve speed of communication, reduce repetitive copy typing, ability to link text and data in reports."

So the message—and clearly the respondent interpreted that message liberally—is getting across. But no thanks to the government, according to PSI, 59 per cent of its sample thought IT'83 had made no impact on attitudes to the electronic office. A typical comment was: "We needed IT'83 in 1979-80. By now it is too late for any company with even minimal electronic awareness."

The report *The Electronic Office: Progress and Problems* is available from PSI on 028-7055 at £5.00.

CELLULAR RADIO

Plessey release on its new chip

IN VIEW of the likely impact on the design of cellular radio equipment, Plessey Semiconductors has decided to release early samples of its new NJ5829 EXP chip, described by the company as "a new generation of radio synthesiser control circuits."

Modern mobile radios are allocated only a certain number of channels from the overall radio spectrum. Hundreds by means of specially programmed PROM (programmable read-only memory). However, the circuits that control the frequency synthesiser do not easily interface with a PROM, says

Plessey, and it often takes three or four more chips to even a micro to complete the design.

The new design obviates this and the NJ5829 EXP chip interface directly with most microprocessors.

In addition, the overall settling time has been reduced to a few milliseconds as opposed to hundreds in previous arrangements. Rapid frequency changing is important in cellular radio to allow vehicles to be "handed on" from one cell to the next without noticeable interruption of service. More details from the company on 0783 36251.

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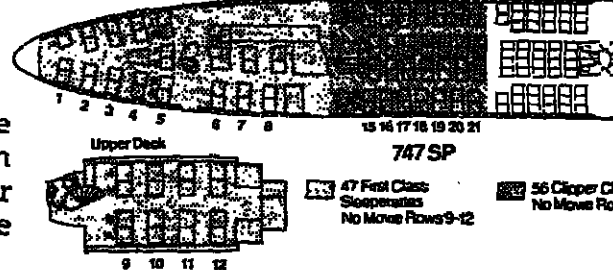
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THE MANAGEMENT PAGE

EDITED BY CHRISTOPHER LORENZ

Living with state control in France

David Marsh on CGE's first year as a nationalised company

AMONG FRANCE'S battery of state-owned enterprises, Compagnie Générale d'Electricité, the fast-growing electrical conglomerate which is the country's biggest industrial concern outside the motor sector, is the closest to the Socialist Government—geographically, that is. The splendid art nouveau headquarters of CGE, which has grown from its beginnings in 1888 into an international empire with annual sales of FF 66bn (\$8.9bn) are just down the road from the Elysee Palace in the bustling 8th arrondissement.

In political and decision-making terms, there is certainly more distance—thanks to the fact that, unlike the rest of the nationalised sector, CGE is still piling up profits. The company's ride into the post-nationalisation era (it is the largest of the five big industrial companies taken over in February last year) has not been entirely smooth. But its well-heeled financial position and the evident efficiency of its management have protected it from some of the more excessive Government interference that has plagued other state companies.

Georges Pébereau, CGE's managing director, who is himself a symbol of continuity—he has been number two in the group's hierarchy for 11 years—sums up the company's position like this: "You don't change a winning strategy."

The main problems with the state have been, ironically, caused by the group's relative success. CGE has faced growing government pressure to use its financial muscle to absorb loss-making companies, and it has been irritated at the minimal amount of fresh capital it is receiving this year from its state shareholder, which is reserving the lion's share of available budget funds for the plentiful array of loss-making nationalised companies in hard-hit sectors like steel and chemicals.

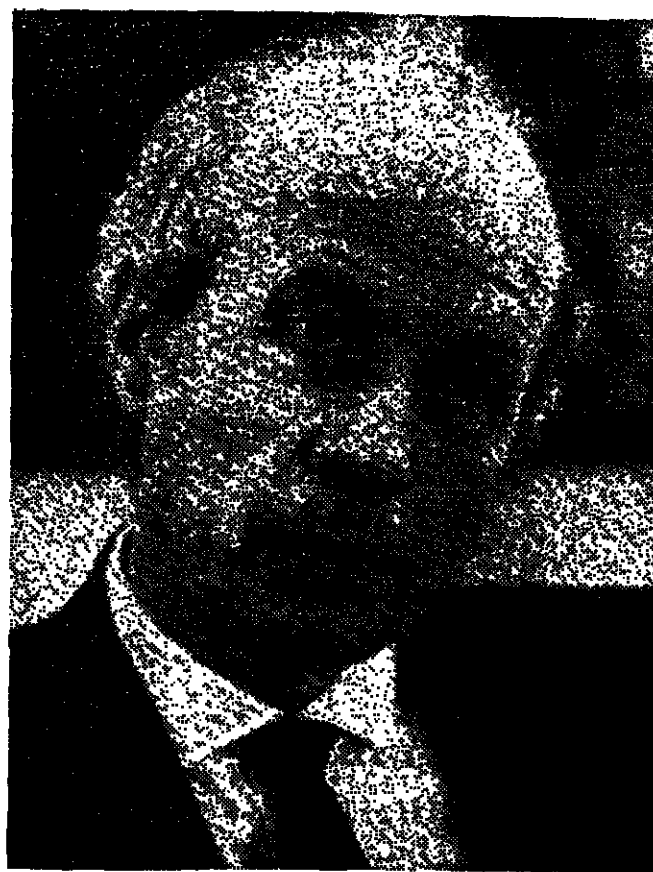
The CGE group is centred around a holding company which has stakes in 350 companies across the gamut of electronics, electricity generation and transmission, transport, engineering and construction. Last year the group chalked up earnings of FF 500m to FF 600m—the only nationalised company to make a profit.

The best known subsidiaries are Alsthom Atlantique in engineering and shipbuilding and CIT Alcatel in telephones and electronics. Both companies, although mainly owned by CGE, also have a considerable number of private shareholders and are quoted on the Paris bourse—giving them a small degree of independence which they value.

Pébereau, who is also chairman of CIT Alcatel, says a process of "strategic concentration" with the Government had always gone on in the past. Now the dialogue was "more formal, more precise, more structured."

But the decentralised nature of the CGE group, permitting individual subsidiaries relative autonomy, has not changed, says Pébereau. "It could happen, but the Government has not asked us to change our strategy. We make money, develop our activities in a way which you can't say is bad."

Close co-ordination with the state has been of vital importance since well before the nationalisation. Group companies have played an important part in the two key public sector infrastructure projects which have helped change the face of France's economy over the past decade: the nuclear power programme (where Alsthom supplies the classical generating part of Nplams) and the progressive modernisation of the telephone system (CIT Alcatel is now the Post Office's most important supplier of electronic exchanges). Alsthom has also played the



Georges Pébereau



Jean-Pierre Brunet

leading role in the development of France's high-speed train. With 40 per cent of turnover last year coming from foreign sales, CGE also relies greatly on financing support from the state and nationalised banks for exports.

Total orders won abroad last year came to FF 40bn (46 per cent of total group orders of FF 86bn) included power station equipment for Korea, Indonesia, Brazil, Iraq and Saudi Arabia; a housing project for Malaysia; and telephone sales to India.

Indeed, one of the criticisms levelled at the group is that it has become too dependent on government-sponsored con-

tracts, which reduces its ability to respond forcefully on more competitive markets. Pébereau, 51 (he shares a birthday with Jacques Delors, the Finance Minister, who is six years older), is a sharp-talking engineer, educated at France's elite civil engineering academy, who also had experience in government as a top civil servant in the Equipment and Housing Ministry between 1966 and 1968.

The man in overall command is of a very different background: Jean-Pierre Brunet, 63, a former ambassador to Japan and West Germany, who was plucked out of the diplomatic listings to chair the group fol-

lowing nationalisation last year. The dourish Brunet, who speaks impeccable English as well as German and looks and sounds as though he has just descended from taking tea at All Souls in Oxford, takes a philosophical view of state intervention in French industry. "The Government has always meddled in France. My predecessor (Ambrose Roux, who had good relations with President Pompidou, less good with President Giscard) was told one day to get out of making holding water nuclear reactors, another day to get out of main-frame computers—under the Giscard government. I have never been told to do that. I've never had

any phone calls. Up to now I can't really complain."

Nationalised industry bosses have been relieved at the government reshuffle at the end of March which saw the spectacular departure of Jean-Pierre Chevènement, the former Industry Minister, after a dispute with President Mitterrand over industrial intervention.

CIT Alcatel, hopes that his successor, Laurent Fabius, the previous Budget Minister, who has said he will follow a more "pragmatic" line, will give more backing to the company's expansion plans.

The CGE group's main bone

of contention with the state has, however, been the issue of financing. Under an agreement clinched just before Chevènement departed, CGE is being allowed to boost its capital resources by FF 800m this year. But the bulk will come from issues of interest-bearing "participatory certificates"—intermediate in function between bonds and non-voting shares—which CGE, along with other state enterprises, will be issuing on the domestic capital market. Only a small part will come from an actual cash injection from the state to provide capital to back up expansion plans.

Brunet says: "It is true that we are in competition with the less profitable enterprises for available funds. One is never satisfied with the amount of money allocated by the Government. What we have decided in terms of financing and investment is just an interim measure for one year."

Although they have strong positions in "future-oriented" sectors like information technology or optical fibres, CGE companies are also present in a host of markets headed by nuclear engineering and construction—which are feeling the pinch from the world recession.

But the group's confidence about the future is underlined by its plan roughly to double turnover over the next five years to FF 135bn in 1987. Under the medium term planning contract signed with Chevènement in February, CGE also committed itself to doubling exports over the next five years.

Emphasising the drive into the American market, Alsthom Atlantique plans to bid for contracts for high-speed trains in the U.S. (where it will be in strong competition with Japanese groups) by setting up a special U.S. subsidiary along the lines of the French railway equipment consortium.

The U.S. is also a particular target for CIT Alcatel, which with its E10 system has a world lead in manufacturing electronic telephone switching apparatus.

CIT Alcatel is also taking with major European countries—Italy and Spain, for instance—on sales of the E10 system. Other export targets, according to Pébereau, are the Far East and Latin America, where CIT has traditionally had a much stronger position than French manufacturers.

Pébereau says CIT Alcatel's estimated 30 per cent share of the world market for digital telephone exchanges (including material sold in France) would no doubt fall over the

next few years as competition increased. But the company is taking a fairly untroubled line over the competitive threat from the new grouping between American Telephone and Telegraph and Philips.

One area where CIT Alcatel hopes for improved European co-operation is through a link in office technology with Olivetti of Italy. Negotiations have been going on for months, although without results up to now.

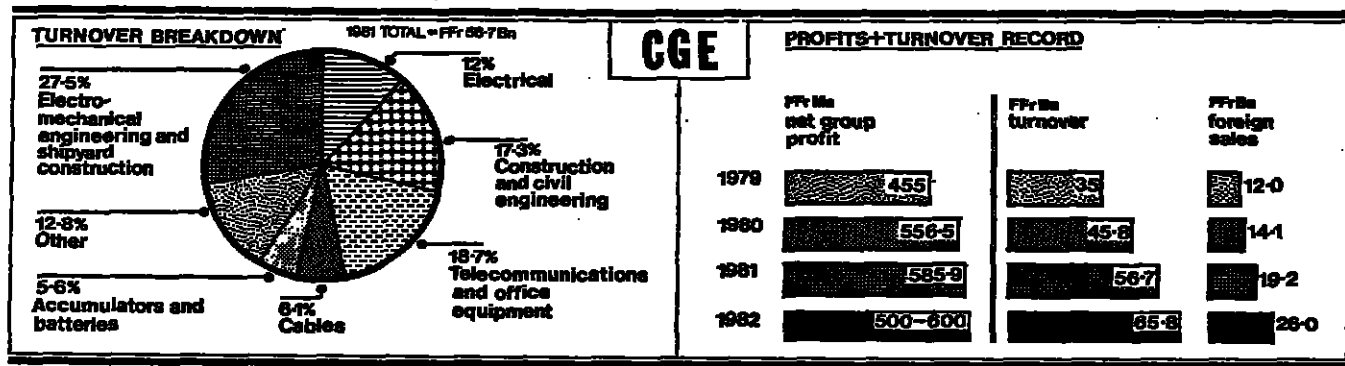
Brunet, who praises the negotiating talents of Olivetti chairman, Carlo de Benedetti, says: "We are the only two European companies making money in the automated office equipment market—doubtless a good reason for joining hands."

He also observes doubt whether any speedy Olivetti-CGE link-up is probable. "Pébereau is like de Benedetti—he wants a lot and does not give away very much," says one. Office equipment has been one of CGE's weaker points up to now. The group has often shown a masterful touch in foreign acquisitions in other product areas, but the takeover of the Rome office equipment group of the UK two years ago has not so far been a success. Both Rome and Friden, the U.S. office equipment group (which like Rome is a subsidiary of CIT Alcatel) made losses last year.

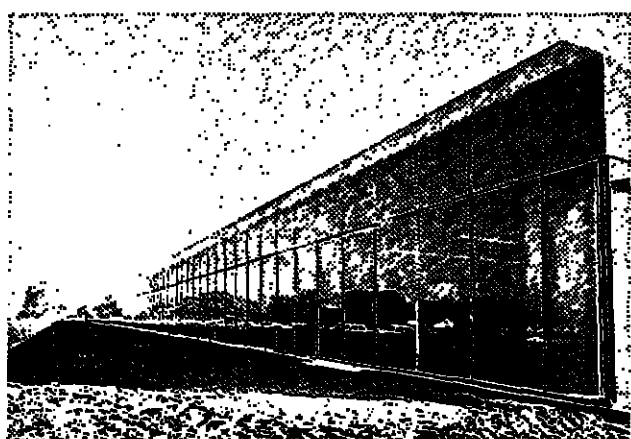
(The French Government is keen on an Italian link-up to forge closer ties between Paris and Rome, across a whole swathe of industrial projects.) In other areas, there has been less meeting of minds. Alsthom Atlantique was irritated by interference from Chevènement's Ministry, which held up for more than six months the company's just-completed takeover of Compagnie Electromecanique, a French electrical engineering company with strong interests in power station engineering, formerly owned by the Swiss-based Brown Boveri group.

One other case of government intervention preys on Brunet's mind—a company he had to give away. This was the electronics terminal-manufacturing company Transac, a former part of the CIT Alcatel group which has just been transferred to the national computer company CIT Honeywell Bull as part of the Government's overall electronics strategy.

With the nearest a former diplomat can get to betraying a trace of bitterness, Brunet says: "I was told to kick it out. I didn't like to do it at all."



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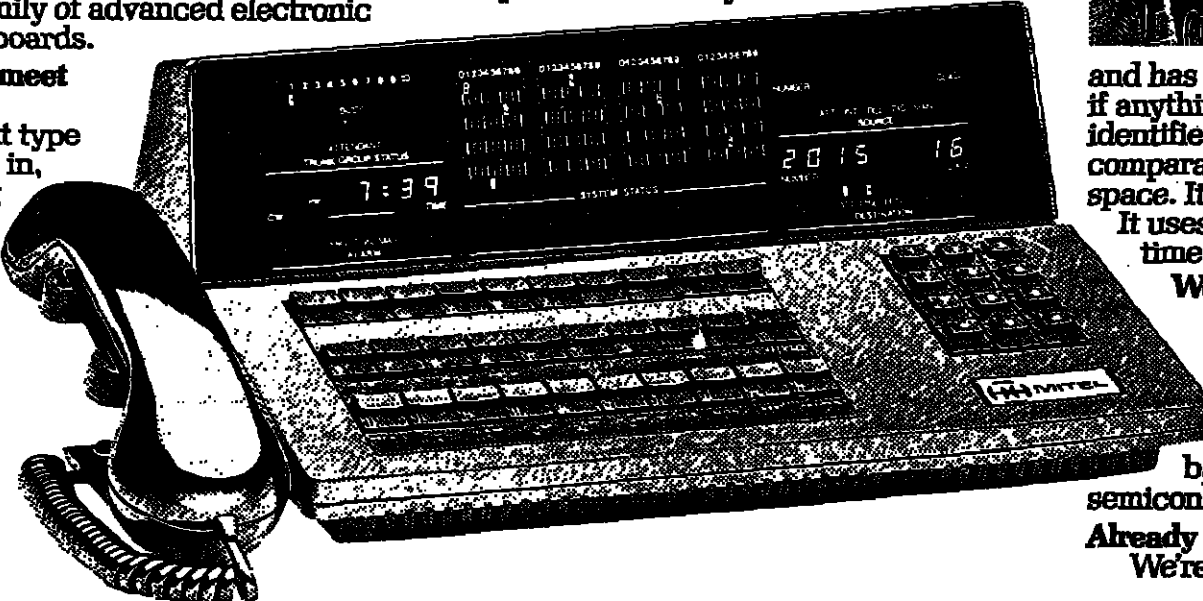
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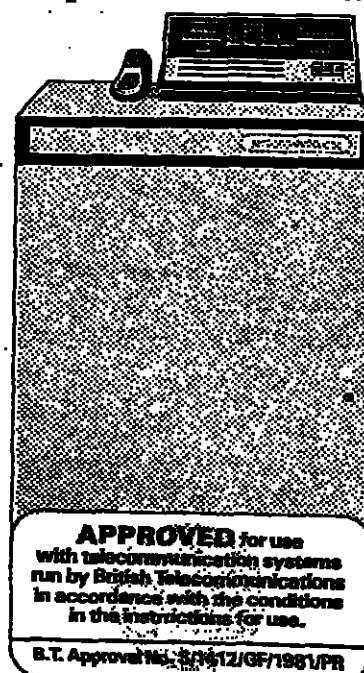
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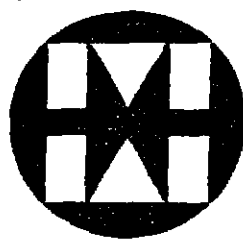
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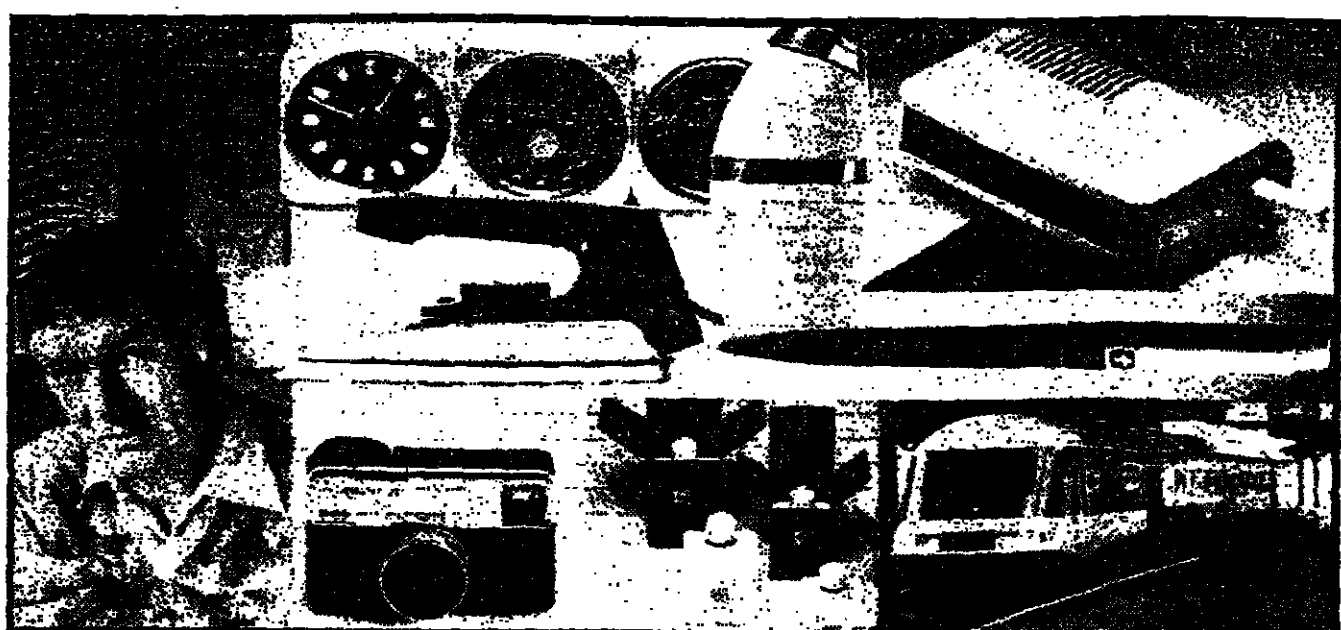
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THE ARTS

Design/Colin Amery

A new look needed for British industry



Kenneth Grange with a selection of his designs ranging from domestic appliances to the high speed train.

It was kind of the Queen to invite Sir Terence Conran to one of her Buckingham Palace lunch parties last week although rumour has it the old place is to get the Habitat treatment have to be discounted immediately. Her Majesty was no doubt conveying the thanks of a grateful nation to Sir Terence for his undoubted influence for the good in all matters of design.

We should all be grateful because in Britain, rather than in Europe or America, it is so difficult to inspire industry with a real spirit of devotion to design matters. My colleague Christopher Lorenz has long been writing on the importance of good design for British industry and last week he and I both met the work of industry designers—most of them foreign.

First of all I would like to say a few things about the Bollerhouse Project which is funded by the Courant Foundation and directed with considerable panache by Mr Stephen Bayley. At the moment it occupies a basement space in the Victoria and Albert Museum and has hosted a series of exhibitions about the work of industrial designers—most of them foreign.

It is not, like the Design Council, devoted to the promotion and protection of purely British designers. Like the V and A itself it aims to do the impossible: to present the best of all design to the world in the hope that emulation will follow. Stephen Bayley puts the aims very clearly and they are worth restating particularly as I do not think that they were made crystal clear when the Bollerhouse opened in January 1982.

He wants the place to be unashamedly educational, following the objectives established by Henry Cole when the V and A was founded. The Bollerhouse Project intends to inspire, promote and educate by presenting the best of design. I would not call Mr Bayley a natural preacher, his approach is much closer to

that of the world of advertising—he aims to persuade you that design is good for you. The Bollerhouse is the only non-commercial centre in London for the regular display of consumer goods. I always feel that the Design Council is a compromised body now that it sells such good coffee and such bad soups.

How do you educate the world to the idea that good design is something that can be learned and mastered, that will make a difference to the whole of industry? The Bollerhouse exhibitions in the first year have shown the how of design as well as the why. I think that it would be a good idea if the exhibitions actually showed more about the processes of design—and indeed the popularity of the Ford Sierra show would seem to bear me out.

The great mistake of the first exhibition, "Art and Industry," was that it appeared to elevate a narrow range of products to the status of fine art objects. This was a worrying trend. Mr Bayley says

that he knows what good design is—and I suspect that he prefers not to get too entangled in the realms of aesthetics or even, God forbid, art.

In his introduction to the catalogue of the present exhibition Mr Bayley writes that the design profession is exactly where the architectural profession was 100 years ago—"no one really being able to decide whether it should be a science or an art." I would say that things have not changed much in the architectural profession today—although my readers know that I am firmly on the side of architecture as an art.

I think also that the Bollerhouse exhibitions simply tell us that sometimes good design approaches the quality of a work of art but most of the time it does not. There is a difference—good design is a far more objective business than the creation of a work of art. There is a difference between a typewriter and a Tintoretto.

The present exhibition devoted to the work of one designer, Kenneth Grange (at

the Bollerhouse until May 26), shows very clearly the exact sort of creativity that is needed in a good designer. Grange has designed for industry since the Festival of Britain, which he sees as the "opening of a golden decade of British design." His designs for the high speed train, the parking meter, the Kenwood mixer and the Kodak camera are all familiar and understated.

There are moments of flash-like the sherry bottle with the swollen neck based on the Japanese saké flask, and the exciting post-modern light fitting that generates a warm draught from its stem. But most of this work is the result of solid hours of struggle on the drawing board, with tool makers and the members of the various boards.

Kenneth Grange writes the catalogue in his own unassuming words—and he is refreshingly honest about his real life. He writes as much about his failures and difficulties with unadventurous British firms as he

does about his successes. It is depressing to read that there is not one company in Britain that Grange considers anywhere near the design standards of companies like IBM, Braun or Olivetti.

Reuters receives high praise, "the nearest we have in this country to a competent patron of the arts." But it is even more depressing to read that, in Europe, Grange feels that the major corporations are drifting towards lower, rather than higher standards of design.

This is where the Bollerhouse project has already proved its worth—now perhaps it should aim more aggressively than ever at those in British industry who are responsible for poor design standards. It is not enough to look forward to its brave venture in the autumn when Mr Bayley is tackling the delicate area of taste—he can tell us with confidence the difference between good and bad—or will the evidence just show us why we so often weakly compromise?

Swan Lake Covent Garden

Clement Crisp

Revisionist! — that hallowed term of political abuse — is an accusation to be hurled at almost every producer who seeks to have his way with the 19th century dance classics. Twisting and tormenting the old ballets, turning them into explorations of the princely hero's psyche or, favourite game, giving us "the ballet Chalkovsky intended", has become during the past two decades an activity meriting the attention of a league against cruel theatrical sports.

An honourable exception, and probably the only one, is the Peter Wright/Gaiety Samsara reversion of Swan Lake which has now brought to Covent Garden. I admired it greatly at its Manchester premiere 18 months ago, and Saturday night's performance confirmed that first impression.

From the moment when the curtain rises during the overture to reveal the royal funeral procession with Siegfried mourning his father's death, dramatic logic and poetically apt visual imagery are the declared intention of the staging, and these are maintained throughout the evening.

architectural shapes in which massive and opulent costumes are a darkly brooding Gothic magnificence, and establish a world in which tragedy and magic find their proper emotional weight; the production, the new choreography and, where necessary, the revisions to the established text, are sensitive, purposeful without becoming wilful.

Above all else, the presentation is expertly tailored to the forces and capabilities of SWRB. Some 50 dancers are so skilfully deployed that their number might seem double, and though the company could with advantage be permanently increased by another dozen dancers, we are never subjected to that ludicrous "Aida-procession" phenomenon, when supernumeraries come round a second time in different hats to plump out a staging.

This presentation is important as a companion piece to the Royal Ballet's historically more correct (albeit artistically moribund) version which, alone in the world today, provides a decently credible account of the Maryinsky U-text. But how welcome are Peter Wright's alternatives in the court scenes to the usual run of scurrying

peasantry and the dead wood of goblet-waving nonentities with their mad hats and bent knees and disaffected smiles, and how skilled the introduction in the third act of the divertissements and the prospective fiancées. At every moment Mr Wright and Miss Samsara have provided dramatic coherence, and their innovations — the insistence on von Rothbart as a powerful evil force; Benno bringing the drowned figure of Siegfried from the lake — assert the prince as a pivotal figure in the drama without minimising, as do most of the recent Prince/Odile too sweet for any taste, Desmond Kelly, unfailing in nobility, was Siegfried; the two leading swans, Mandy-Jayne Richardson and Clare French, were very fine.

Iain Hamilton's Passion

Max Loppert

The latest stage in Iain Hamilton's development as a composer of tonal music was to be marked, at St John's, The Square on Friday, in the first performance of his Passion According to the Gospel of St Mark.

This full-length work for chorus, soloists, and chamber orchestra, constructed upon the baroque model, is bulked out by the deployment of hymns, some well-known, where Bach might have positioned his Lutheran chorales; and by a selection of poem texts (by Vaughan, Crashaw, and Donne) to serve for the arias of reflection for the solo quartet.

The work runs in two almost equal parts and almost continuously. The manner of eliding recitative into aria, and chorale, carefully and unobtrusively done, is only one sign of a mature and experienced composer at work; the com-

pression of so much text, none of it repeated, into a relatively short space of performing time is another.

This St. Mark Passion is, no doubt, of it, a "well-made" work — it is filled with music, clearly laid out, that is obviously grateful to sing, and the London Choral, supported by the New London Sinfonia, under David Coleman, rose to it with palpable enthusiasm. But at no point in its passage does it feel like a necessary work.

The problem of Hamilton's current musical language is not its re-absorption of tonal processes (evidenced at the very opening, in which C and E provide poles of tonal contrast), but rather the want of tension in the working out of those processes.

There is, indeed, no sense of real dramatic tension anywhere in the piece; one appreciates the formal construction as an otherwise notably unexciting evening.

for any genuine acquisition and discharge of musical and dramatic pressures. In fact, the whole experience was a decidedly virtuous one: a text charged with the most potent spiritual burden and poetic intensity, and here reduced by music to a level of bland, super-professional neutrality.

The vocal quartet, all members of the English National Opera (and all employed there, not so long ago, in Hamilton's *Anna Karenina*), were Lois Marie Owens (mezzo), Geoffrey Pagon (tenor and Evangelist), and Alan Opie (baritone and Jesus). All delivered themselves with a commitment that one must assume to be entirely sincere; Miss McDonald's top Cs, in the ensemble that closes the first part, were strenuous, but they added a note of excitement to an otherwise notably unexciting evening.

Christian Blackshaw/Elizabeth Hall

Max Loppert

Christian Blackshaw offered on Thursday an intelligently planned programme, which he executed with unfailing authority and an almost unapproachable precision. The impression of dullness that the recital left, though quick to be caught, is one that could be rather less immediately pinned down in words.

What was missing in his playing of Schubert, Mozart, Liszt, and Schumann was any sense of spontaneous impulses, any intimation of dramatic pressures on the performances, any animal heat; and so all the undeniable technical mastery on display very soon began to seem one-dimensional, the fastidiousness of touch and seriousness of approach rather too easily mistaken for a limited emotional range.

The opening soon alerted the listeners to the prevailing manner: Schubert's Little C minor Allegretto, D615, which Mr Blackshaw stretched out, at a slow pace and with a scintillating "meaningful" pauses, well beyond its natural capacity. (How perfectly, on

Schnabel's famous record, the miniature is gauged and flicked off, how taut the rhythms and light the colour-dials!) The Mozart sonata K310 in A minor, was similarly careful, thoughtful, charming; and though in Liszt's *Venezia e Napoli* the streams of notes were precisely traced, there was a near-total absence of delight

in sound, of glitter and leger-demin, sufficient to turn the reading into a superior technical exercise. Mr Blackshaw finished in the manner he had begun, with Schumann's Fantasy. A programme leaflet containing two-and-a-half small pages of notes and four paragraphs of biography was priced at 50p.

Autumn season at Royal Exchange, Manchester

The Royal Exchange Theatre in Manchester has announced plans for the autumn season. It begins on September 15 with Strindberg's *The Dance of Death* directed by Kenneth MacMillan, starring Edward Fox and Jill Bennett. *Hamlet*, directed by Graham Murray with Robert Lindsay in the title role, opens on October 27.

A new version of *Noby Dick*, adapted and directed by Michael Elliott and starring Patrick

McGoohan, plays over the Christmas period from December 22. This production will form the basis of a Granada TV presentation to be recorded in a large studio after the manner of the recent Granada *King Lear*. The designer of Olivier's *Lear*, Roy Stonehouse, will design the TV version of *Moby Dick*.

Finally, O'Casey's *The Plough and the Stars*, directed by Gregory Hersov, will open at the Exchange on February 9.

Hamlet/Theatre Royal, Bath

B. A. Young

Christopher Fettes's touring *Hamlet* for the New Shakespeare Company, which is pretty Theatre Royal, is in modern dress but not the modern world. The Ghost (Bob Smith) far from being "armed at point exactly," is a dancer wearing very little and making only by way of a tape. His threatening attitudes towards his son hardly justify the conclusion that he is an "honest ghost."

The production, with one interval falling (too soon) before the play, lasts four hours, although the text is pretty heavily cut. This is mostly due to the slow playing of the company. Donald Pickering's Claudius — handsome in his start — presents the King's feelings impeccably, but at half speed. Even the arrival of two riflemen with fixed bayonets to support Laertes's insurrection doesn't arouse him much, perhaps because he knows how laudable that young man (John Sommerville) is likely to be in carrying out his threats.

The slim, active little Prince with a mop of curly hair is Hilton McRae. He is bad tempered and excitable, missing the fun in Hamlet's comic lines, apt to break into a hoarse shout as often as a whisper, throwing people to the ground; Rosencrantz, Guildenstern,

Laertes and Ophelia are sent sprawling in their turn, and even poor old Polonius (initially played by Trevor Baxter) is gripped in a wrestling hold when he is quizzed about the cloud-formations. Mr McRae is good in the excited nonsense he has to speak after the Ghost has danced off, but better, in example, "How all occasions" — when he shows enough control not to overemphasise his accents. He is best when he forgets that he is speaking verse. I should like to see him as Coriolanus.

He is accompanied by a Horatio (Stuart Fox) bespectacled as the fashion is, who wears a suit that picks him out at Court as one of lower class, a mature student, perhaps. Hard to see what prompts Hamlet's special affection for him, which Mr McRae makes discreetly clear, more than he does for Ophelia. Sarah Swingle, making her debut as Ophelia, has some way to go yet. She sings her mad songs as prettily as if she expected Gerald Moore to be sitting at the piano, and her distribution of wild flowers, charming enough to listen to, is simply a recitation. Sally Ann Howes is a dignified Gertrude, though somewhat out of touch with what is going on around her. When, in Act One, Hamlet says "I will in all my

best obey you, madame," in a tone of insolent fury, with his back to her, she looks as if she agreed with the Trevor Baxter in this was a loving and a fair reply. She never even looks where Hamlet claims he can see her late husband, when the Ghost (now correctly dressed in his habit "I") visits them in her closet.

The set by John Otto curtains an acting area, centre stage, isolating the principals, and leaving spaces in the wings for characters who are just listening behind an arras.

The feeling is deliberately artificial throughout. The dumb-show is a little *pau de role*, to which the King pays no attention. When he calls for lights, Hamlet obliges with the built-in flashes of a pocket camera. Rosencrantz and Guildenstern wear similar overcoats and carry cases in all circumstances. There is loud incidental music from taped orchestras; at moments of tension, a kind of electronic pedal note supports the speech. I felt that in one way you could compare this production with Peter Brook's *Death*; if you know the play well enough, you can ignore the visual contradictions of what it is really saying. The production moves on to Brighton, where it opens tonight.



Hilton McRae and Sally Ann Howes

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Arts Guide

Music

NEW YORK
New York Philharmonic, Andrew Davis conducting. Vaughan Williams, Elgar, Dvorak (Wed. Thur.). Avery Fisher Hall (9742424).
Alfred Brendel, piano. Beethoven (Mon. Thur.). Carnegie Hall (2477459).
Philip Glass with Philip Glass Ensemble. Paul Zukofsky, violin (Tue). Carnegie Hall (2477459).
Guarneri String Quartet: Brahms festival (Tue, Thur.). Kaufman Hall (1385 Lexington, at 82nd, 274410).
Music from Macbeth: Beethoven, Hindemith, Mozart (Mon). Alice Tully Hall (382 1911).

WASHINGTON
National Symphony: Peter Maag conducting. Emanuel Ax piano. Haydn, Mozart, Brahms (Tue, Wed, Thur.). Concert Hall, Kennedy Center (254 3776).
Peabody Symphony: Peter Erös conducting. Gio Paganini piano. Pradon, Ponce, Enriques, Gould (Mon). Concert Hall, Kennedy Center (254 3776).
Terrence Pamela Coburn, soprano recital. Schubert, Wolf, Puccini, Rachmaninov, Bizet (Mon); Orpheus Chamber Ensemble, Richard Goode piano. Haydn, Mozart, Strauss, Bartok (Tue); John Brown piano recital. Debussy, Ravel, Liszt (Thur.). Kennedy Center (254 3865).

CHICAGO
Chicago Symphony: Leonard Slatkin conducting. Donald Peck Ruse. Finzi, Telemann, Shostakovich (Wed, Thur.). Orchestra Hall (4356122).

Music/Monday, Opera and Ballet/Tuesday. Theatre/Wednesday, Exhibitions/Thursday. A selective guide to all the Arts appears each Friday.

May 6-12

VIENNA
Konzerthaus (721211): Vienna Philharmonic, conductor Lorin Maazel. Opening concert of the Vienna Festival. Schubert and R. Strauss (Thur 11am). NHK orchestra Tokyo, conductor Wolfgang Sawallisch. Walter Klien, piano. Schumann, Blacher, Mozart (Thur).
Secession, Festival of Schubert recital: representing minimal and new music. Ensemble 13 (Tue and Wed); Terry Riley (Thur).

LONDON
Philharmonia Orchestra and Chorus conducted by Vladimir Ashkenazy with Sheila Armstrong, soprano, Ryland Davies, tenor and John Shirley-Quirk, baritone. Rachmaninov and Schubert. Royal Festival Hall (Mon). (0223191).
Philharmonia Orchestra conducted by Vernon Handley with John Lill, piano. Rossini, Rachmaninov and Elgar. Royal Festival Hall (Tue).
Bournemouth Symphony Orchestra and Chorus and Bournemouth Sinfonietta conducted by Uri Segal with Sheila Armstrong, soprano and Alfreda Hodgson, contralto. Mahler's second symphony. Royal Festival Hall (Wed).
English Bach Festival: London Oboe Band. Purcell Room. (Wed). (0223191).
Royal Philharmonic Orchestra conducted by Kurt Masur with Elisabeth Leonskaja, piano. Tchaikovsky and Bruckner. Royal Festival Hall (Thur).
English Chamber Orchestra and Tallis Chamber Choir conducted by Michael Tilson Thomas. Mozart and

Beethoven. Barbican Hall (Thur). (6388891).

PARIS
Chamber Music — Sylvie Carbonnel, piano, Nina Boline, violin. Hervé Derrien, cello. Mozart, Chopin, Brahms trio (Mon) Radio France, Grand Auditorium (3241516).
Inger Soederberg recital. Scarlatti, Beethoven, Schubert (Mon) Theatre des Champs Elysees (7234777).
Arco — choral festival 1983 (Mon) Salle Pleyel (5838873).
Concert — Lameaux conducted by Jean-Claude Bernede. Mozart's coronation mass, requiem (Tue) La Madeleine Church (5834434 11am-4pm).
Orchestra Colonne conducted by P. Dervaux. Mark Zeller, piano, Jean-Michel Vint, horn; Fouad, Rachmaninov, Strauss (Tue) Theatre des Champs Elysees.

Ensemble Orchestre de Paris conducted by Claude Bardou. Scarlatti, Costa, piano, Jean-Pierre Wallez, violin: Beethoven, Hindemith, (Tue) Salle Gaveau (5832030).
Orchestra Nationale de la BRT conducted by Yaganyi Seftanov. Victor Tretakov, violin: Beethoven, Glazov, Tchaikovsky's Pathétique Symphony (Tue) Salle Pleyel.
Nouvel Orchestre Philharmonique conducted by Jerry Semkov. Stephen Bishop-Konieczni, piano; Mozart (Wed) Radio France, Grand Auditorium.

ZURICH
Tonhalle: Tonhalle Orchestra conducted by Moshe Azman with Karl Engel, piano. Brahms and Mozart. (Tue 8.15pm). (01-2011580).

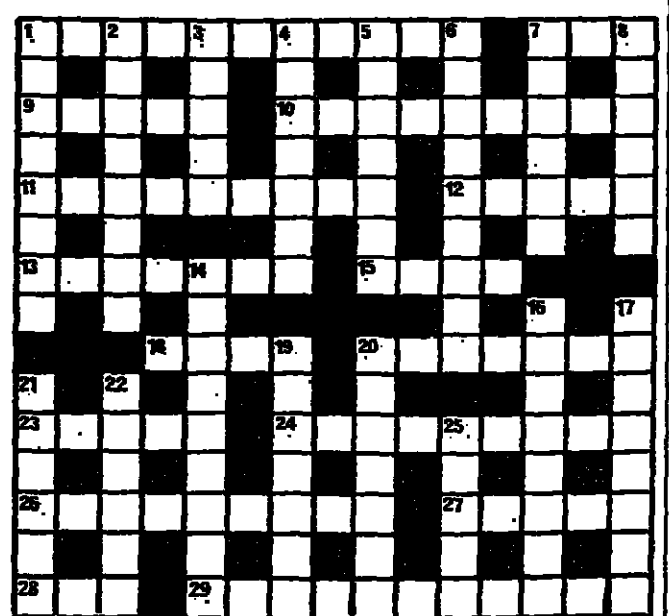
F.T. CROSSWORD PUZZLE No. 5,166

ACROSS

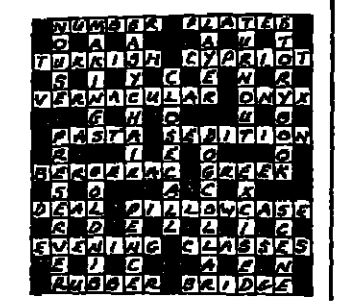
- 1 Firm provision for retirement (7, 4)
- 7 Objective I am out to set (3)
- 9 Just correct (5)
- 10 What he wants is no good to another (2-6)
- 11 He parades, representing the most advanced troops (8)
- 12 No head on the beer, that is strange (5)
- 13 Unfit to be an eminent person? (7)
- 15 New star could make a comeback at Stratford (4)
- 18 Use the wrong sort of tackle, perhaps (4)
- 20 Of Romantic origin, he was involved in early radio (7)
- 23 A joining of hands in marriage or work (5)
- 24 Flew round in a miraculous way (8)
- 26 It isn't slow to lift itself out of the water (8)
- 27 Behave awkwardly when put out by the bill (3, 2)
- 28 The French way to feel regret (5)
- 29 Got lineages from him? Yes! (11)

DOWN

- 1 Carefully going through a South American country to make notes (8)
- 2 Gives a slight omission? (8)
- 3 Nure, perhaps, put into the ground (5)
- 4 New native quarter shows simplicity (7)
- 5 Led a nun astray, but not charged? (7)
- 6 Come round by ear, but not via the underpass (5, 4)



The solution to last Saturday's prize puzzle will be published with names of winners next Saturday.



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Monday May 9 1983

Lifeline for Ravenscraig

AT FIRST sight there is something distinctly odd about the idea of a steel-making plant in Scotland. Yet the proposed joint venture, which has been under discussion for some weeks and is now nearing the point of decision, could provide a neat solution to two pressing problems on the British side, a surplus of modern steel-making capacity and, for the Americans, a need for a secure source of competitively priced semi-finished steel.

Whether the deal makes commercial sense for the British taxpayer depends on details yet to be revealed, but it would be a pity if trade union and political opposition on both sides of the Atlantic frustrated what looks like an imaginative attempt at international rationalisation.

British Steel has five major steel-making sites — which is at least one too many for the foreseeable level of demand. Last year, the management wanted to close Ravenscraig in Scotland and to load the other four plants more fully, at a saving then estimated at \$100m a year. But the Government insisted on keeping Ravenscraig open. As there is no reasonable prospect of selling anything like the full amount of finished steel that Ravenscraig is capable of producing, BSC is carrying a heavy financial burden.

Yet a great deal of money has been spent at Ravenscraig in recent years, particularly on primary steel-making and continuous casting. While the location for handling imported iron ore and coking coal is not as good as that of the plants at Teesside and in South Wales, it is a great deal better than most continental plants, which are situated inland.

British Steel has already supplied semi-finished steel to the U.S. from other plants; an important contract was won early last year to supply slabs to Kaiser Steel. But in that case British Steel was one of several suppliers; there was no guarantee of continuity of business. The proposed agreement with U.S. Steel is more ambitious. Fairless is an old works which has not been kept up to date in equipment or technology; it even makes steel by the open hearth process, which has virtually dis-

appeared in Europe and Japan. But it has the great advantage of being well situated to supply steel consumers in the eastern U.S.

To modernise the entire works, including the steel-making facilities, would be enormously costly and, it appears, not financially attractive. U.S. Steel wants to close Ravenscraig, but it would apparently prefer an arrangement with a single supplier who would provide all the steel needed at a consistent quality and would have a long-term commitment to the venture through an equity interest in the Fairless business.

In order for BSC to meet the volume requirements, it would have to dedicate the entire steelmaking capacity of Ravenscraig — about 2m tonnes a year — to Fairless and supplement this with up to another 1m tonnes from other works. Ravenscraig's finishing mills would close, with the loss of some 1,200 jobs, but the other 2,800 jobs there would be put on a more secure basis than they are now. The rest of BSC would reap the operational and financial benefits of better utilisation, and there would be significant new orders from Fairless. The extra business, consisting of semi-finished steel, would not run foul of the production quotas laid down by the European Commission.

Realities

The scheme seems to be an elegant solution to the commercial realities of Fairless and Ravenscraig; whether it meets the political realities is another matter. British Steel has to explain to its shareholders why it is joining forces with a company which is a political liability. It has to explain to its workers why it is joining forces with a company which is a political liability. It has to explain to its workers why it is joining forces with a company which is a political liability.

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Consequences of a sugar surplus

INTERNATIONAL commodity agreements have so far proved a rather ineffective means of stabilising raw material prices but there is a lot more at stake than usual in the present talks in Geneva seeking to negotiate a new International Sugar Agreement.

For the first time in commodity pact negotiations the EEC is playing a leading role to its dominant role. The result could be important both to the European Community and to the many countries in the Third World which depend on sugar for the bulk of their export earnings.

The world sugar market is in a mess. A huge surplus of supplies has built up and prices are depressed well below the cost of even the most efficient production. The EEC has come under increasing criticism as being largely responsible for this situation. During the past 10 years the high prices paid to beet growers under the Common Agricultural Policy have transformed the Community from being a net importer of sugar into by far the biggest exporter on the world market. In fact it is EEC consumers who are really paying and the cost to the budget is far from insignificant.

Under the special arrangement forced on the EEC by Britain as a condition of membership, the Community imports 1.3m tonnes of cane sugar from the ACP (African, Caribbean, Pacific) group of developing countries. But they justly complain that the EEC is undermining the price they get for the rest of their sales to the world market. Those

countries which are not members of the ACP group have even more cause for complaint. In particular there has been intense criticism of the EEC refusal to join the International Sugar Agreement, which is supposed to regulate the market with a system of export quotas that are varied according to price movements.

The existing agreement does not work. This is partly because its basic structure gives unrealistic high export quotas. But the main reason for its failure is the refusal of the EEC, now the biggest exporter, to join.

The Community has been forced by political pressure to change its mind, but it is in a strong position virtually to dictate its own terms for joining. It has come up with an alternative approach that may set an interesting precedent. The EEC has proposed that the main burden of controlling the world market should be left to the 10 main exporting countries, which account for about 80 per cent of total sales.

They would undertake to regulate their exports not by quotas but by accumulating stocks in times of surplus and releasing them in times of shortage. The stocks would be held nationally, but would be internationally controlled under the agreement. It sounds simple, but what is not clear yet is what action would be taken to prevent surplus stocks simply building up to insupportable levels.

The obvious inference is that output would have to be cut. The bulk of the criticism directed at the EEC over sugar and other agricultural products, and replacing them by high prices to producers, encourages excessive production.

EEC consumption of sugar has fallen to 8.5m tonnes a year, while production has grown to over 12m tonnes. Add on the 1.3m tonnes imported from the ACP group and it can be seen that there is a very strong case for cutting Community output of a product that provides the life-blood for the economies of many poor countries.

With or without a new international agreement, the EEC has to find a way of bringing excess sugar production under control. It can then move on to deal with the even greater problems in the dairy and grain sectors.

Pressure

It is an absurd situation and the EEC has come under mounting pressure to do something. Compared with the dairy sector, the budgetary impact of the sugar regime is fairly small. In theory it is self-financing in that the cost of the export subsidies is reclaimed by levies on producers. In fact it is EEC consumers who are really paying and the cost to the budget is far from insignificant.

Under the special arrangement forced on the EEC by Britain as a condition of membership, the Community imports 1.3m tonnes of cane sugar from the ACP (African, Caribbean, Pacific) group of developing countries. But they justly complain that the EEC is undermining the price they get for the rest of their sales to the world market. Those

countries which are not members of the ACP group have even more cause for complaint. In particular there has been intense criticism of the EEC refusal to join the International Sugar Agreement, which is supposed to regulate the market with a system of export quotas that are varied according to price movements.

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COMPUTERS: THE NEXT GENERATION

Britain enters the great race

By Alan Cane

MR JOHN ALVEY
Committee chairman

THIS is the first time in our history that we shall be embarking on a collaborative research project on anything like this scale," Mr Patrick Jenkin, Secretary of State for Industry in the House of Commons on April 28.

He was giving the Government's backing to the Alvey report — a set of proposals designed to ensure that the UK has a fighting chance in the international information technology race.

Mr Jenkin used stirring words, delivered with conviction and enthusiasm. Yet he was discussing an area of industrial research so far removed, apparently, from everyday life and existing markets that one senior Department of Industry official muttered afterwards: "It is all speculative. We are talking about technologies that do not yet exist."

But the importance Ministers attach to the Alvey plan is underlined by the fact that the Government has agreed that it must play a key role in creating the framework for collaboration between industry and academia in advanced information technology.

The report — drawn up by a team headed by Mr John Alvey, technical director of British Telecom — concerns advanced computer systems of such power and sophistication that they appear to behave in an "intelligent" manner. The Japanese call these "fifth generation" computer systems. The first generation of computer systems used valves; the second, transistors; the third, integrated circuits (what we know as silicon chips).

Now computer manufacturers are moving to fourth generation machines, using chips with a million transistors, and some are writing on a silicon chip. The combination of very powerful chips and highly sophisticated computer software (the lists of instructions which make the machine behave as if it possessed intelligence) which will characterise the fifth generation simply does not exist at present.

So great are the commercial rewards, so great will be the national advantage to any country which makes a significant breakthrough into fifth-generation-like systems that the Americans, the Japanese and the French are all pouring large sums of money into the race.

The U.S., for example, spent an estimated \$10.8m in 1981 on research and development in information technology, of which 49 per cent was provided by the Government.

When Japan launched its quest for the fifth generation, it announced it was prepared to invest approximately \$45m (1981 prices) to achieve its goal. This Japanese initiative startled and frightened the rest of the computer systems world. Japan was already shown it could fabricate silicon chips as good as or better than the West, but few Americans

or Europeans thought they had much to fear from them on the conceptual side of advanced computing.

The Japanese fifth generation proposals showed they had an acute understanding of what these machines should do and of their strategic significance even if they did not have the blueprints to start work.

To counter this last weakness, the Japanese suggested that fifth generation development should be carried out in conjunction with other countries, made proposals for collaboration with the U.S. and Europe and invited visits from potential collaborators.

The plan was met with a mixture of suspicion, enthusiasm and a range of competitive schemes from a world fearful of losing the biggest video game of them all — a world market worth a possible \$150m a year by 1990.

In the U.S., the Pentagon warned of the dire consequences of letting the Japanese steal a lead.

The EEC Commission put up a set of proposals for a collaborative research programme in electronics research and development called Esprit. Backed by about \$25m, this has the support of a dozen European companies such as Philips, Siemens, GEC and ICL. Half the funds will come from industry and half from the EEC.

In the UK, the Alvey Committee called for a super-programme which would take the commanding role in commissioning projects, a steering committee and \$350m in funds over five years to support four technologies basic to advanced computing: world class super-powerful silicon chips; improved ways of writing computer software; better means for humans to

SUPPORT FOR INFORMATION TECHNOLOGY

The Department of Industry's programme				
Scheme	Funds available £m	Applications for funds	Offers of funds	Funds committed £m
MSP	55	131	111	55*
MAP	85			
awareness programme				6.4
training programme				6.9
consistency projects		4,782	3,685	26.6
CAD/CAM	16			1.8
CAD/MAT	9			3.4
Equipment	12	392	234	6.4
FMS	60	75	7	1.2
Fibre optics	40	67	46	34
Robotics	10 (flexible)	302	112	9.5
Software	10	122	59	6.5
Telecoms	5 only initiated in March 1983			na
Special applications				
Office automation	5.5	na	na	5.5
GP's micros	2.5	na	na	2.5
Schools (primary)	9.0	na	na	9.0
Schools (secondary)	4.0	na	na	4.0
IT centres	11.0	na	na	11.0

* Programmes still open for applications.
MSP: microelectronics industry support programme. MAP: microelectronics application project. CAD/CAM: computer aided design and manufacturing. CAD/MAT: computer aided design and manufacturing. Equipment: hardware for CAD/CAM/MAT. FMS: flexible manufacturing systems.

Note: Programmes in research and development for information technology are also funded through the Department of Education and Science (DES) in part 12 months and Ministry of Defence (MoD) (detailed figures unavailable).

communicate with machines; and the incorporation of artificial intelligence into computers — so-called expert or knowledge based systems.

The latter involves feeding as much expert information as possible about a given topic into a computer's memory. The computer is then equipped with a set of rules, also derived from the experts, to use the information to reason and make deductions.

The committee also asked for 100 per cent funding for academic research and 60 per

cent funding for industrial collaboration. "The exact amount varying from 90 per cent to 50 per cent depending on the particular activity."

The Government agreed to a directorate, to be headed by Mr Brian Oakley, currently secretary of the Science and Engineering Research Council, the principal channel for diverting Government money for scientific research in the universities and polytechnics.

Alvey also got its steering committee, to be chaired by Sir Robert Telford, chairman of GEC Marconi.

It ever got its \$350m — to be squeezed into existing budgets in the Department of Industry, Department of Education and Science and the Ministry of Defence. While academic research will be supported 100 per cent, industrial work will only be supported to the tune of 50 per cent — apparently a personal decision by Mrs

Thatcher. While there is unanimous relief that the Government is taking a serious view of fifth generation projects, there is disagreement over whether its funding proposals give sufficient incentive to industry.

Mr Derek Roberts, research director for GEC and an Alvey member, finds the Government response very satisfactory. "This is an improvement on the original proposals. As the industry for a 50 per cent contribution is essential to ensure commitment."

At Unilever's Port Sunlight laboratories, a team working under A. G. (Tony) Baker has developed an expert system to help its scientists interpret infra-red spectrograms and thin-layer chromatographs. "These are not experiments," he argues, "these are working systems. They are very important to us in terms of competitiveness and as a way of ensuring expertise is retained. If one of our experts retires, we keep his knowledge in our system."

At ICL Systems in Redditch, Mr Brian Johnson and his team have an expert system called "Why my car will not start." "It is a bit like do-it-yourself brain surgery," Mr Johnson says deprecatingly, but all ICL senior management are aware of the advantage the U.S. or Japan could gain by building cars using expert systems or building expert systems into their cars.

Mr John Leighfield, managing director of EL Technology, one of the UK's major users and creators of advanced information systems, says: "We have been flirting with expert systems for about 18 months; now we believe it is going to be an extremely important area."

The Department of Health and Social Security has a major problem with records and filing. Now, with the help of the Government's computer agency, it is experimenting with an expert system to determine the basis on which social security benefits are paid.

There is a lot to be said for generation-type technologies

have already arrived, albeit in rough-and-ready form. Every body seems to agree that for rapid progress, greater collaboration will be necessary.

The UK has research strengths in the key areas chosen by Alvey. Edinburgh University, Southampton University and the Rutherford Appleton Laboratory at Didcot in Oxfordshire are good at chip fabrication. Edinburgh, Cambridge and Imperial College, London are good at knowledge-based systems. (Elog, a computer language for artificial intelligence proposed by the Japanese as the base language for fifth generation work, originated at Edinburgh). The precedents for co-operation between these research centres and industry are not encouraging.

In Europe, an EEC Commission initiative to create an independent computer industry based on Philips, Siemens, Telefunken and CII quickly failed.

In the UK, collaboration between GEC, Plessey and STC in the development of System X, the next generation of digital telecommunications equipment, was plagued with delays and difficulties. (Some might argue that if such slow progress was made when the end product was well out of the market, the eventual market never in doubt, what chance is there of collaboration in a hazy concept like fifth generation machines?)

The old National Enterprise Board tried to market UK software expertise abroad through an umbrella marketing company. Inside which fell apart disastrously through lack of any common aim among the partners.

Problems of collaboration aside, there are worries about commercial confidentiality. Whether UK subsidiaries of foreign multinationals should be allowed to contribute to the programme, whether indeed, as Dr Frank Land of the London School of Economics has pointed out, it is more important to encourage international collaboration based on a strong domestic industry. Nevertheless there are some precedents that collaboration can work.

Lord Flowers, rector of Imperial College, points to Imperial Software, a software engineering company sponsored by the college, National Westminster Bank, Plessey and Pictel as the model for collaboration.

Mr David Fairbairn, director of the National Computing Centre, believes that Focus, a Department of Industry committee chaired by Mr John Butcher, a junior minister, is the model for the directorate.

Unavoidably, the success of Alvey's plan will depend substantially on Brian Oakley's strength and determination. As one industrialist, convinced of the value of expert systems, put it: "The crying need is to get people bloody well using expert systems. The talking just has to stop."

Men & Matters

No space

For months now it has been whispered that Luxembourg's ambitious scheme to launch its own TV satellite was being squashed out by the equally ambitious projects of its powerful neighbours, France and Germany.

The abandonment of the Grand Duchy's plans now seems to be confirmed — Paul Heinescheid, the man in charge of satellite development at the Luxembourg broadcasting company CLT, has left his job and has gone to work for a U.S. satellite company.

During his work for the Compagnie Luxembourgeoise de Télédiffusion, Heinescheid vigorously defended the idea of a separate Luxembourg satellite broadcasting commercial TV.

But the plans became progressively bogged down in cross-border politicking. France in particular objected to the Grand Duchy's scheme, fearing foreign encroachment on national broadcasting. With its

own plans to put up TV satellites in 1985 and 1986, Paris was able gently to discourage CLT shareholders (including the French state-owned advertising agency Havas) from putting up money for the FF 2m Luxembourg project.

Now France has offered the Luxembourg a channel on the French TV satellite if they give up their own idea — an option which (although CLT is putting a brave face on things) the Grand Duchy is almost sure to follow.

In frustration at the impasse, Heinescheid quit last month and is now working in a more free-wheeling environment better suited to his entrepreneurial talents — the U.S. Satellite Broadcasting Company in St Paul, Minnesota, where he is in charge of technical development.

Butcher's hook

Little honour for a prophet in his own country — as John Butcher, the junior Industry Minister, has been discovering since he was given special responsibility for the West Midlands.

Tory MP for Coventry SW, Butcher was educated at Birmingham University and was a member of Birmingham City Council. But that does not seem to have made his job any easier. In a local radio interview the other day, he was talking about the need to ride the punches.

Press reports dubbing him "Minister for the West Midlands" have already led to several retakes from his Government superiors. Apparent special treatment for one region has brought complaints from other parts of the country.

Inside the region, Butcher has had to contend with unrest among one-time colleagues on the Tory-controlled Birmingham Council who protest that he seems too well-disposed towards the Labour-controlled West

Midlands county council

As the occupant of a marginal seat, he has also had to combat a certain cynicism within the business community about his role with a general election imminent.

The chief executive of one leading Midlands company commented at the last meeting of the regional council of the CBI that "Mr Butcher thinks we are too thick to fill in the forms asking for Government assistance... and is sending a team of experts to help us."

The laughter was followed by a pensive silence as the distinguished company pondered the prospect.

Out of gear

A resignation of some consequence at BMW, West Germany's sports saloon and motor bike maker: Dr Karlheinz Radermacher, management board member for research and development, is to leave at his own request.

Apparently Radermacher and the supervisory board did not see eye to eye over the next generation of BMW cars.

Some observers suggest that his departure now heralds a more revolutionary approach to BMW to car design.

Radermacher, who is 51, joined BMW in 1978 from SKF, the Swedish bearings group, and three years later was appointed to the supervisory board.

He has been dubbed "father of the BMW 3-series and 5-series cars." But there has been some criticism following the launch of the latest 3s and 5s about the minimal changes made to the body styles.

Radermacher in the past has frequently expounded the philosophy that society — and that includes the motor industry — must gear the pace and direction of technical progress to the real needs of the community.

At a recent BMW conference, he declared himself in favour of

a "conservative" technology policy — "maintaining and upholding what has proved to be technically, economically and socially good, and introducing changes only where they are required and useful and at a pace that does not overtax mankind's powers of adaptability."

Spy story

Stockbroker Robin Bruce Lockhart, former member of the Financial Times staff and ex-Beaverbrook executive, now with Fenwick Easton, hopes to be dealing in rubies before the year is out.

The film and TV rights of his 1967 best-selling book "Ace of Spies," the true story of Britain's super-agent, Sidney Reilly, have been acquired by Thames Television which has spent \$4.5m on adapting the book into one of the most ambitious small-screen productions ever attempted.

Twelve hour-long episodes are to be networked this autumn and the series has already been sold to the United States and to Australia.

But 62-year-old Bruce Lockhart has now opened negotiations with Thames to reacquire the film and TV rights in the Soviet Union.

Although "Ace of Spies" is the name of his father, the late Sir Robert Bruce Lockhart, was linked with that of Reilly in the so-called "Lockhart Plot" to assassinate Lenin and overthrow the Bolsheviks. He maintained contact with various members of the Russian media and believes that he can get the Russians to buy the series.

When the book was first published, Reilly was considered a serial killer and Reilly and the "Lockhart Plot" have been the subjects of at least one play, one film and a TV series in Russia.

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Observer

FRANCE

The strains come to the surface

By David Housego, Paris Correspondent



Police clash with demonstrators in Paris last week.

THE FRENCH have had an uneasy sense of watching an old film being re-run over the past two weeks as they have seen riot police bringing down their truncheons on demonstrators in Paris where the smell of tear gas has lingered in the streets.

Nobody really believes that there will be a repeat of May 1968, but nobody totally rules out the possibility that street demonstrations could one day force President Mitterrand to call early legislative elections as many in the opposition fondly hope.

The demonstrations over the past two weeks—by doctors, farmers, students and retailers among others—have had very disparate roots. On the left the general belief is that the common thread which links them is that they are being exploited by some right-wing groups. Last week, for example, *Le Monde* claimed in a front-page article that the Government had evidence of clandestine funding of the doctors' strike.

The Mitterrand Government does not for a moment regard the present demonstrations as a threat to it, but is on the watch to ensure that they do not get out of control and snowball into a movement that might pose a threat.

In January, former President Giscard d'Estaing listed the possibility of increasingly disorderly demonstrations and street violence as one of four alternative scenarios for France over the medium term. That was being recalled last week, after one of his former colleagues, M. Michel Poniatowski, his Minister of Interior, raised the spectre of "a May 1968 in reverse."

M. Jacques Chirac, the Mayor of Paris, and known to be among those who believe that M. Mitterrand could be forced to choose between street violence and early elections, broke his silence on the demonstrations a few days ago to call for "a cooling down."

He added that the sources of discontent were manifold and deep.

Exacerbating this increasingly political conflict is the frustration of an opposition which sees the electoral horizon as disappointingly far away. The

next legislative elections are not scheduled until 1986, and the presidential election not till 1988.

Circumstances now, it should be said, are very different from those of 1968. The revolt then was of a generation bored with prosperity and growth. By contrast, the economy has now ground to a halt. Living standards are about to take their sharpest dip since the war and unemployment is likely to move upwards again—a combination that in other Western democracies has effectively dampened down militancy.

In 1968 what posed the real threat to the Government was that thousands of strikers added their weight to that of the students. Today both the pro-Socialist CFDT union and the Communist CGT are agonisingly aware that if they take to the streets as well this could be the fastest path to bring down the same left-wing Government which they have fought so long to establish.

In the difficult months ahead, the Government's strongest card is the reluctance of the unions and their rank and file to risk strike action that could get out of control—and also their readiness to match the Right if the battle does shift to the streets.

If the demonstrations are a sign of a growing challenge to the Government's authority, they are as yet by no means the worst of its headaches. Almost nothing has gone right for the administration in the seven weeks since the devaluation of the franc and the courageous austerity package that followed. The goals then set of bringing inflation down to 5 per cent by the end of the year and halving the trade deficit to FF4,450 (\$850m) now look like pipe dreams. They have been bowled off course by the unexpectedly sharp 8 per cent appreciation of the dollar against the franc since mid-March. Even the official statistics institute INSEE has cast doubt on the feasibility of meeting the original targets.

The franc is again under pressure, the need for a judgment of the economy and its unease at the degree of discontent reflected in the demonstrations on the streets. This has been enough to re-open within the Socialist Party the

whole question of France's continued membership in the EMS. It was an issue that had apparently been buried by the realignment of European currencies in March, but it has already resurfaced to haunt the Government.

The Administration insists that it has put its economic strategy in place, that in time the deflation of demand will bring down prices and imports, and that it will hold to this course. This was the message drummed home by President Mitterrand when he visited the north a fortnight ago and it was repeated by M. Pierre Mauroy, the Prime Minister, last week. The problem is that the Administration, having muffled its lines during the devaluation crisis and having left a damaging impression of indecisiveness, now has a difficult credibility gap.

There is little doubt that over the months "the dilemma" referred to in what President Mitterrand has already characterised as likely to be the most difficult year of his presidency—the austerity package will slow down imports and inflation. The waiting is agonising for the Government and its supporters.

The Socialist and Communist parties are already uneasy at applying deflationary recipes which are applauded by their

liberal/conservative neighbours in Europe, but resented by their own rank and file.

The strain of watching many of the party's major goals forcibly shelved by the recession—and differences over what the Government's future policies should be—have revived all the old divisions within the party. Worse still, the Government's policies have come under fire from such Mitterrand "loyalists" as M. Christian Goux, the Socialist President of the Finance Commission in the National Assembly, who wants direct limits on imports to safeguard jobs, and M. Jean Poperen, the number two in the party, who has said the Left risks losing its popular support.

For the unions the dilemma is just as difficult. Without much doubt the CGT would have by now brought out its rank and file to forestall further steel closures in Lorraine. But they are nailed to the cross of the Communist Party's membership of the Government and their fears that at this stage militancy could play into the hands of the Right. The danger is that the decision on what action to take could be removed from their hands by a disorganised rank and file who suddenly vent their impotent frustration in violence.

The Government is meanwhile fully aware that it has a great many more hurdles to cross as its deflationary measures begin to bite into household incomes and jobs. The measures were designed to weigh most heavily on the middle and upper income brackets—in other words social groups which stretch across butchers and bakers, cafe owners and hotel-keepers, the self-employed and the small businessmen, executives and government servants. In meeting this "establishment" head on, the Government knows it risks stirring up the corporatist feelings that were at the heart of the Poujadist agitation in the 1950s and that all these groups could follow each other on to the streets. The Government's hope is that it can prevent them linking up.

From the autumn it will start negotiations with the unions over salary claims. It is critical that the Government's whole anti-inflationary strategy that it holds wage levels this year to the 3 per cent norm (thus restricting additional increases if inflation should be above that level) and brings wage settlements next year down to around 5 per cent. The first test will be the 4m civil service workers.

seems likely to press his view for an alternative policy based on more industrial intervention, a "national independence" policy that implies higher levels of protection and possibly a withdrawal from the EMS.

The Government would be in a far stronger position to enforce more moderate wage settlements and to ward off challenges at the Congress if it could demonstrate more effectively that its policies are working. Inflation and the trade deficit should be coming down by then—but quite possibly not at a pace to ward off speculation against the franc and renewed talk of a devaluation. Hence the growing belief—fanned by remarks by both M. Delors and M. Mauroy—that the Government will resort to further measures.

The radicals in the Socialist Party, some of whom have the ear of President Mitterrand, have convinced themselves that these will eventually take the form of direct restrictions on imports through an import deposit scheme or use of the EEC safeguard mechanisms. The advantage of these is that they would accelerate the contraction of the deficit and that simply setting a majority in the party.

On present trends the pressures for another devaluation are strong, because the strength of the dollar has badly undermined the austerity package. And there is no way that France in the short run can match West Germany's anti-inflation performance.

President Mitterrand cannot be expected to go through again the nightmare of mounting speculation and falling reserves that preceded the last two devaluations. He turned down pulling France out of the EMS last time partly because the foreign exchange reserves by then were so low that the Government could not have defended a free floating franc.

Now the reserves have built up again and it is open to him to make a pre-emptive strike against speculation on the franc by withdrawing from the system. But there are still powerful elements within the Government who believe this would be a serious mistake and would fight it all the way.

Lombard

A new look at summit issues

By Samuel Brittan

THE PARIS-BASED Organisation for Economic Cooperation and Development is attempting to find a new approach to questions of world economic growth and inflation, which it adopted could lay the foundations for a more constructive Williamsburg summit than at present seems likely.

At the moment the climate of relations between some economic policymakers in different countries is, frankly, bad-tempered. The argument between those who want to control the money supply, and those who want to set a target for real output (hoping thereby to promote employment) is still going on as if nothing had happened since the late 1960s.

The OECD secretariat has been working very hard to develop a different approach, which would enable both sides to take on board some of the lessons of the intervening period. The old-style Keynesians (not altogether unrepresented in the OECD itself) have to take on board that so-called "reflation" geared to output targets, has in the past proved the royal road to an inflationary explosion; and that simply setting a moderate growth path will not avert this danger, as we will not know what "moderate" is until it is too late.

The monetarists have to take on board the fact that their policy proved much more restrictive in both the U.S. and Britain than the monetary numbers suggested and stop taking an ostrich-like attitude to last year's unexpected falls in velocity.

The OECD's staff suggestion is that policymakers should set their aims in terms not of money itself, but money times velocity. This is identical with the money value of the national income or money GDP. An objective set out in these terms keeps in place the underlying monetarist aim—the refusal to finance inflation. But it does leave scope for a faster growth of output if inflation falls sufficiently.

The suggestion will not be new to readers of these columns and it has a highly respectable intellectual ancestry. What is new is that it has been seriously put forward by the secretariat of an international body; and a reference to objectives in terms of nominal (that is, money)

GDP is in the draft communiqué it has prepared for the OECD meeting beginning in Paris today. It is touch and go whether Ministers will accept it in a non-watered-down form, despite the intensive studies carried out by the secretariat.

There are some difficulties of substance, for example, the insistence of the U.S. Treasury Under Secretary, Mr. Barry Spink, that fiscal policy has no significance for nominal GDP. This can be skirted over. More difficult is the sheer incomprehension of many politicians and businessmen in the face of an idea which has not already become a cliché.

In fact the idea would be easier to popularise than either old-style Keynesianism or technical monetarism, once leaders and opinion formers make the effort. The idea of a national "cash limit" or objective does not sound like a good idea. Concentration on it would be a great deal better than last week's unfortunate meeting of the OECD's Economic Policy Committee, where the chairman of the U.S. Council of Economic Advisers, Prof. Martin Feldstein, was severely attacked for his agnostic views on the correct value of the dollar by the OECD's senior adviser, Mr. Stephen Morris. The latter was cheered on by most continental delegates, while the Germans and British indicated their middle-of-the-road position by an embarrassed silence.

A nominal GDP target has already been advocated both by Prof. Feldstein and the OECD secretariat; and the one hope of defusing the exchange rate row is to concentrate on the appropriate growth of the U.S. national income, when the contribution of the state of the dollar to any overshoot or undershoot can be assessed. Is it too much to hope that the European representatives will seize the opportunity presented by the secretariat and make of this meeting a new beginning?

Letters to the Editor

Greater personal control and freedom of choice in pensions

From the Chairman,
Martin Patterson Associates

Sir—"Freedom in pensions" (Leader, May 4) justly exposes the principal weaknesses of most private pension schemes, namely in disregarding the full effect of inflation on benefits when the link with salary increases is broken on leaving employment or on retirement, and also in standards of disclosure of information. But in looking at alternative systems which give employees greater personal control and freedom of choice in respect of their retirement saving, it is worth remembering that the object of all pension provision is to provide an adequate income on retirement and that the test of this adequacy is normally measured by the standard of living reached at that time.

The proposals put forward by the Centre for Policy Studies do not go so far as to recommend that all employees should be allowed to opt out of existing schemes in favour of personal money purchase arrangements to which the employer con-

tributes. The recommendations are restricted to early leavers. But the report does express the hope that all employers will be encouraged to move from final salary to money purchase arrangements. Thirty or more years ago money purchase schemes were quite prevalent and they were changed to career average or final salary schemes precisely because they failed to meet, for the majority of employees, the need for retirement income which bore a reasonable relationship to the pay it was intended to replace. And they failed this test in spite of levels of inflation well below 5 per cent.

It therefore seems somewhat ironic that the Conservative Government should now be contemplating, perhaps, accelerating a return to the point at which money purchase schemes started, so that we all have an opportunity to re-experience the shortcomings of money purchase schemes, especially when they came about as a negative reaction rather than by good design. Martin Patterson.

10 Buckingham Place, SW1.

From the Chairman,
Company Pension
Information Centre

Sir—"The writer of the Leader of (May 4) claiming that representatives of the private pensions business have been slow to recognise the depth of feeling, seems to have been ignoring the contents of your correspondence columns in recent years. This topic has been featured on several occasions and many pensions practitioners have shared your concern but pointed out that any real improvement will have a real price tag attached to it.

The Occupational Pensions Board spent a considerable time investigating the problem and carefully considering the evidence submitted by a wide range of interested parties. It concluded that there were no easy answers.

At present younger employees may be costing their employer nothing if their own contributions are sufficient to buy all the pension they have earned so far. The legislation on preservation already requires, in certain circumstances, that if they leave they

must get a pension based on what their own contributions will buy if this is more than the pension based on their pay and completed service at the date of leaving. If you are to provide them with more than this, where will the extra money come from?

Not every employer in the present difficult economic climate can afford to increase his overall expenditure on pensions.

If, on the other hand, you tackle the problem without increasing overall expenditure you can only do more for younger people by cutting back on the pensions of older people who are precisely those most worried about their pension. You talk of "reducing the subsidy to long service employees," but are you really advocating taking away the rights they have at present?

Where an employer cannot afford to spend a great deal on pensions for both younger and older employees, it is entirely surprising if older employees are not rather more respectable than younger ones? Lord Byers.

7, Old Park Lane, W1.

Cellular radio delay

From the Chairman,
Mobile Radio Users' Association

Sir—"The MRUA is concerned at the serious delay in cellular radio development, when one recalls that the first proponents of cellular radio in the UK had declared a willingness to provide such a network in 1978. The Department of Industry's Consultative Committee on Telecommunications working party (RWP) reported as a matter of urgency in March 1982. MRUA was a member and supported the unanimous view that a minimum of 24 months would be required to develop and manufacture suitable equipment and to carry out the installation and commissioning of an operating system.

We have recently been informed that another British Telecom monopoly dominated committee had been formed—the joint radiofrequency technical interfaces group "JRTIG". The predictable result after 8 months, is that potential users and manufacturers have to write to a BT address in Ipswich sending £50 for a draft copy of a specification for comment. The proposed specification is however still incomplete as parts are marked TBA—"To be agreed". No radio coverage

maps showing even minimum data sheet as a predicted percentage of reliable grade of service or signal levels in micro volts/metre, with "in service" dates are available.

It is essential that a specification should be agreed and issued by the British Standards Institution forthwith and the equipment approved by the British Approval Board Telecommunications (BABT). The BS committees have yet to be consulted.

A further delay of another three months is anticipated by BT. Even then no date for the radio coverage details is in prospect. How can British industry and users invest in a new innovative service against the same old background of slow moving committees and information blackout?

The decision was taken to adopt the AT&T's AMPS standard. AT&T's Bell laboratories have an excellent and well proven established record of co-operation with manufacturers on an international basis. UK and European manufacturers would have less misgivings over a Bell technical proposal, than any from an organisation which in fact spent many years supporting several rival cellular systems.

Users want to see the rapid development of cellular radio services and wish to see their

present manufacturer suppliers producing similar services for the home and export markets including the vast UK market so as to have a UK supplier at the right price.

The formidable research and experience of Bell Laboratories would be a significant benefit to British manufacturers and could be readily available to all.

"Action this day" is required by the Department of Industry if cellular radio does not join that long list of expensive aborted projects. AT&T's co-operation is vital and has no substitute in BT and Home Office committees with a history of delay and procrastination. W. K. Stevenson,

P.O. Box 15,
London, SW2.

Electoral reform

From the Chairman,
Electoral Reform Society

Sir—"In referring to the report by the Select Committee on Home Affairs on the Representation of the People Act, your editorial (April 28) commented very sensibly and in balanced fashion on the matters raised. You noted that 'details of electoral law matter... to the point of affecting the election result.'"

If details matter then surely, even more so, must principles.

For the principles on which our existing system is constructed have had the effect of ensuring that for nearly a quarter of a century the Government of this country has been placed in power by between 25 per cent and 45 per cent of those who voted. Conversely, this means that the Government's policies could, at any one time, be opposed by nearly two-thirds of the adult population.

In many constituencies the people have been represented by MPs elected by a sharp minority of those who actually cast their votes. The forthcoming general election will show us many more such examples.

In his report in connection with the Scottish and Welsh Assemblies, Lord Kilbrandon's commission unanimously recommended that they be elected by single transferable vote in multi-member constituencies. The Home Office agreed that this same system should be used in Northern Ireland for local authority and European parliamentary elections.

By extending this principle to include all of the UK, the real anomalies in our system of democracy would be removed. G. E. N. Tinley,
6, Chancel Street,
Blackfriars, SE1.

Apples and pears

From Mr J. Newman

Sir—"The directors of S. G. Warburg and Thomas Tilling have placed advertisements (May 3) comparing Thomas (TIT) to a small pear with the slogan "there is no comparison."

There is a comparison between apples and pears as they are both fruits of deciduous trees which are very similar in nature being eaten and having stalks, skin cores and pits. Indeed I am told that apple trees in pear orchards and pear trees in apple orchards are very effective ways of achieving cross-pollination and the setting of the respective fruits involved. Further, crosses between apples and pears have been achieved although the resultant fruit is not particularly tasty.

My wife advises me that the calorific value of both fruits is relatively similar and my taste buds tell me that a good William Pear is indistinguishable from a rather looking delicious (or is it perhaps an old codger) that the Directors of S. G. Warburg have chosen to picture. Indeed in my copy of the Financial Times the apple is infected by a rather nasty rust which would certainly demand heavy chemical treatment or destruction of the apple itself.

The size of the fruits is also worth comment: the areas covered by the pictures of the apple and the pear strictly or what? Or are we talking about the volume of the respective fruits? The only conclusion that one can come to is that the view of both companies by S. G. Warburg and Thomas Tilling is less than ideal. Can we ask for the name of the third party predator? John A. Newman,
11, Garrick Street, WC2.

Change of address

From the Managing Director,
Schröder Trust Managers
Sir—"I refer to the letter from Mr J. Hartshorn (April 30). There is an ideal solution to his problem—he should exchange his large number of small shareholdings for units in one of our unit trusts. Then, instead of receiving scores of reports etc. via his old address, he would simply receive two each year, albeit also sent probably to his old address! I. G. Sampson,
48, St Martin's Lane, WC2.

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SPANISH PLAN FOR \$10BN NATURAL GAS LINK WITH EUROPE

U.S. supports African pipeline study

BY PAUL BETTS IN PARIS

THE U.S. gave its support yesterday to studying the feasibility of building a \$10bn pipeline to transport natural gas from Nigeria and Algeria to Spain and other West European countries.

The ambitious proposal was made by Spain at the ministerial meeting of the International Energy Agency (IEA) in Paris yesterday.

The IEA meeting appeared to be turning out yesterday into a diplomatic success, with Mr Nigel Lawson, UK Energy Secretary, welcoming the consensus reached by Western energy-importing countries on natural gas imports, reached last Friday.

Referring to his visit to the Gulf earlier this week, he claimed relations between the oil producers and oil importing countries had made considerable progress. "There is much greater identity of views than ever before and a better understanding of each other's position," he said. Mr Lawson forecast stability in oil prices for the rest of the year. He said some oil producers expected demand to grow in the final quarter of this year because of the U.S. recovery and traditional winter seasonal factors. But he said he personally felt the stability in oil prices

would be maintained for the rest of this year.

Although he did not see formal contacts between the IEA, representing the energy importing countries and Opec as a viable proposition, he did encourage greater bilateral relations between individual oil producers and individual oil importing nations. This proposal appears to have already won the approval of a number of IEA countries including among other Japan and Canada.

Mr Lawson also said that Opec was now showing a greater amount of discipline than ever before. Asked if he had heard during his Middle East tour that Iran planned to offer some Japanese companies a \$2 discount he said he understood the Japanese contracts were still under negotiation.

On the ambitious pipeline proposal, Mr Carlos Solchaga, the Spanish Foreign Minister, held conversations at the weekend in Paris with Mr Donald Hodel, the U.S. Energy Secretary, and French energy officials before formally tabling the proposal at the meeting.

The pipeline would run from Nigeria to Morocco and Algeria and then cross the Straits of Gibraltar to Spain. A Spanish official said yesterday that the project appeared

technically feasible as well as economically attractive in the longer term, giving direct access to Europe for West African gas.

He said both Nigeria and Algeria were interested in the project because it was a less expensive way to transport gas than the cost of liquefaction and regasification.

The Spanish proposal is also likely to be included in the IEA's final communiqué. A U.S. official said the United States had found the proposal constructive to the energy issue adding "The U.S. will support it".

The feasibility study of the pipeline is now expected to be taken up by the IEA. But the Spanish official emphasised that a project of this scale would inevitably be a matter of multinational financing.

Spanish sources claim France would have preferred the project not to be put forward at the IEA, an organisation of which France is not a member, although it is part of the Organisation for Economic Co-operation and Development (OECD), the IEA's larger sister agency.

Spain is also understood to have contacted West Germany in advance about the pipeline proposal. Spain appears to have been in part pressed by Algeria to propose

the project at the IEA. Algeria is clearly banking on the project to stimulate its economy. At the same time Spain is currently renegotiating its gas contract with Algeria which King Juan Carlos is due to visit today. The U.S. could have used the Spanish proposal as a vehicle to stir up the debate at the IEA and revive its objections against the Algerian gas pipeline. But the U.S. has adopted a conciliatory approach to the energy issue at the IEA.

For the U.S. an eventual project of this scale would be a source of important oil services and technological exports and, as one western diplomat remarked, an opportunity to catch up for the exports the U.S. lost to the Europeans on the Siberian venture.

The U.S. which earlier had accepted that the IEA should drop a recommendation that no country rely on one single oil or gas producer for more than 30 per cent of its annual energy needs, received support yesterday from Count Otto Lambsdorff, the West German Economic Minister.

Count Lambsdorff said the present relaxed energy supply situation should prompt IEA countries to look at longer term developments

in the energy supply situation. "We therefore welcome the American suggestion to examine the supply security of OECD countries for all sources of energy in order to identify possible weaknesses in energy supply," he said.

The American suggestion is understood to have been made as a compromise for dropping the politically sensitive 30 per cent ceiling on energy supplies from one single source.

Count Lambsdorff said the IEA energy requirement and security study showed that supply security was not in danger at present. But he said the study points to the continuing political risk, especially in the oil sector. "In the medium and long term, however, oil supply disruption may reach a critical stage," the West German Minister said.

Dr Ulf Lantke, the IEA's Executive Director, said the IEA was now estimating that oil consumption would continue to fall slightly this year between one to two per cent or at a rate which should slow in coming months.

With a pick up in economic activity, I would expect a slight increase in oil consumption in the second half of 1983 compared with the same period last year," he said.

THE LEX COLUMN
A monopoly game without rules

The past week has resoundingly confirmed what many people in the City of London have long suspected. UK competition policy is a complete shambles. Industry and the financial community are at present obliged to endure a decision-making process which in neither overtly political nor vested with proper statutory authority. The result is the worst of both worlds.

The existing paraphernalia for determining whether mergers and acquisitions are in the public interest has generally coped well with straightforward competitive issues. The Monopolies and Mergers Commission is still a force to be reckoned with when it comes, for example, to determining what acceptable concentrations in the domestic roof tile market. Last week's report on the twin references in the textile maintenance industry was a model of its kind, soundly argued and well researched.

But as soon as the Commission steps into the murky waters of national economic policy, its conclusions and its arguments are apt to become confused. There are differences of opinion about the decisions taken in the cases of Ensafrica/Davy, the Royal Bank of Scotland or Lloyds Bank of London, but virtual unanimity that, even if the decisions were correct, the reasoning behind them was faulty.

Given the existing haphazard, it is disturbing to see the Secretary of State for Trade tentatively in like a Wimbledon referee in a blue blazer and announcing to an already nervous umpire that the ball just given out on match point was in by a yard.

This, however, has been an unfortunately common occurrence in recent takeovers. Besides overturning the Monopolies Commission judgment on Charter Consolidated/Anderston Strathclyde (a decision which had some justification because of the split within the commission itself), the present Secretary of State, Lord Cockfield, has annulled three recommendations by the Office of Fair Trading (OFT). The most recent, and most spectacular, was last week's decision to ignore the OFT's advice and refer the Sotheby's affair to the commission.

Equally, the Secretary of State may argue that the verdicts of the OFT or the Commission are inconsistent with past precedent. Yet there is no obvious precedent for the Sotheby's affair and, in the other, more important ruling of the week, the BTR bid for Tilling was waved through despite a strong indication in an earlier Monopolies Commission report on BTR that further large acquisitions would bear examination.

Perhaps, then, the Government does have a policy on takeovers. The BTR/Tilling decision is consistent

with the more lenient attitude perceived recently on conglomerate mergers. Similarly, the readiness to examine a bid for a British institution such as Sotheby's from a foreign company is consonant with the thumbs-down given to Ensafrica's proposed bid for Davy and to the rival suitors' offer for Royal Bank of Scotland.

If, however, the Government does have a formulated policy, there seems no reason to keep everyone outside the corridors of Westminster in the dark about it. Much the most satisfactory solution would be for a government entering office immediately to lay down guidelines on competition policy.

A government would, of course, find it easier to prescribe such guidelines if it were equipped with a more satisfactory piece of legislation to interpret than the Fair Trading Act of 1973. It is not possible to lay down strict rules on what is and is not acceptable in an area as shifty as mergers and acquisitions. Having said that, however, the present legislation is not only out of date, but so loosely framed that too broad a measure of discretion is granted to its executors.

Direct involvement by politicians not only creates disruptive uncertainty but undermines the authority of those agencies which have been established to consider monopoly questions. The commission, which in the past has sometimes found it difficult to attract people of very high calibre to what is often a thankless task, would find it impossible if its jurisdiction were seriously in question.

So, in order to justify his actions, the Secretary of State must presumably have excellent grounds. It is possible that he may disagree with the OFT on the solid territory of competition. But there is no competitive issue at stake with Sotheby's; nor was there in the case of Tillingworth Morris, again referred by the Secretary himself against the advice of the OFT.

For the Government to believe that the erection of a ring-fence around New Bond Street is an idea which should be seriously discussed may not be very logical, but is at least an argument. For the Government to refer the Sotheby's bid on the vague ground of widespread public concern is plainly neither.

The Government might, of course, prefer completely to dismantle the existing machinery and take judgments on takeovers directly by under its own wing, much as the French Government has. That is a very unappealing idea, but it is hard to think of any recipe less satisfactory than the present goulash.

Recommendation

To overturn a recommendation by the OFT may not have quite the force of a disagreement with the Monopolies Commission. But while a recommendation itself may not prejudice the issue, it can very well help to determine the eventual out-

Concern over record car imports into UK

By Kenneth Gooding in London

RECORD IMPORTS of cars are being sucked into the UK as sales race towards new peaks. The impact on the balance of payments seems likely to cause the Government concern.

In the first four months of this year, 364,352 imported cars were registered. The previous record was in 1980 when 355,211 were sold in the January-April period.

One of the main factors contributing to the current boom in car sales was the abolition last summer of hire-purchase controls. Although the industry, via the Society of Motor Manufacturers and Traders (SMMT) had pressed for such action, some observers at the time warned the Department of Industry that the British car plants might not be able to cope with the extra demand.

However, the industry, in a campaign vigorously led by its president, Mr George Turnbull, chairman of Talbot UK, wants the Government to spur demand even further by eliminating the 10 per cent special car tax.

Mr Turnbull argues that Britain needs a 2m-3-year new car market (the record so far is 1.71m) to provide the right environment to encourage further investment in the UK by the multinational manufacturers such as his own parent group, Peugeot-Citroën-Talbot.

However, others in the industry, including the influential figure of Mr Sam Toy, chairman of Ford of Britain, continue to suggest that very little more production can be squeezed out of the UK's car plants and that any major surge in demand would be mainly satisfied by imports.

Although imports represented a bigger percentage of the market last year, 57.99 against 56.73 per cent in the first four months of the year, the volume was lower at 319,414.

At a conservative £3,000 (£4,710) each, the extra 44,938 cars would have added £134m to Britain's automotive import bill. Britain's balance of payments in motor products was in the red for only the second time last year - by £973m.

SMMT statistics at the weekend showed new car sales continuing to point to a record year in 1983. Registrations for the first four months at 642,118 were 18.6 per cent up on the 539,796 for the corresponding months of 1982. That compares with the previous highest January-April sales of 637,888 in 1979, when registrations went on to a record 1.71m for the full year.

Walesa under police scrutiny as Solidarity members detained

BY CHRISTOPHER BOBINSKI IN WARSAW

THE POLISH police detained at least nine Solidarity supporters at the weekend. Mr Lech Walesa, the leader of the banned movement, was put under close police observation after a meeting in Warsaw on Friday.

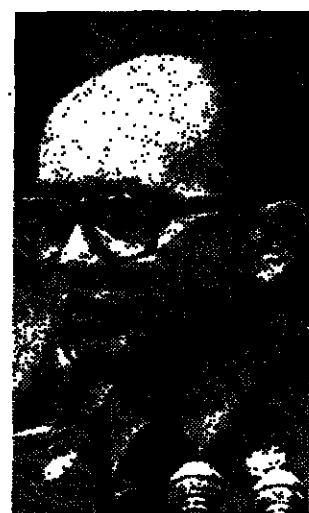
The moves came against a background of official unease after a critical article published last week in the New Times, a Soviet weekly, which was taken here as a warning by Moscow to General Wojciech Jaruzelski's Government.

The detentions came after Mr Walesa had met members of other banned unions, apparently to prepare a protest to Parliament calling for their reinstatement and an amnesty for political prisoners.

In an emotional sermon in Krakow yesterday, the Polish Primate called on the authorities to heed the voice of the population in the interests of internal peace.

Official sources are taking most seriously the implications of the New Times article, which could well be discussed at a Politburo meeting tomorrow. The article attacks the Polityka newspaper until recently edited by Mr Mieczyslaw Rakowski, who is a deputy premier and a close associate of General Jaruzelski.

Polityka is criticised for revisionism by New Times. The article is seen here as a warning by Moscow that General Jaruzelski's cautious



General Wojciech Jaruzelski

reform policies, underpinned by repression towards Solidarity activists which finds him not in favour among the population, go far beyond East European orthodoxy and should be curtailed.

The New Times article was published just before the founding congress at the weekend of the Patriotic Movement for National Rebirth (Pron), which is also seen by Poland's hard-line neighbours as suspiciously reformist.

The Politburo meeting tomorrow

was to have fixed the date for a Communist Party central committee meeting devoted to ideology, which was expected in mid-May. It has been seen as providing an ideal forum for hard-line attacks on the present leadership.

Some now speculate that the Politburo will change the subject of the meeting and postpone it until later in the month to avoid a full-scale clash with the hard-liners.

The Pron congress meeting over the weekend has for the first time officially broached the important issue of how national and local elections, due early next year, are to be handled.

Both the programme and the speakers at the congress spoke in favour of limited changes in the election laws, providing a measure of choice among candidates for local and national assemblies.

Even such cautious change meets with the deepest suspicion in Prague or East Berlin, as does the quite prominent role played by Roman Catholics in the Pron movement, which claims about 500,000 supporters.

Speeches at the congress reveal that the movement is to a considerable extent composed of people ready to back General Jaruzelski's declaration, in a speech to the congress: "We want above all to overcome our many difficulties through extensive democratic reforms."

Standard Oil to sell Amoco Italia

By Rupert Cornwell in Rome

STANDARD OIL of Indiana, the American oil group, is understood to have agreed to sell Amoco Italia its subsidiary in Italy, to two Saudi Arabian-controlled companies.

The agreement is due, on present plans, to be ratified in Milan tomorrow. Although the value of the sale has not yet been disclosed, it will be a major new ground for Italy. It is the first time that Arab interests have bought directly into the domestic oil industry.

The two buyers are First Arabian Corporation and Arabian Sea Oil. They have acted through the intermediary of the Commonwealth Bank of Detroit, controlled since 1977 by First Arabian Corporation.

Standard Indiana had been threatening to close down its Italian operations by next year if it could not find a buyer.

The deal means that Amoco Italia's refinery at Cremona, some 60 miles south-east of Milan, and its 1,100 retail outlets throughout the country will remain in operation. Amoco Italiana's name will change to Tan Oil.

The future of the refinery was a particularly delicate issue. Although it has a capacity of only about 6 per cent of the total Italian market, its pipeline network is linked to four oil-fired refineries within Italy's national electricity grid.

Amoco's decision to withdraw from Italy is a reflection of the difficult conditions under which oil refiners and distributors, both national and foreign, are operating, against a background of strict price controls.

Socialists gain in Spanish local elections

By David White in Madrid

THE expected advance by Spain's ruling Socialist Party at yesterday's municipal elections was confirmed in initial results from the major population centres.

The Socialists held on to their absolute majority in Madrid and Valencia and gained other towns, including Seville and Saragossa.

However, the early results showed them trailing in Bilbao behind the Basque Nationalist Party, which won control of the town hall in the last election four years ago.

In Barcelona the Socialists reinforced their leading position but failed to reach an absolute majority of councillors. This was expected to oblige them to form a new coalition with the Communists.

The Communist Party, which suffered a major setback in general elections last October, pulled off a surprise by scoring an absolute majority in Cordoba, the only provincial capital where they have had until now a mayor.

However, the Socialists ousted the Communists in Badelona, a large industrial centre in Catalonia. The polls appeared to mark a polarisation between the Socialists and the main right-wing opposition coalition headed by Alianza Popular. The latter won in Burgos and Cuenca, according to the initial results.

Thatcher still guarded on date for poll

Continued from Page 1

This was taken by some observers as indicating a later date in June, though many party officials favour a short campaign with polling on June 9.

Mrs Thatcher is under strong pressure from close advisers and Tory MPs to make an early statement.

The main party advice is that the election should be in June since last Thursday's UK local government elections indicated a comfortable Tory majority in the House of Commons, while the inflation and unemployment statistics should also be more favourable next month than in the autumn.

Mr Michael Foot, the Labour leader, strongly attacked Mrs Thatcher yesterday. Speaking at a trade union conference at Bourne, he warned of "social explosions" if Mrs Thatcher won a second term.

Labour faces struggle to build election fund

BY JOHN LLOYD, LABOUR EDITOR

LABOUR PARTY and trade union leaders in Britain, buoyed by their successful weekend conference on general election campaign tactics, still face formidable financial and organisational problems in translating their optimism into an effective challenge to the Conservatives.

Although the unions have pledged that they will find the money to build up Labour's campaign fund to £2.5m, (\$3.9m) there can be no certainty that it will be forthcoming in time.

Only £638,000 is already in - and much of that is earmarked for expenditure. A poster campaign will cost £250,000, aid to marginal seats £100,000, the leader's tour £30,000 and opinion polls £23,000.

A further £300,000 to £1.2m has been promised by union leaders but those promises still have to be ratified by their executives. Some, like Mr David Bassett, chairman of Trade Unions for Labour Victory (TULV), and general secretary of the General Municipal and Boilermakers' Union, can be certain of delivery. Others cannot - although there is now enormous pressure on unions to do so.

The remaining £700,000 or more is something of a problem. While the unions affiliated to the TULV could scrape it together, only the mineworkers - who are not affiliated - are wealthy enough to donate most of it without strain. Mr Michael Foot, the Labour leader, is expected to meet Mr Arthur Scargill, the mineworkers' president, soon for a talk about money.

The general fund which the party needs for its own day-to-day running is still badly in debt, although economies have cut the overdraft back from £255,000 at the end of 1982 to £203,000 now. However, unions are paying their affiliation fees much more slowly than usual.



Mr Michael Foot

Mr Eric Varley, Labour's employment spokesman and Party treasurer, told the unions at the weekend that there was an accumulated shortfall of £291,554 on affiliation fees. This may remain if unions are strained in funding the campaign.

The party's analysis of last week's local election results in the UK confirms optimism that the gap between Labour and the Tories is closing. Strategists are concerned, however, about a possible collapse of the Liberal/Social-Democratic Alliance vote. In some Midlands and London seats, Labour needs a respectable Alliance vote to balance a high Tory vote so that it can come through the middle and win.

Only 43 per cent of trade unionists intend to vote Labour at the next general election, with 33 per cent supporting the Conservatives and 25 per cent the Liberal/SDP Alliance according to a MORI poll conducted for last night's Channel Four independent television.

World Weather

Area	C	F	Area	C	F	Area	C	F
Algeria	22	72	France	24	75	Germany	27	81
Algeria	22	72	France	24	75	Germany	27	81
Algeria	22	72	France	24	75	Germany	27	81
Algeria	22	72	France	24	75	Germany	27	81
Algeria	22	72	France	24	75	Germany	27	81
Algeria	22	72	France	24	75	Germany	27	81
Algeria	22	72	France	24	75	Germany	27	81
Algeria	22	72	France	24	75	Germany	27	81
Algeria	22	72	France	24	75	Germany	27	81
Algeria	22	72	France	24	75	Germany	27	81

Area	C	F	Area	C	F	Area	C	F
Algeria	22	72	France	24	75	Germany	27	81
Algeria	22	72	France	24	75	Germany	27	81
Algeria	22	72	France	24	75	Germany	27	81
Algeria	22	72	France	24	75	Germany	27	81
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Algeria	22	72	France	24	75	Germany	27	81
Algeria	22	72	France	24	75	Germany	27	81
Algeria	22	72	France	24	75	Germany	27	81
Algeria	22	72	France	24	75	Germany	27	81

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SECTION II - COMPANIES AND MARKETS

FINANCIAL TIMES

Monday May 9 1983

BETTER RESPONSE, MORE RESPONSIBLE
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Brazil's creditor banks meet for more negotiations

BY PETER MONTAGNON IN LONDON

ADJUSTMENTS to Brazil's multi-billion dollar debt, rescue plan seemed to be drawing inexorably closer at the weekend as leading creditor banks prepared for another round of talks today in New York.

The meeting of 18 banks, organised by Morgan Guaranty and Citibank, takes place against a background of continuing extreme liquidity in April and a fall in net foreign payments arrears over the past 10 days.

It will again address the most serious setback to the debt rescue package, namely Brazil's failure to persuade the international banking community, to restore interbank lines to branches of Brazilian banks abroad. Almost no progress has been made in this respect, although leading creditor banks decided three weeks ago to make an all-out effort to raise the lines by \$1.5bn to a minimum of \$7.5bn.

Although it is by no means certain that any decisions will be reached at today's meeting, serious thought is now being given to alternative methods of raising that extra liquidity. Banks that still fall short on their interbank lines to Brazil may be invited to contribute short-term pre-export finance, or direct advances to the Brazilian central bank instead.

There is no doubt that Brazil's improving trade performance, coupled with the reduction of arrears, has increased sympathy for its plight in the banking community. The net arrears have fallen by some \$400m to between \$500m and \$600m over the past week or so, largely as a result of disbursements on a loan contracted last year by the Tubaro steel company.

But it is now recognised that the opposition of many banks - Swiss, German and French as well as some Middle Eastern and U.S. regional banks - to increasing interbank lines has an almost religious

quality. Those banks might agree to an alternative approach, but the question that then arises is whether that will not upset institutions that have swallowed their pride and come up with interbank commitments.

Elsewhere, Argentina has almost completed payments of interest arrears due from March and should begin April payments within a week. Completion of its rescheduling arrangements depends on bringing interest up to date, but although the amount currently needed is less than \$300m, Argentine officials say that some juggling will be required to foot the bill.

They want to use disbursement of the last \$300m tranche of the \$1.1bn bridging loan granted by commercial banks earlier this year to make good interest to commercial banks. This will allow completion of the \$1.5bn term loan now being negotiated with the same bank creditors.

It remains to be seen whether bank creditors will agree to such an arrangement, which in any case depends on Argentina's getting a clean bill of health from the IMF once inspection of its books is completed at the end of this month.

Little progress appears to have been made yet with Venezuela's rescheduling plans. Here again, banks are insisting on interest being made current. Creditor banks are also insisting on a conditional programme with the IMF. Sr Carlos Caceres, Chile's Finance Minister, is to meet banks in London today to discuss the country's \$3.4bn rescheduling proposal.

The Eurocredit market remained quiet last week, with Spain still undecided on terms for its planned \$300m credit. Strong demand is reported for two Arab deals in the market. The loan for Algeria's Sonatrach has been increased to \$600m from \$500m, and Oman's \$300m loan is already fully subscribed.

INTERNATIONAL BONDS

Question mark over ICI deal

BY MARY ANN SIEGHART IN LONDON

IT TOOK most of the Eurodollar bond market a day or two to work out what Tuesday's ICI deal actually meant. A week later people are still pondering whether it is good value.

The \$100m, seven-year bond led by Goldman Sachs and Morgan Grenfell, carries a 9% per cent coupon at an official issue price of 123. In fact, the extra 23 covers the price of the warrants - five with each \$5000 bond, each of which can buy 117 ICI shares at \$40.

The dollar bond can be converted to a Eurosterling bond with the same terms at any time in the next seven years at a fixed exchange rate of \$1.5775 to £1.

From ICI's point of view this looks an excellent deal. Taking the money received for the warrants into account and subtracting the \$2.25m to managers, the company raised \$100m-\$128.75m at 9% per cent and \$28.75m at no interest - for

an all-in cost of less than eight per cent. Even without the warrants ICI has saved nearly a point on the dollar bond and even more - probably about 1½ points - on the sterling conversion. The effect on the company's gearing, says a spokesman, will be "negligible."

So much for ICI - does the investor get such a good deal? Most of the buying interest so far seems to have centred on the stripped bonds. Looking at the total cost of exercising the warrants, this does not come as much of a surprise.

Over the week, the pre-market price of the bond cum-warrants fell from 123 to close on Friday at around 119. The ex-warrant price was around 98½. This means that, even with the price fall, the implied cost of the warrants was \$207.5 each (\$1190-\$982.5). Once the investor has paid this amount, exercising the warrant will cost a further \$982.24 - the cost of 117 ICI

shares at the exercise price of \$40, converted into dollars at \$1.58 = £1. So the all-in cost is \$207.50 + \$982.24 = \$1189.74. Compared with this, the value on Friday of 117 ICI shares was only \$831.67. The premium works out as just under 45 per cent of the share price. This premium is steep compared with other current warrant issues, the normal premium level is between 30-35 per cent.

The warrants may be expensive, but what about the stripped bonds? At a price of 100, these yielded 8.75 per cent - just under 100 basis points less than the yield necessary for a bond without the currency conversion option. By Friday the prices were around 98½, which gives a yield of 10.11 per cent. The investor, therefore, is sacrificing about 60 basis points for the option of converting into a sterling bond.

Whether this is good value is more difficult to tell. There is no

comparable seven-year futures contract, so evaluation is more a matter of assessing the probabilities of a strong enough pound and low enough sterling interest rates.

At the moment ICI would probably have to pay about 11½ per cent on a straight sterling bond, so interest rates would have to fall quite a bit to make a 9% per cent sterling bond good value. Alternatively, or preferably additionally, the pound would have to strengthen to around \$1.70 for the investor to break even.

The ICI deal was one of four equity-linked issues in the Eurodollar sector this week. The proportion of convertibles and bonds with equity warrants is still high for the third week running.

The launch of Long Term Credit Bank's \$100m issue on Friday added to the still large proportion of bank issues. Also out on Friday were bonds from Electrolux, Escom and Honda.

WORLD BANK

Cautious borrowing encounters criticism

BY WILLIAM HALL IN NEW YORK

LAST THURSDAY, the World Bank's executive board agreed to borrow an extra \$1bn on the World's Capital Markets, bringing its total borrowing in its current financial year to \$10.8bn. But if some people had their way this should be \$20bn or \$30bn.

It is a strange irony that an institution which lends much of its money to countries facing severe financial difficulties has an investment following in the world's financial community which is second to none. In the U.S. it is paying a mere 15 basis points more than the U.S. Treasury for its short-term money and there seems an insatiable appetite for its triple-A-rated paper.

This has not passed unnoticed, especially in the developing world, and there is a growing feeling that the World Bank should exploit its borrowing powers so that it can in-

crease its lending to the countries that need the money and are presently being given short shrift by the commercial banks.

One of the main reasons why the World Bank paper has such a keen following results from the Bank's conservative financial management. Its upper limit for lending is the equivalent of its total capital and reserves.

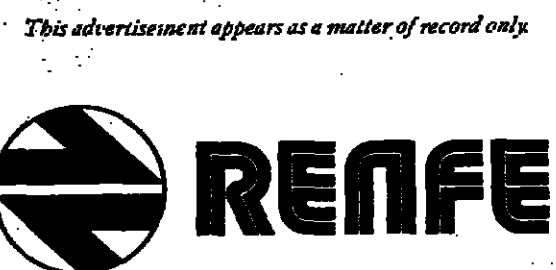
Some of the executive directors at the World Bank argue that that gearing ratio is too conservative and could be increased without damaging the agency's rating in the world financial markets.

While there is no legal obligation for the World Bank to observe a gearing ratio of one to one, it has given an undertaking in its prospectus that this is the sort of ratio it observes and the bank's management is anxious to preserve it.

CURRENT INTERNATIONAL BOND ISSUES

Borrowers	Amount \$m	Maturity	Av. life years	Coupon %	Price	Lead Manager	Offer yield %	Borrowers	Amount \$m	Maturity	Av. life years	Coupon %	Price	Lead Manager	Offer yield %
U.S. DOLLARS								SWISS FRANCES							
Minerals Electric St.	100	1998	15	5 1/4	100	Deben Europe	5.250	Tesoro Jaramila ***	50	1988	-	3 1/2	100	SBC	-
Yusuf Oil and Gas St.	15	1988	15	7 1/2	100	Morgan Grenfell	7.500	Santitosa Metal *	100	1991	-	6	100	SBC	6.000
Qatar Landmark St.	50	1994	11	5 1/4	100	CSFB, SG Warburg	-	Tamara Solyan ***	50	1988	-	6 3/4	100	UBS	-
ICI *	100	1990	7	5 1/4	100	Goldman Sachs, Mgn. Grenfell	-	Telco Co. ***	20	1988	-	6	100	UBS	6.000
Ontario Hydro *	250	1990	7	10 1/4	100	Deutsche Bank, SG Warburg	8.750	Export Devt. Corp. *	100	1991	-	5 1/2	100	SBC	5.375
Weyburnman Cap. *	50	1990	7	10 1/4	100	Deutsche Bank	10.250	Postmaster Gen. S.A. ***	50	1988	-	6 1/2	100	SBC	6.375
Manitoba Hydro *	50	1990	5	10 1/4	100	Morgan Stanley	10.500	Europas Comissioenen ***	45	1988	-	7	100	Bank Lux	7.000
Manitoba Hydro *	100	1990	7	10 1/4	100	Monrovia, Hannover	10.250	Sas-ol Oil Co. **	20	1988	-	6	99 1/2	Bank Lux	6.052
Credit Foncier de France *	150	1991	8	10 1/4	101	BNP, Deutsche Bk., Salomon Bros., CSF	10.685							CS	6.125
SBC Des. *	100	1993	10	6 1/4	100	SBCI	6.250	STERLING							
UTCL *	100	1990	7	10 1/4	100	CSFB	10.750	Finnish For Industry *	40	1990	5 1/2	10 1/2	95 1/2	SG Warburg	11.470
Enzon *	75	1988	5	11 1/2	99 1/2	Commerzbank	11.067	GOLDEN							
Electron *	50	1990	7	10 1/4	100	Enkella Sacs, SBCI	10.690	EEC *	200	1993	10	8 1/4	99	ABN, Amro Bank	8.805
Export Devt. Corp. ***	200	1988	5	9 1/2	99 1/2	Salomon Bros.	9.974	AUSTRIAN SCHILLINGS							
Nova Scotia Prov. ***	150	2012	30	11 1/2	100	Merrill Lynch, Sal. Bros., First Boston	11.500	EB *	500	1993	10	8 1/4	100 1/4	Creditanst. Bw., Graessmole, Dest. Laenderk.	8.212
World Bank ***	200	1988	5	10	100	Goldman Sachs	10.000	ECUs							
World Bank ***	200	1993	10	10 1/2	99 1/2	Novena Intl.	10.450	Fazemaks Kraftgrupp *	40	1988	15	11 1/2	100 1/4	Kreditbank Intl., BBL, Soc. Gen. de Bque.	11.464
Socoma *	40	1988	15	-	100	Nikko Secs., Novena Intl.	5.250								
Randa Motor *	100	1988	15	-	100										
D-MARKS															
Finnland *	150	1988	5	7 1/2	99 1/2	Deutsche Bank	7.582								
Kahn City *	120	1988	10	7	99 1/2	Deutsche Bank	7.071								
SON (France) *	100	1993	7	7 1/2	100	BNP-Bank	7.875								

* Not yet priced. * Final terms. ** Placement. * Floating rate note. (S) Minimum. S Convertible. * With warrants. *** Registered with U.S. Securities and Exchange Commission. Note: Yields are calculated on AIBD basis.



Red Nacional de los Ferrocarriles Españoles

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The State of Spain

US \$100,000,000

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Banco Central S.A.

Managing Underwriters

Banque NMB-Interunion

Caja de Ahorros de Bilbao (Bilbao Savings Bank)

Mitsubishi Bank (Europe) S.A.

Co-Managing Underwriters

B.A.C.-C.O.B. Private Savings Bank, Brussels

Banco de Sabadell, S.A.

Banco Guipuzcoano, S.A. (Bancogui)

Banco Herrero

Banco Pastor, S.A.

Banco Union, S.A.

Caisse d'Epargne de l'Etat, Banque de l'Etat, Luxembourg

Caixa de Barcelona

Caja de Ahorros de Zaragoza, Aragon y Rioja (Cazar)

Caja de Ahorros y Monte de Piedad de Madrid (Cajamadrid)

Saudi European Bank S.A.

Tokai Kyowa Morgan Grenfell Limited

Placing Agent

Merrill Lynch International Bank Limited

May 1983

This announcement appears as a matter of record only



HOLLAND PACIFIC B.V.

Amsterdam, The Netherlands

A member of the First Pacific Group

has acquired a majority interest in

HAGEMEYER N.V.

Naarden, The Netherlands

through the purchase of

1,465,200 newly issued shares

The undersigned acted as financial advisers to Holland Pacific B.V.

Amsterdam-Rotterdam Bank N.V. The Netherlands

First Pacific Finance Limited Hong Kong

April, 1983

International Income offered at 587p

The application list will open on Wednesday for the UK offer or sale by International Income Property. This U.S. commercial property investment concern is expected to raise \$10 million in expenses, through a placing and offer involving 22 million shares, representing around 22.2 per cent of the enlarged capital of the company. At 1m 1 cent per common share, this offering is equivalent to a 12 per cent discount to revalued net assets. This issue is accompanied by forecasts of 1983 dividend of not less than 80 cents paid for 1983, giving a yield of 8.6 per cent at current exchange rates.

Brokers to the issue at

Clyde Petroleum is awaiting support from the board of Saxon Oil for a proposed revised offer for Saxon. Saxon had withdrawn agreement to earlier merger terms following promising analysis of drilling on Block 16/8b.

BTR was accused at the weekend by the board of its bid target Thomas Tilling of making an "ill-informed" attempt to discredit Tilling's profit forecast.

Tilling says that its forecast of a jump in pre-tax profits from \$43.7m to around \$55m this year was "carefully prepared by the company in conjunction with its advisers."

On Friday BTR advised shareholders to treat the profit forecast with "considerable caution."

IFP offers UK investors a rare opportunity to make a direct investment in U.S. commercial property. In addition to the high yield there is the added appeal of the special tax advantages, though exchange rates are an unknown factor. Unlike most existing media for British investors to become involved in U.S. property, the company

Airship Industries (Section: Industrials).
Newman Industries 10pc Cum.Conv.
Red. Ptng. Prof. Shares (Electricals).
Songs of Gwalia (Miner—Australian).

The following companies have notified dates of board meetings to the Stock Exchange, which are usually held for the purpose of considering dividends. Official indications are not available as to whether the dividends are interim or final and the basis of the figures shown are the subscription on Jan. 1, 1934.

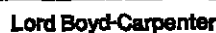
FUTURE DATES		
Interims—		
Herman Smith	May 13
N & G	May 26
First	
AYNE	June 21

TODAY		
Interims: Akroyd and Smithers,	Ellerman Lines	May 11
Crompton, Grosvener, Murray Clydes-	First Caste Electronics	May 10
dale, Investment Trust, Messrs Invest-	Harcos	May 12
ment Trust, Messrs Trust	Hongkong (Colanago) Rubber	May 12
Finals: Skislopahs Trust, British	Glaxo	May 11
Home Stores, British Investment Trust	Kwik-Pit (Tyres and Exhausts)	May 11
Portsmouth and Mason, London and Liver-	Northern American Trust	May 24
pool Trust, Outwith Investment Trust,	Seas	May 10
	Young and Co's Brewery	May 28

FUTURE DATES	
Interiors—	
Herman Smith	May 13
M & G	May 26
Finale—	
Arena	June 21
Ellerman Lines	May 10
First Castle Electronics	May 10
Harper	May 12
Hongkong (Selangor) Rubber	May 12
Horsing Gibson	May 13
Kwik-Fit (Tyres and Exhausts)	May 11
Northern American Trust	May 24
Sears	May 10
Young and Co's Brewery	May 28

RUGBY CEMENT

Significant increase in profits



- **Pre-tax profits 27% up**
- **Good second half in U.K.**
- **Greatly improved results from Australia**

The following are extracts from the speech to shareholders by The Rt. Hon. Lord Boyd-Carpenter, DL, Chairman.

The significant increase in our profits before taxation was due to two main elements; firstly, the good results from Cockburn Cement Limited, excellent in the first half of the year and although not completely sustained in the second half because of the serious downturn in the Australian economy, still well ahead of 1981; secondly, good second half results from the U.K. cement group which benefited from the favourable weather conditions during the autumn, the conversion of the second kiln at Southam, and fixed cost savings.

For 1983 the outlook is mixed. There are signs of recovery in housebuilding and the Government has committed itself to a policy of stimulating the construction industry. The provisions in the 1983 Budget of measures to this end should be of some help. These factors will help to increase the domestic market for cement and, given the profitable character of marginal production, should prove helpful. But on the other side there are problems with Rom River Co. Ltd. and the uncertainty produced by imports of cement from Europe although these are not on a large scale nor do they appear to be attracting much support.

It is gratifying to be able to report a modest improvement in deliveries following the marked decline in construction activity, and therefore in the demand for cement, in the two previous years. After the severe weather early in the year there was for the next few months an encouraging improvement in activity. But this improvement was not fully maintained throughout the year and the construction industry showed no real signs of recovery. However, helped by favourable weather conditions throughout the autumn, we were able to record an increase in deliveries of over 4% for the full year. While apart from housebuilding there are few indications of a significant increase in the level of work, lower interest rates should be a stimulant. Our efforts to achieve economies in production and distribution are continuing effectively.

In times of recession it is necessary to increase efficiency and reduce costs we have been following a programme of reducing overtime working and changing working patterns. This has meant in many cases that our employees have faced reduction in earnings levels and changes in long-established working hours and patterns. Our employees have recognised the need for such moves and they have co-operated well.

The continued recession in the construction industry, and so in the demand for cement, made it necessary for some of our least energy-efficient and under-utilised productive capacity at our Rugby Works to be taken out of use.

However, the conversion of the second kiln at Southern Works to the semi-wet process has justified our confidence in its new engineering approach, in terms both of output level and of fuel economy. A new coal handling scheme is nearing completion at Barrington Works. We have now decided to erect on surplus land at Lewes approximately 85,000 sq. ft. in total of industrial/warehouse buildings to be let to third parties. Demand for property of this nature in this area is considered to be good.

The outcome for Rom River proved worse than was forecast, with production problems on the plastics side of the business compounding the problems caused by the chaotic steel market. Although some improvement is expected in 1983, it will be a very difficult year for them.

OVERSEAS
Our Australian subsidiary, Cockburn Cement, showed a greatly improved result for the year, helped by a complete absence of industrial disputes,

with pre-tax profit some 160% better than the level of 1981. The present recession affecting Australia began to be felt in Western Australia in the second half of 1982 with a decline in cement sales which is continuing into 1983. It is hoped that this situation will be in part offset by substantially improved shipments to Darwin following renegotiation of the contract with Northern Cement Pty. Limited.

Since the year began Labour Governments have taken over in both Caribbea and Perth. It is not yet clear what general effect the Governments' policies will have on the depressed Australian economy.

The Company made a further investment in the U.S. cement industry with the purchase of a one-third interest in Signal Cement Company, which markets in the States of Tennessee, Georgia and North-East Alabama. Hercules Cement continued to make progress during the year with higher sales tonnages although prices throughout the North-East region remained at depressed levels. There appear to be indications of an improvement in the American economy during 1983 which should be reflected in improved sales and profit margins.

Once again I can most gratefully acknowledge the fine work put-in by our employees at all levels during the year. There is throughout the Company an awareness that we are all in it together, and that unlike nationalised industries or other bodies which can rely on outside support, we have no kindly owner to bail us out if we get into difficulties. The fact that over 90% of us are shareholders of course helps, but what is far more important is that, as I said in my 1980 speech, we consist of people with whom it is good to be out in rough weather.

SALIENT FIGURES	1982 2000	1981 2000
Turnover		
United Kingdom	135,521	120,018
Overseas	30,186	24,553
	<u>165,707</u>	<u>144,571</u>
Trading Profit		
United Kingdom	16,639	14,872
Overseas	6,201	4,088
	<u>22,840</u>	<u>18,960</u>
Net Interest and Investment Income	713	(359)
Profit before Taxation	23,553	18,601
Taxation	7,855	3,990
Profit after Taxation	<u>15,698</u>	<u>14,611</u>
Earnings per Share	12.9p	12.1p
Total Dividend per Share	5.5p	5.0p

The salient figures are an abridged version of the Company's accounts which received an unqualified auditors' report and will be filed with the Registrar of Companies. Copies of the Report and Accounts containing the full speech by the Chairman can be obtained from the Secretary, The Rugby Portland Cement P.L.C., Crown House, Rugby.

[illegible][illegible][illegible][illegible]

PENDING DIVIDENDS

Dates when some of the more important company dividend statements may be expected in the next few weeks are given in the following table. The dates shown are those of last year's announcements except where the forthcoming board meetings (indicated thus*) have been officially notified. Dividends to be declared will not necessarily be at the amounts in the column headed "Announcement last year."

	Date	Announcement last year		Date	Announcement last year
AE Foods.....	May 27	Interim 0.8	"Heath (C.E.).....	May 19	Final 9.5
"Akroyd and AS Foods.....	May 27	Final 2.5	"Hickson and Walch.....	June 3	Interim 2.5
Allied Irish Bank.....	May 26	Interim 4.0	"ICI.....	June 7	Interim 11
"Anglo Am. June 2	May 25	Final 3.5	"Johnston.....	May 13	Final 11.0
"Anglo Am. Cpn. June 1	May 25	Final 75c	"Johns Brown.....	June 11	Interim 11
"Asacoc. June 1	May 10	Interim 1.0	"Kane Matthey.....	June 18	Final 7.0
"Aust. and NZ Banking.....	June 23	Interim 14c	"Kanning Motor.....	June 14	Interim 1.75
"Avana.....	May 21	Final 3.6	"Land Securities.....	May 19	Final 5.95
"Avon Rubber.....	May 25	Interim 1	"Landon and North.....	May 18	Final 1.35
"Banco B.O.C. Bank of.....	May 25	Final 2.6	"Landon and Tert.....	May 9	Final 1.7
"Beas Ireland.....	May 12	Final 4.0	"Lond. and O'Shea Marigolds.....	June 18	Interim 1
"Bechem Bank June 3	May 25	Final 14.3	"Maurice.....	June 2	Interim 1
"Brookhouse.....	May 26	Final 1.85	"Metal Box June 13	June 6.51	Interim 6.51
"Boots.....	May 26	Final 2.25	"Mounieville Eats.....	June 3	Final 2.6
Bnt. and Com. June 1	May 26	Final 7.5	"McRae Bank June 15	Interim 2.0	Final 2.0
"British Home June 17	May 26	Final 3.0	"Nelson Aust.....	May 13	Interim 11c
"Stores.....	May 9	Final 3.0	"Northern Foods.....	June 22	Interim 2.0
"Brookhouse.....	May 26	Interim 1.35	"Pauls and Whitins.....	June 17	Final 5.25
"Brown (M.).....	May 16	Final 2.6	"Pepler Haterley.....	June 9	Final due
Capital and Crone.....	May 26	Final 2.6	"Pilkington Brook.....	June 11	Sec. Int. 5.03
Carlisle Capel.....	June 9	Final 2.5	"Plassey Poly Pack.....	May 27	Interim 2.2
Cater Allis June 25	Final 18	Final 2.8	"R.H. Brown.....	June 19	Interim 2.2
Chloride June 18	Final 18	Final 2.8	"Sainsbury (J.).....	May 26	Final 2.75
Chloride June 18	Final 18	Final 2.8	"Samuel and May 26	Final 2.75	Final 2.75
Cis. Patons.....	May 11	Final 1.22	"Sears.....	May 10	Final 1.8
Common Food.....	May 19	Interim 1.429	"SOD Group June 8	Final 2.81	Final 2.81
"Costain.....	May 10	Final 8.5	"Sturteiff (Jeff.).....	May 12	Final 3.219
Courtauld.....	May 27	Final 2	"Tate Lyle.....	June 16	Final 1.9
Dalhousie.....	May 27	Final 3.24	"Tesco Stores June 16	Final 1.9	Final 1.9
De La Rue June 2	Final 15.48	Final 1.9	"Trotter Kendall and South.....	Apr 17	Final 0.3
Dobson Park June 4	Interim 1.9	Final 3.2	"UHM Vaux.....	May 9	Interim 3.5
Produce.....	June 4	Final 3.2	"Wain Brews.....	May 9	Interim 2.75
Rentale June 3	Final 3.143	Final 1	"Westland Whitely.....	May 9	Interim 2.75
Elliot (B.) June 10	Final 3	Final 1	"Whitbread Whitbread.....	May 17	Final 3.4
Eng. Cloys June 17	Interim 3.0	Final 3.5			
Forgans Industrial.....	June 14	Final 3.5			
"Grand Decoratin.....	May 18	Interim 3.5			
Great Portland Estate June 9	Final 4.0	Final 4.0			
Gulmead (A.).....	June 19	Interim 1.575			
"Hall (Matthew).....	May 11	Final 4.03			
Hartmann and Horsfield.....	June 2	Final 20.5			

* Board meeting intimated. † Rights issue since made. ‡ Tax free. § Scrip.

This advertisement is issued in compliance with the requirements of the Council of The Stock Exchange.

CHEMICAL METHODS ASSOCIATES INC.
(Incorporated in the State of California in the United States of America)

Authorised	SHARE CAPITAL	Issued and to be
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20,000,000	Common Shares of No Par Value	12,605,032
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Offer for Sale by

AITKEN HUME LIMITED

**of 3,666,000 Common Shares of No Par Value
at 115p per share**

Application has been made to the Council of The Stock Exchange for the grant of permission to deal in the Unlisted Securities Market in all of the following securities:

the Common Shares of No Par Value of the Company. It is emphasized that no application has been made for these securities to be admitted to listing.

Particulars of the Company are available in the Extel Unlisted
Particulars Market Service and copies of such particulars

Securities Market Service and copies of such particulars may be obtained during usual business hours up to and including 23rd May 1967 from:

Aitken House Limited
1 Worship Street

London, EC2A 2HQ

9th May, 1983

NEW YORK STOCK EXCHANGE CLOSING PRICES

Follow the Leader

	Readership %
FINANCIAL TIMES	42
FAZ	24
HANDELSBLATT	21
LE MONDE	11
IHT	9
NEUE ZÜRCHER ZEITUNG	8
WALL STREET JOURNAL	6
BUSINESS WEEK	24
ECONOMIST	22
TIME	13
NEWSWEEK	11
INSTITUTIONAL INVESTOR (INT'ED)	21
EUROMONEY	17

FINANCIAL TIMES
EUROPE'S BUSINESS NEWSPAPER

Continued on Page 2

Closing prices May 6

Continued on Page 2

Continued on Page 2

Recent upheavals prompt rise of the small broker

BY CHARLES BATCHELOR

RECENT UPHEAVALS in the insurance industry have spun off a number of insurance broking firms staffed by refugees from the larger groups. The internationalisation of insurance broking, with foreign mainly U.S. — companies acquiring or controlling stakes in British firms, is continuing to provide a stimulus to directors and other employees to break away and set up smaller, more personal organisations.

Firms set up over the past two or three years have been growing fast while continuing realignments among the larger groups provide a constant source of new recruits.

The firms' partners and directors have usually spent years in the market with their previous companies.

The new entrants are frequently sceptical and claim they do not expect more thought into devising an individual solution to a client's financial problem than their larger rivals.

It was the takeover in February 1982 of Seascope, a medium-sized Lloyd's broker, by Henry Ansbacher, the former head of the London-based firm, which prompted Mr David Low and a number of colleagues to establish their own operation.

Tyser Low has been in business for eight months, concentrating on the marine and energy contracting insurance fields. It is not yet an approved Lloyd's broker—two sets of accounts are now required—so it places business with Lloyd's through the long-established **Low and Co.**

Tyser Low began with a staff of 10 and has since grown to 12.

Two other recent entrants to the market are **Patis and Co.**, based in Twickenham, and **Carsons Associates of Exeter**.

Carsons, which serves the West Country, and **Patis**, which places business with Lloyd's, both look after London end, were set up last October by Mr Steve Collins, a former director of Nelson Hurst and Marsh, and Mr Keith Barr and Mike Corkman, both from Stewart Wrightson.

Patis/Carsons acts as a brokers' broker—only a handling clients' business directly with other brokers. They do not easily do the same job—in the professional indemnity, engineering and liability and fire and business interruption fields.

Jemmer Fenton Ltd (JFS) was set up in July 1980 and expects to place £100m (£83m)

worth of premiums into the London and international markets this year.

It started out processing its Lloyd's business through Hogg Robinson but became an approved Lloyd's broker in its own right in January 1983. Hogg Robinson retains a 25 per cent stake in the equity while the balance is held by JFS's nine directors.

The company came into being when six directors left C.T. Bowring and Co after its acquisition by Marsh and McLennan, the U.S. broker.

They began independent life with a staff of 15 and a turnover of business from J.H. Blades and Co, a major U.S. supplier of energy-related business to the London market.

"Maintaining that business was a challenge," said Mr Keith Cook, a JFS director. Robert Fleming Insurance Brokers was started in October 1980 by Mr Peter Stoddart and Mr John Bowring, who had founded JFS, and left C.T. Bowring. Starting with a staff of two the company now numbers 38.

Robert Fleming has gone in for a number of traditional insurance practices, professional indemnity, political risks and marine insurance.

BUSINESSMAN'S DIARY

UK TRADE FAIRS AND EXHIBITIONS

Date	Title	Venue
May 10-12	Rib. Computer Conference and Exhibition (01-637 8891)	Bloomsbury Guest Hotel
May 15-18	London Furniture Show (01-385 1200)	Earls Court
May 15-19	Interior Design International (01-540 1101)	Olympia
May 16-17	Direct Marketing Fair and Conference (0727 2582)	Kenington Exhibition Centre, WB
May 17-20	Automated Manufacturing Exhibition and Conference—AUTOMAN (01-747 3131)	NBC, Birmingham
May 24-27	Chelsea Flower Show (01-834 4333)	Royal Hospital
May 24-26	International Conference and Exhibition on Computers and Communications in Investment Banking and Insurance (Northwood 2211 (08274) 28211)	Barbican
May 24-27	International Word and Information Processing Exhibition and Conference (01-405 6233)	Wembley Conference Centre
June 1	Advertising Business Systems Show (01-637 7488)	Press Centre, EC4
June 1-11	Fine Art and Antiques Fair (01-355 5555)	Olympia
June 6-10	Chemical Processing Engineering	
June 6-10	EUROCHEM (01-747 8131)	NBC Birmingham
June 12-16	Shoper International (01-540 1101)	Olympia

OVERSEAS TRADE FAIRS AND EXHIBITIONS

Current	2nd Exhibition of Systems, Components and Materials for the Industrialised Building Sector - SICOMAT '88 (01-486 1951) (until May 10)	Milan
Current	Mandala Apparel Market Week (01-248 0742) (until May 10)	Philippines
May 17-19	Europe Software Exhibition (03-88 1538 1538)	Utrecht
May 17-20	Technology/Inplex Exposition (Pittsburgh (412) 642 7598)	Pittsburgh
May 18-June 1	Algiers International Trade Fair (01-321 7800) ...	Algiers
May 24-27	International Trade Fair for Industrial Cleaning and Maintenance (030 541413)	Amsterdam
May 27-June 5	Paris Air Show (720.61.08)	Paris
June 8-10	International Telecommunications Congress and Trade Fair-IFCOM (01-430 7251)	Cologne
June 9-12	International Saw Mill Machinery and Forestry Exhibition-SUMMA (0732 850 457)	Jonkoping
June 21	Construction and Pipelines of Pipelines Exhibition and Conference-EUROPIPE (0727 63213)	Basle
June 28-29	National Fancy Food and Confection Show (0483 38088)	Washington
June 27-July 1	Maintenance Plant Maintenance - FEMEX (01-486 1951)	Johannesburg

BUSINESS AND MANAGEMENT CONFERENCES

May 9-11	10th Zurich international corporate finance conference (01-537 4383)	Zurich
May 10-12	RRG: International Insurance conference (01-336 2175)	Jersey
May 11	IRS: Employment law update 1983 (01-328 4751)...	Carlton Tower, London
May 16	CBIS/SMIT: The British motor industry—its potential to generate industrial recovery (01-235 7000)	Grosvenor House
May 17	London Chamber of Commerce and Industry: What the busy manager should know about pensions (01-246 4444)	London Chamber, 66 Cannon Street, ECA
May 17-20	Lloyd's of London Press: Ocean carriers' rights and liabilities (01-247 9461)	Royal Horseguards Hotel
May 17-20	EVAF: Business research for corporate development (01-677 1251)	Hamburg
May 18-20	Dataguest: 1983 European semiconductor conference (01-406 1427)	Monte Carlo
May 18	Eurofi: European Community finance for commerce and industry (Newbury) (0635) 31900)	Plymouth Guildhall
May 18-20	Insist 2nd International seminar on international banking (Paris (1) 788.07.24)	Madrid
May 19	CMS: New business development—what succeeds in practice? (01-637 2261)	Barbican
May 24	Chatham House: Hawke's Australia, chances of economic recovery (01-530 2253)	St. James's Square, SW1
May 24	Industrial Society: Union circles—the enthusiasm going (01-839 4300)	Carlton House Terrace, SW1
May 24-25	British Franchise Association: Expansion through franchising (Coburn) (964) 4909)	Holiday Inn, Swiss Cottage
May 24-26	Institution of Civil Engineers: 7th World Airports Conference (01-636 7722)	Café Royal, W1
May 26-27	Admova: Venture Capital in the European/French context (Paris (1) 622 2448)	Fontainebleau
June 1	Brighton Polytechnic: Interactive video and computer training (Eastbourne) (0825) 21400)	Eastbourne
June 1-2	FT Conference: Vehicle components (01-835 4555)	Geneva
June 6-10	Management Centre Europe: International negotiations (219.03.90)	Brussels
June 9-10	Frost and Sullivan: Systems network architecture (01-458 0334)	Cumberland Hotel, London
June 16	IPS: The world trade (0758) 96777)	Tara Hotel, W5
June 16	Dun and Bradstreet: Effective collection techniques (01-267 4377)	Holiday Inn, Birmingham

Anyone wishing to attend any of the above events is advised to telephone the organisers to ensure that there has been no change in the details published.

Parliamentary diary

TODAY: Commons: Completion of Remaining stages of the Police and Criminal Evidence Bill, Motion on the Police and Criminal Evidence Bill, Programme to combat hunger in the world.

Energy Bill, Third Reading, Miscellaneous Financial Provisions Bill, Committee, Social Security and Pensions Bill, Committee, County Councils (Parishes for Contempt) Bill, Second Reading, St Christopher and Nevis Termination of Contract Order 1983, Motion for Approval, Lingerie (Amendment) Bill, Second Reading, Lingerie (Amendment) Bill, Second Reading, Unstarred question on the flexible opening hours of shops.

Subject: Treasury Minute 14th and 15th November 1983

Health Service Management Costs: NHS Accountability: Reimbursement of NHS Trusts: NHS Management Costs in Stores and the use in the National Health Service, Witnesses: Sir Kenneth Calman, Chairman of the Committee on Health and Social Security; Mr A. L. C. Jones, Director General of Health; Dr Sir Trevor Jones, Welsh Office.

Room 16, 4.45 pm.

TOMORROW: Commons: Debate on a Government motion on the Government of Wales Bill, to be concluded on Wednesday.

Telecommunications Bill, Committee, Prohibition of Female Circumcision Bill, Committee, Subject: Problems of Management of the Environment, Committee, Economic Development Ltd (URBED): Hillier Parker (Garage Access/Property), Transport-Subject: Road Safety, Witnesses: Sir Kenneth Calman, Chairman of the Committee on Health and Social Security; Mr A. L. C. Jones, Director General of Health; Dr Sir Trevor Jones, Welsh Office.

Footballers' Association, Room 16, 10.30 am.

Foreign Affairs: Overseas Development Sub Committee, Subject: Overseas Development (Class Vote 10): Support for Overseas Students, Witnesses: Sir Kenneth Calman, Chairman of the Committee on Health and Social Security; Mr A. L. C. Jones, Director General of Health; Dr Sir Trevor Jones, Welsh Office.

British Council: Overseas Development Administration (URBED): Overseas Development (Class Vote 10): Private Bill Committee—Glenn and Gutteridge, (Leicester (Cranstonium) Bill, Committee, 10.30 am.

British Railways Bill (Room 6, 10.30 am).

WEDNESDAY: Commons: Conclusion of the Government's statement.

relating to the Housing
Benefits (Transitional) Amendments
Regulations.
Lords: Commons: The Government's
record on industrial production.
Criminal Trespass on Residential
Premises. Unsettled questions on
the ineligibility of married women for
invalid care allowance and household
allowance. Unsettled questions on
invalidity pensions for housewives.
Select Committee: Home Affairs—
Housing Committee.
Customs and Excise (Room 8, 10.30
a.m.) Industry and Trade—Subject:
The Importation of Motor Cars. The
Ld. Witnesses: Sir William Dunn
and representatives from Rolls-Royce
(Room 10, 10.45 a.m.)
Public Accounts—Subject: Depart-
ment of the Environment's oversight of
the Environment Agency. The Ld. Witness:
Mr P. J. Harrop, Environment Depart-
ment (Room 16, 4.00 p.m.)
Subsidy
Policy, Witnesses: Passenger Transport
Board and London Transport.
Independent Committee: The Ld. Witness:
Joseph Connell (Room 16, 4.15 p.m.)
The Ld. Witnesses: Sir William Dunn, Mr.
Witniss: Rt Hon Michael Allister, Min-
ister of State for Employment.
Joint Committee on Consolidation
and Reduction of Debt and the Value
Added Tax Bill (Room 16, 4.30 p.m.)
Private Bill Committee—British Rail-
ways Bill (Room 10, 10.30 a.m.)
THURSDAY: Commons: Importation of
Milk Bill, Social Security Bill, and
Bill, remaining stages. Opposed private
bills.
Lords: Medical Bill, committee on
re-committal, Housing and Building
Bill, committee on re-committal, and
Order of Enactments (Amendment) Bill
(Room 183, Motion for Approval,
Mr. Chamberlain) (Discharge of
and Prevention of Collisions) Regula-
tions.
Select Committees, Private Bill Com-
mittees — Grims and Gutteridge,
and the Environment Bill (Room 10,
10.30 a.m.) British Railways Bill (Room
6, 10.30 a.m.)
FRIDAY: Commons: Private Members
Bills.
Lords: Social Security and Housing
Benefits Bill, Third Reading, National
Health Service Bill, National Health
Service amendments, Mobile Homes Bill,
consolidation Commons stand-

No new MoT testers for year

MRS LYNDIA CHALKER, Parliamentary Under-Secretary for Transport, has decided for the time being not to grant new authorisation for MoT tests.

This has been done to enable the Transport Department to give full consideration to the large number of outstanding applications, and to maintain satisfactory monitoring of standards. The halt to new authorisations took effect yesterday and will last for one year, after which the position will be reviewed.

There are already more than 16,000 MoT test stations in Britain. They are more than sufficient to provide a convenient service to the motorist in most areas. The Department will continue to deal with applications for new authorisations, where an increase in the number of test stations would provide better coverage in a remote area. Applications will also be dealt with, where a change of ownership of a garage is involved.

WEEK'S FINANCIAL DIARY

The following is a record of the principal business and financial engagements during the week. The board meetings are mainly for the purpose of considering dividends and official indications are not always available whether dividends concerned are interims or finals. The sub-divisions shown below are based mainly on last year's timetable.

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THE FT IS NOW ON PRESTEL

The Financial Times has information covering the following subjects available on Prestel.

Forecasting surveys for the whole of 1983 are divided up into categories of interest as well as detailing the new additions that have taken place during the past week; this programme is updated weekly, every Thursday. Available on 34848.

F.T. Publications and Services that are available showing their costs and who to contact. Available on 2484962.

INBRC—UK Businessman's Readership Survey 1982. Information covering the readership habits of UK businessmen is shown. Available on 2484963.

FEBS—European Businessman's Readership Survey 1982 showing the readership habits of senior European businessmen covering 16 countries is available on 2484963.

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4. *Chlorophyll a* and *Chlorophyll b* contents were determined by spectrophotometry using the method of Lichtenthaler and Whistler (1987).

Days Life Assur. Co. Ltd.—cont.	G.T. Management Ltd.
Accum. 1107 5	24, 25, 26, 27, 28, 29, 30, 31, 32, 33, 34, 35, 36, 37, 38, 39, 40, 41, 42, 43, 44, 45, 46, 47, 48, 49, 50, 51, 52, 53, 54, 55, 56, 57, 58, 59, 60, 61, 62, 63, 64, 65, 66, 67, 68, 69, 70, 71, 72, 73, 74, 75, 76, 77, 78, 79, 80, 81, 82, 83, 84, 85, 86, 87, 88, 89, 90, 91, 92, 93, 94, 95, 96, 97, 98, 99, 100, 101, 102, 103, 104, 105, 106, 107, 108, 109, 110, 111, 112, 113, 114, 115, 116, 117, 118, 119, 120, 121, 122, 123, 124, 125, 126, 127, 128, 129, 130, 131, 132, 133, 134, 135, 136, 137, 138, 139, 140, 141, 142, 143, 144, 145, 146, 147, 148, 149, 150, 151, 152, 153, 154, 155, 156, 157, 158, 159, 160, 161, 162, 163, 164, 165, 166, 167, 168, 169, 170, 171, 172, 173, 174, 175, 176, 177, 178, 179, 180, 181, 182, 183, 184, 185, 186, 187, 188, 189, 190, 191, 192, 193, 194, 195, 196, 197, 198, 199, 200, 201, 202, 203, 204, 205, 206, 207, 208, 209, 210, 211, 212, 213, 214, 215, 216, 217, 218, 219, 220, 221, 222, 223, 224, 225, 226, 227, 228, 229, 230, 231, 232, 233, 234, 235, 236, 237, 238, 239, 240, 241, 242, 243, 244, 245, 246, 247, 248, 249, 250, 251, 252, 253, 254, 255, 256, 257, 258, 259, 260, 261, 262, 263, 264, 265, 266, 267, 268, 269, 270, 271, 272, 273, 274, 275, 276, 277, 278, 279, 280, 281, 282, 283, 284, 285, 286, 287, 288, 289, 290, 291, 292, 293, 294, 295, 296, 297, 298, 299, 300, 301, 302, 303, 304, 305, 306, 307, 308, 309, 310, 311, 312, 313, 314, 315, 316, 317, 318, 319, 320, 321, 322, 323, 324, 325, 326, 327, 328, 329, 330, 331, 332, 333, 334, 335, 336, 337, 338, 339, 340, 341, 342, 343, 344, 345, 346, 347, 348, 349, 350, 351, 352, 353, 354, 355, 356, 357, 358, 359, 360, 361, 362, 363, 364, 365, 366, 367, 368, 369, 370, 371, 372, 373, 374, 375, 376, 377, 378, 379, 380, 381, 382, 383, 384, 385, 386, 387, 388, 389, 390, 391, 392, 393, 394, 395, 396, 397, 398, 399, 400, 401, 402, 403, 404, 405, 406, 407, 408, 409, 410, 411, 412, 413, 414, 415, 416, 417, 418, 419, 420, 421, 422, 423, 424, 425, 426, 427, 428, 429, 430, 431, 432, 433, 434, 435, 436, 437, 438, 439, 440, 441, 442, 443, 444, 445, 446, 447, 448, 449, 450, 451, 452, 453, 454, 455, 456, 457, 458, 459, 460, 461, 462, 463, 464, 465, 466, 467, 468, 469, 470, 471, 472, 473, 474, 475, 476, 477, 478, 479, 480, 481, 482, 483, 484, 485, 486, 487, 488, 489, 490, 491, 492, 493, 494, 495, 496, 497, 498, 499, 500, 501, 502, 503, 504, 505, 506, 507, 508, 509, 510, 511, 512, 513, 514, 515, 516, 517, 518, 519, 520, 521, 522, 523, 524, 525, 526, 527, 528, 529, 530, 531, 532, 533, 534, 535, 536, 537, 538, 539, 540, 541, 542, 543, 544, 545, 546, 547, 548, 549, 550, 551, 552, 553, 554, 555, 556, 557, 558, 559, 560, 561, 562, 563, 564, 565, 566, 567, 568, 569, 570, 571, 572, 573, 574, 575, 576, 577, 578, 579, 580, 581, 582, 583, 584, 585, 586, 587, 588, 589, 590, 591, 592, 593, 594, 595, 596, 597, 598, 599, 600, 601, 602, 603, 604, 605, 606, 607, 608, 609, 610, 611, 612, 613, 614, 615, 616, 617, 618, 619, 620, 621, 622, 623, 624, 625, 626, 627, 628, 629, 630, 631, 632, 633, 634, 635, 636, 637, 638, 639, 640, 641, 642, 643, 644, 645, 646, 647, 648, 649, 650, 651, 652, 653, 654, 655, 656, 657, 658, 659, 660, 661, 662, 663, 664, 665, 666, 667, 668, 669, 670, 671, 672, 673, 674, 675, 676, 677, 678, 679, 680, 681, 682, 683, 684, 685, 686, 687, 688, 689, 690, 691, 692, 693, 694, 695, 696, 697, 698, 699, 700, 701, 702, 703, 704, 705, 706, 707, 708, 709, 710, 711, 712, 713, 714, 715, 716, 717, 718, 719, 720, 721, 722, 723, 724, 725, 726, 727, 728, 729, 730, 731, 732, 733, 734, 735, 736, 737, 738, 739, 740, 741, 742, 743, 744, 745, 746, 747, 748, 749, 750, 751, 752, 753, 754, 755, 756, 757, 758, 759, 760, 761, 762, 763, 764, 765, 766, 767, 768, 769, 770, 771, 772, 773, 774, 775, 776, 777, 778, 779, 780, 781, 782, 783, 784, 785, 786, 787, 788, 789, 790, 791, 792, 793, 794, 795, 796, 797, 798, 799, 800, 801, 802, 803, 804, 805, 806, 807, 808, 809, 810, 811, 812, 813, 814, 815, 816, 817, 818, 819, 820, 821, 822, 823, 824, 825, 826, 827, 828, 829, 830, 831, 832, 833, 834, 835, 836, 837, 838, 839, 840, 841, 842, 843, 844, 845, 84

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CURRENCIES; MONEY and CAPITAL MARKETS

FOREIGN EXCHANGES

Dollar and French franc weaken

BY COLIN MILLHAM

Better sentiment in U.S. money markets pushed the dollar slightly lower on the foreign exchange last week. The Treasury note auction was particularly well received, as the authorities tendered 3-year notes on Tuesday, 10-year on Wednesday and 20-year on Thursday. Money supply figures have been much more encouraging in recent weeks, helping to underpin the Treasury refunding programme, and also leading to speculation that the U.S. Federal Reserve discount rate may be cut ahead of the Williamsburg Summit.

Against this background the dollar fell to DM 2.4415 from DM 2.4655; P.F. 7.38 from P.F. 7.3950; S.W.F. 2.0530 from S.W.F. 2.0685; and Y234.75 from Y237.85.

Intervention by the Bundesbank on the foreign exchanges during April, and on the German domestic money market to prevent excess liquidity driving down interest rates, has increased demand for the D-mark.

The German currency required sustained support to keep within EMS limits following the realignment on March 21, but showed signs of pushing upwards again last week. Another potentially strong currency, the Dutch guilder, was boosted by an increase in the Netherlands Central Bank discount rate, and this may have provided a psychological lift to the D-mark, while funds were already moving away from the dollar and towards the D-mark as Euro-dollar rates eased.

Good German trade figures have also been followed by a period of worrying political unrest in France, and speculation that the French franc may not be able to hold its present value within the European Monetary System, even after the March devaluation.

M. Pierre Mauroy, the French Prime Minister, attempted to allay some of the market's fears by making a strong commitment to reducing inflation and further "tightening the screws" after

the recent austerity package. This helped the franc finish the week on a slightly firmer note, after fears of an August devaluation had increased Eurofranc rates and moved the D-mark up to a record fixing level against the franc in Paris.

Hopes that the Conservatives would win an early election helped sterling's trade-weighted index to 84.7 from 84.5, and a peak for the year of 85.1 on Wednesday. The pound also climbed to \$1.5780 from \$1.5605.

FORWARD RATES AGAINST STERLING

	Spot	1 month	3 months	6 months	12 months
Dollar	1.5780	1.5782	1.5784	1.5784	1.5871
D-Mark	3.3650	3.3675	3.3675	3.3686	3.3686
French Franc	11.6100	11.6100	11.6100	12.0481	12.0481
Swiss Franc	3.2282	3.2282	3.2282	3.2282	3.2282
Japanese Yen	370.75	369.4	367.3	364.2	368.7

BANK OF ENGLAND TREASURY BILL TENDER

	May 6	April 29	May 6	April 29
Bills on offer	\$100m	\$100m	Top accepted rate of discount	0.5068%
Total applications	\$268.95m	\$267.05m	Average	0.5051%
Total allocated	\$100m	\$100m	Average yield	9.77%
Minimum accepted bid	\$97.605	\$97.585	Amount on offer	\$100m
Allocation at minimum level	55%	59%	at next tender	\$100m

CURRENCY MOVEMENTS

May 6	Bank of England Index	Morgan Guaranty Index	Change %
Starting	94.7	94.7	-0.3
U.S. dollar	128.0	128.0	+1.4
U.S. dollar	128.0	128.0	+1.4
Australian dollar	128.0	128.0	+1.4
Belgian franc	93.9	93.9	-0.3
British pound	100.0	100.0	+0.7
Canadian dollar	100.0	100.0	+0.7
Deutsche mark	100.0	100.0	+0.7
French franc	100.0	100.0	+0.7
Italian lira	100.0	100.0	+0.7
Japanese yen	100.0	100.0	+0.7
Netherlands guilder	100.0	100.0	+0.7
Portuguese escudo	100.0	100.0	+0.7
Spanish peseta	100.0	100.0	+0.7
Swedish krona	100.0	100.0	+0.7
Swiss franc	100.0	100.0	+0.7
Yugoslav dinar	100.0	100.0	+0.7

Based on trade weighted changes from Washington agreement December 1971. Bank of England Index (base average 1975=100).

* CSDR rate for May 5: 1.3268%

U.K. and Ireland are quoted in U.S. currency. Forward premiums and discounts apply to the U.S. dollar and not to the individual currency.

Belgian franc is for convertible franc. Financial franc 48.05-48.15.

* The closing rate on May 5 should have been 370.371%.

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FINANCIAL TIMES SURVEY

WORLD BANKING

PART ONE: Part Two will appear next Monday

The shock takes its toll

NEVER AGAIN will an international banker be able to stand up and say that "countries don't go bust." The experience of the past 12 months—where a combination of world recession, high real interest rates and impossible country debt burdens forced sovereign liquidity crises unparalleled since the 1930s—has ensured this much.

The well-publicised cases of Mexico, Brazil, Argentina, Venezuela, Chile and other major sovereign borrowers provided the global banking system with a shock which transcended the UK's secondary banking crisis of a decade ago or the collapse of the Herstatt Bank in West Germany around the same time.

The greatest jolt was not necessarily the inability of these countries to service their debt normally but the related problems of the interbank system, the \$1,000bn bank-to-bank deposit money market which keeps the banking business ticking over.

Only a few weeks after Mexico arranged its first moratorium on principal payments and only a few days after Mexico nationalised its banks, the spectre of a major rupture of the interbank market loomed large for commercial and central bankers.

Just as the International Monetary Fund (IMF) was convening in Toronto last September, a series of confused statements from Mexican Govern-

By ALAN FRIEDMAN
Banking Correspondent

ment officials suggested the country was ready to jump \$6bn to \$7bn of interbank deposits (cross-border loans from foreign to Mexican banks). In with its \$80bn of public and private sector debt.

It was not the absolute size of these interbank lines which caused middle-of-the-night transatlantic and transpacific telephone conversations for these bankers. The threat was to the smooth running of the banking system itself. Interbank lines are the way in which banks dispose of surplus liquidity by placing deposits with other

banks. A breakdown or abuse of the system could bring about a domino-effect liquidity crisis as banks scramble to pull back their money from other banks.

This is a central banker's nightmare and explains why strong words were exchanged in private conversations between OECD central bankers and Mexican Government officials during the fateful week in September when Mexico was playing cat-and-mouse with its interbank deposits.

In the end, the confusion was cleared away and Mexico withdrew any talk of freezing interbank lines. But the psychological shock has taken its toll.

According to the latest figures from the Basle-based Bank for International Settlements (BIS), interbank business in the fourth quarter of 1982 grew by \$20bn, down from \$49bn during the

third quarter and less than a third of its comparable \$63.5bn rate of growth during the last quarter of 1981.

There are more statistics which could be produced to demonstrate the slower growth rate of the Euromarket's international syndicated loan market, but the essential point is that many banks, particularly small U.S. regionals and Continental banks, have run for cover in recent months.

Running for cover means pulling back interbank deposits from the banks of problem debtor nations and replacing the 1970s lending enthusiasm of major banks with a pronounced air of caution.

It is this contraction in lending which can be most dangerous to the banking system. This is why officials of the Bank of England and other central banks have urged commercial

banks not to cut interbank lines as a response.

This is also why the same central bankers have produced emergency piecemeal rescue packages which include IMF assistance, BIS bridging loans and commercial bank rescheduling and new loan packages.

It is too soon, however, in the spring of 1983, to say that all the problems are over. Unquestionably, the world debt crisis has been brought under control and the situation has stabilised. But most of the country rescue packages have been only piecemeal, which means they could need further work.

Oil-producing debtor countries such as Mexico, Venezuela and Nigeria in particular could require several billion dollars of additional support if they are to

The 1983 World Banking Survey is divided into two parts. Today's issue deals extensively with the question of the international debt crises, interbank market, global economy and related matters. It concludes with a report on banking developments in the main European countries. Part Two will move beyond the "main event" of sovereign debt problems and on to the business of retail banking, correspondent banking, treasury management, merchant banking, new technology and financial services. Finally, in Part Two, banking outside Europe is reviewed.

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International Banking & Finance

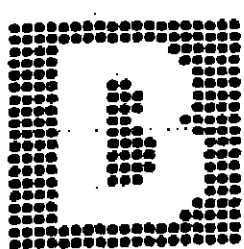
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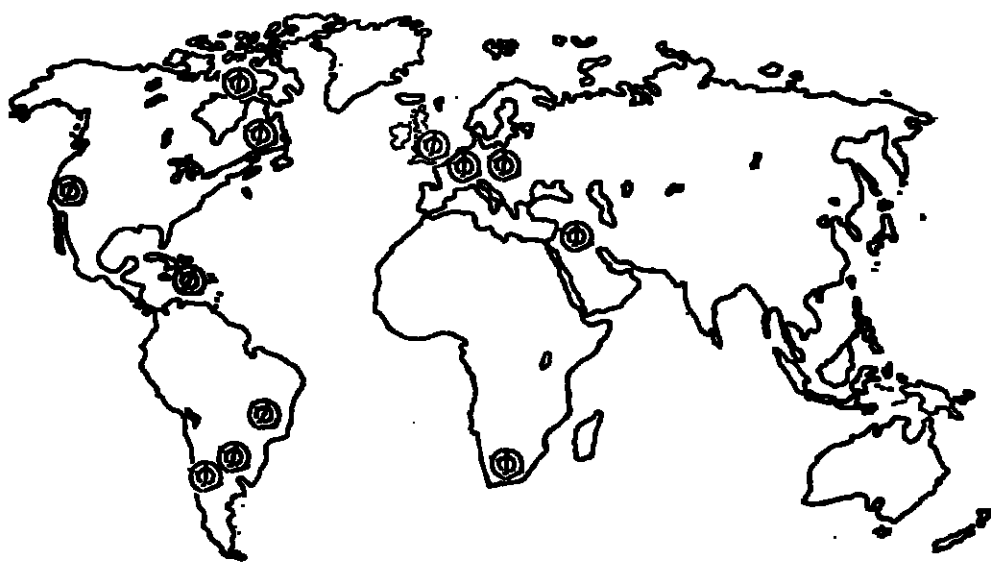
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WORLD BANKING II

Rising output in leading industrial nations is a hopeful sign, but...

Uncertainty clouds the medium-term outlook

The world economy

MAX WILKINSON
Economics Correspondent

A BASIC assumption behind the efforts of the International Monetary Fund (IMF) and the banks to contain the problems of the debtor countries has been that world output will recover this year.

Without a prospect of recovery it is extremely doubtful whether the delicate cartwheel of rescheduling agreements, official financing and adjustment programmes could have avoided collapse.

The adjustments required by many countries would have seemed to be politically and practically intolerable and the already fragile confidence of some of the banks could scarcely have withstood the resulting shocks.

Yet the measures which debtor countries have been obliged to take to reduce their foreign currency needs—severe reductions in consumption and imports—have themselves caused a significant reduction in world trade and hence contributed to the world recession.

Total non-oil imports of the 12 major borrowing countries which are also oil importers fell by 9 per cent last year, with a reduction of \$15bn in imports of merchandise, to \$112bn. This cut-back, which has to be set against a rapid rate of growth in the early 1970s, was not enough to prevent the total external debt of these countries from growing by 10 per cent in the year to \$290bn.

A further increase in total external debt of about 10 per cent is predicted for this year by Morgan Guaranty Trust of New York, although it is generally expected that the easier price of oil and lower world interest rates will allow them to increase their non-oil imports and exports somewhat this year.

However, the external position of most of the less developed countries, including the oil exporters, does depend crucially on the extent of recovery this year. Revival of the developed economies would provide not only a firmer market for all commodities including oil but would have an important impact on prices.

For non-oil commodities, increased demand would probably result in a rise of prices from the very low levels reached at the end of last year.

some 15 per cent below the average for 1981 and 27 per cent below the average for 1980.

For oil, recovery on the scale at present foreseen would be more likely to stabilise prices at or slightly below present levels than to lead to another round of increases. But for the oil-producing debtor countries like Mexico and Venezuela even stability of prices would be a rather compared with the recent sharp slide and the possibility of further collapse.

Total oil and gas exports of the nine major oil exporting debtor countries fell from \$85bn in 1980 to \$75bn last year, and if the average oil price settles at \$28 per barrel this year, their revenues could be expected to fall to about \$68bn.

Almost certainly these countries will be obliged to cut back

During March and April this year most forecasts were becoming somewhat more optimistic about the prospects for recovery in the light of a fairly strong performance by the U.S. economy, along with encouraging signs of recovery in the UK and Germany. In the first three months of the year U.S. output rose at an annual rate of 3.1 per cent, the strongest growth recorded for two years.

Orders and output have been rising in West Germany, while in the UK the evidence of recovery rests more on the greater optimism shown by industrial surveys and a buoyant trend of consumer spending than on output, although that too is somewhat higher than the very depressed levels at the end of last year.

‘The external position of most of the less developed countries depends crucially on the extent of recovery this year... if this were to run into the ground the implications for debtor countries and for the major banks in the West would be bleak indeed’

ECONOMIC INDICATORS

	Real GNP/GDP	% changes	Consumer prices	% changes Dec-Dec
	1981	1982	1981	1982
U.S.	1.9	-1.6	2.4	3.9
Canada	3.1	-4.8	1.0	12.1
Japan	3.8	3.0	3.2	4.4
France	0.3	1.5	0	14.0
Germany	-0.2	-1.2	0.9	4.3
UK	-2.4	1.2	2.5	12.0
Italy	-0.2	-0.3	0	19.0
Weighted average (1981 GNP weights)	1.5	-0.5	2.0	9.3

Sources: Morgan Guaranty

Earnings

The rise in earnings outstripped the rise of prices in most of the major countries in the last year, so that progress against inflation has been made more at the expense of profits and of world commodity prices than of wages. Further progress against inflation must therefore depend on the willingness of workers to accept zero or very small wage rises in real terms.

All these questions are hanging by a basic uncertainty about the stance of U.S. policy as the presidential election draws nearer.

An Administration which came to power with the promise of money and a reduction of federal government borrowing power is itself driving a traditional Keynesian programme of inflation based upon deficit spending and a relaxed monetary policy. Or does it? The Federal Reserve Board has certainly pursued a much more relaxed monetary policy since last summer than seemed justified by the behaviour of the monetary aggregates, even allowing for shifts in the demand for money and other factors. But it is not clear whether the authorities will wish to allow the monetary targets to be overshoot indefinitely, or indeed whether the markets will allow them to do so.

If the Fed does not sooner or later try to bring monetary growth closer to its target, the markets may start to sniff the scent of future inflation and bid up interest rates accordingly.

A similar policy dilemma faces most other countries, even the UK which has pursued a tight fiscal policy and has a relatively low government deficit.

But in the UK also the Government has to decide whether to risk stamping on the relatively weak shoots of economic recovery by continuing its tight policy stance, or whether to pursue rather more relaxed policies with the risk that inflation will once again be unchained.

Prospects

The prospects for recovery of the world economy, therefore, seem quite good in the short term. But the medium-term outlook is still overhung by a pall of persistent uncertainties. The list is grimly familiar.

● Exchange rate volatility: The behaviour of sterling in April was an obvious example of the difficulties and uncertainty faced by businesses. After a fall of about 15 per cent in November the direction was abruptly reversed with Easter with a recovery of about 5 per cent.

● High real interest rates: Although nominal U.S. rates had fallen from about 12 per cent last July to a little over 8 per cent in February, rates still remain high in relation to current inflation rates which are projected to be around 3 per

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● Editorial production of this survey was by Mike Wiltshire and Joe Hutton. Design: Philip Hunt.

WORLD BANKING III

Opec countries have stepped up their borrowing from Western banks as revenue from sales has fallen

Financial flows go firmly into reverse

The oil price and oil money flows

PETER MONTAGNON
Euromarket Correspondent

A MAJOR shift has taken place within the international financial system over the past 18 months or so. As members of the Organisation of Petroleum Exporting Countries (Opec) have swung into a cumulative current account balance of payments deficit, they have become net takers of funds from the non-communist banking system.

Gone are the days of the footloose petrodollar and the huge "recycling" problem that plagued the financial world for much of the 1970s. Last year, according to the Basle-based Bank for International Settlements, identified Opec deposits at international banks fell to \$182.2bn from \$197.7bn at the end of 1981.

These withdrawals accelerated throughout the year, reaching \$7.9bn in the final quarter, the bank says. As the oil price continues to weaken in early 1983, expectations are that the trend will continue.

On the other side of the balance sheet, Opec countries have also increasingly turned to banks for borrowed funds. Their total borrowings outstanding rose last year to \$78.6bn from \$72.1bn at the end of 1981.

Some member countries, such as Indonesia, have visibly stepped up their borrowing activity in the Eurocredit market. Others such as Nigeria, Venezuela and Ecuador have succumbed to serious debt problems with rescheduling negotiations looming or already under way. And of course Mexico, which is a large oil exporter, but not a member of Opec, was the first major international borrower to launch a rescheduling plan when it declared itself unable to go on meeting debt repayments last August.

Emphasis placed on these reschedulings by the world's media has led to the impression that the fall in oil prices has had a profoundly destabilising effect on the world's financial system. Among frequently expressed worries are that:

- A further decline in oil prices will undermine the fragile finances of borrower countries and bring new debt problems in its train, thereby further weakening confidence in the international banking system.
- As Opec countries are no longer major suppliers of funds to the banking system, international liquidity will dry up, putting great strain even on countries which are not oil exporters, but still have to borrow in international markets.
- Opec governments, such as Saudi Arabia, which have traditionally been large buyers of U.S. government securities, will start to run down their holdings. This will make it harder to finance the U.S. budget deficit and could keep interest rates higher than otherwise needed as inflation falls.
- A sharp fall in oil prices will bring

new instability to currency markets as investors move out of petrocurrencies, notably sterling.

Yet this type of gloom and doom scenario betrays the innate conservatism of the banking community which initially tends to regard all change as being for the worse. It is worth remembering the way in which disaster forecasts were trotted out as oil prices rose. Then as

not increased during that period.

If interest costs are added in to the extra borrowing needed to finance the increased oil bill the total cost to these eight countries was \$45bn, Amer reckons. For them, the second oil shock has proved far more expensive than the high interest rates they were having to pay on their foreign debt during the same period.

The extra debt problems incurred by oil-exporting countries, as a result of the falling price, are offset by large benefits to the majority of developing countries which are oil importers.

now the system proved more resilient than expected.

While the BIS figures do show a major change in the direction of financial flows as a result of the falling oil price, events so far suggest that financial markets can accommodate this change so long as it proceeds at a relatively even pace. On balance many economists believe that the fall in oil prices must be good for the world economy as a whole.

Take, for example, American Express Bank which recently produced a study on the impact of the second oil "shock" on the finances of non-oil exporting developing countries. Amer reckons that eight major oil importers in this category (Brazil, Colombia, South Korea, Chile, Thailand, Ivory Coast, Philippines and Turkey) would have saved \$32bn

Similarly, Amer has also calculated between 1979 and 1982 if oil prices had the savings to these countries each year and for every \$5 fall in the price of a barrel of oil. Brazil comes out the winner in this respect with a saving of \$1.73bn, followed by South Korea with \$940m, Turkey with \$570m Thailand with \$520m and the Philippines with \$505m. Chile, Colombia and the Ivory Coast save \$125m, \$70m and \$55m apiece, Amer says.

From this it follows that the extra debt problems incurred by oil exporting countries as a result of the falling price are offset by large benefits to the majority of developing countries which are oil importers.

Nor does the loss of Opec deposits appear to have significantly affected

liquidity in the international banking system. BIS figures suggest that for some time now the U.S. has displaced Opec as a major supplier of funds to the banks. And a study published this January by Bankers Trust that draws on the BIS figures shows that Opec deposits have never made up a particularly large portion of the Eurocurrency market.

Between 1974 and the middle of last year, Bankers Trust says, Opec's gross deposits in the eurocurrency market rose from \$33.5bn to \$181.9bn, but during the same period the total eurodeposit market grew to \$1,541.6bn from \$358.1bn. Only rarely did Opec's share of the market exceed ten per cent and then only by a very small margin.

"The data would indicate that Opec's impact is often overstated," Bankers Trust concludes. "Opec will not be as great a source of instability in the eurocurrency deposit market, as frequently feared."

"The expected slowdown in growth of deposits by the low (import) absorbers is only one component of the generally slower growth expected over the next few years for the eurocurrency market as a whole."

Meanwhile, figures produced by the U.S. Securities Industry Association suggest that Opec countries in any case play a relatively small part in the U.S. Treasury Bill market. Holdings of Treasury Bills by all foreigners last year grew by \$17.3bn to \$88.5bn which shows that they were financing only a small part of the budget deficit. Among the foreigners West Germany was one of the largest buyers with net purchases

rising to \$5.3bn from \$1.1bn in 1981.

Saudi Arabia is, on the other hand, planning its first budget deficit in more than a decade. The deficit of riyals \$5bn (\$6.6bn) will be funded by drawing on the government's assets held abroad which are at least \$140bn, but even if all this money was withdrawn from the U.S. Treasury Bill market it is hard to see much impact on the market as a whole.

In addition, says Mr Roger Azar, a prominent financial consultant, many Middle Eastern oil exporting countries have recently found themselves in a situation where they need to draw on cash fairly quickly. This has given a certain premium to liquid investments (such as bank deposits and Treasury Bills).

"The view of those who want a higher return for less liquidity, or who wanted to invest a larger proportion of their assets in equity-related instruments and real estate, has proven to be less effective than that of the 'liquidity fans'."

"The same holds true of those that were pushing for currency diversification against 'the dollar unconditional' since non-dollar denominated instruments turned out to be less liquid than dollar denominated instruments."

In short, says Mr Azar, the oil price fall will make Opec exporters less anxious to experiment. And, where money does have to be invested, it is more likely to go into safe and liquid dollar-based instruments.

Gone are the days when newspapers were calculating how many days' worth of Opec oil revenues would be needed to buy all of IBM (210 days) or every acre of farmland in the state of Iowa (374 days), he adds.

A new and unwelcome role in debt rescheduling

International interbank money markets

ALAN FRIEDMAN

THE \$1,000bn interbank market—through which banks place surplus deposits with other banks—is probably the most sensitive mechanism in the international banking system.

Until recently, this major market was rarely discussed except among banking professionals. But since Mexico's insolvency of last August and the attendant debt crises of other Latin American borrower countries, the interbank market has become front-page news.

This is because of the serious abuse of the interbank market by a number of banks and the withdrawal of very short term

interbank credit lines by banks which have "run for cover."

In normal times the interbank market is the vital lubricant which prevents the entire world banking system from seizing up. It is more than 10 times the size of the international syndicated loan market and can see a daily turnover of tens of billions of dollars.

In simple terms, the interbank market is the means by which banks are able to dispose temporarily of excess liquidity by placing the extra funds on deposit with other banks. Such bank-to-bank deposits can be as short-term as one day and can range up to one year.

The value of the interbank system for banks is twofold: it allows for the smooth functioning of the banking system by providing the machinery for the placement of surplus funds and it helps banks to balance short-term assets and liabilities.

Abuse of the interbank system therefore can lead to

wide-ranging problems. The system is not, for example, designed to help countries to finance their balance of payment problems. Yet there is evidence of debtor countries having made use of the system for precisely this purpose.

Last year, it appears that debtor countries, such as Brazil and Mexico, allowed the foreign branches of their banks to push the interbank markets in New York and London as much as they could, obtaining as many deposits as possible. But when the Mexican debt crisis began, the first instinct of many banks with interbank lines out was to pull back by not renewing such lines.

Faced with the potential debt rescheduling problems of a number of debtor nations, banks around the world sought to reduce their exposure to these countries as quickly as they could. The easiest way to achieve this is to cut interbank deposit lines, which may run for periods as brief as 30 days. At the end of this period the

lending bank can simply refuse to "roll-over" the line and may demand the funds instead.

Within just a few months Brazilian banks lost more than \$4bn in interbank deposits, adding seriously to the country's worsening foreign exchange liquidity problem. Such behaviour on the part of banks is not unprecedented—in 1981 Poland's Foreign Trade Bank, Bank Handlowy, lost around \$500m in a few weeks. Last year, the Hungarian National Bank lost more than \$1bn of interbank deposits in the first quarter.

In an interview with the Financial Times two months ago, Mr Willard Butcher, chairman of Chase Manhattan, accused a number of banks of

having "misused" the interbank system.

Mr Butcher said the interbank system remained unhealthy... "I think when you see banks pull away from a major country, in a very short time, very substantial amounts of money, that can't be healthy," he said.

Mr Butcher admitted that "some banks have clearly created some of the problem" by withdrawing short-term lines. One of the dangers of the interbank market was that it is very easy to "get into." The problems had arisen as banks panicked and attempted to pull back their interbank deposits.

"No one is going to get out of the door all at once. That results in a liquidity crisis.

That's what brings the system to a halt," remarked Mr Butcher.

One result of the international debt crisis has been the evolution of a more discriminatory approach to interbank lines. Gone are the days when, in the words of one dealer, "we were tossing out interbank lines to every Tom, Dick and Harry bank."

Instead, the interest margins over interbank rates has been rising and only the best bank names can offer to pay a spread of as little as 1 per cent. Brazil was willing to pay for the restoration of its interbank lines with a rate of 1 per cent over eurocurrency rates, an exceptionally high margin but still not sufficient to coax all the banks to return.

Meanwhile, senior bankers in London say that the interbank market has not only become more discriminating but has also been contracting somewhat. All of this presents something of a paradox for central bank authorities.

On the one hand the central bankers would like to see the trend of greater discrimination continuing; it is more responsible and should make for less abuse in the system.

At the same time, however, the central banks must keep on urging the banking community not to reduce its lending by too much. Liquidity is vital for the maintenance of the system and for the funding of any economic recovery.

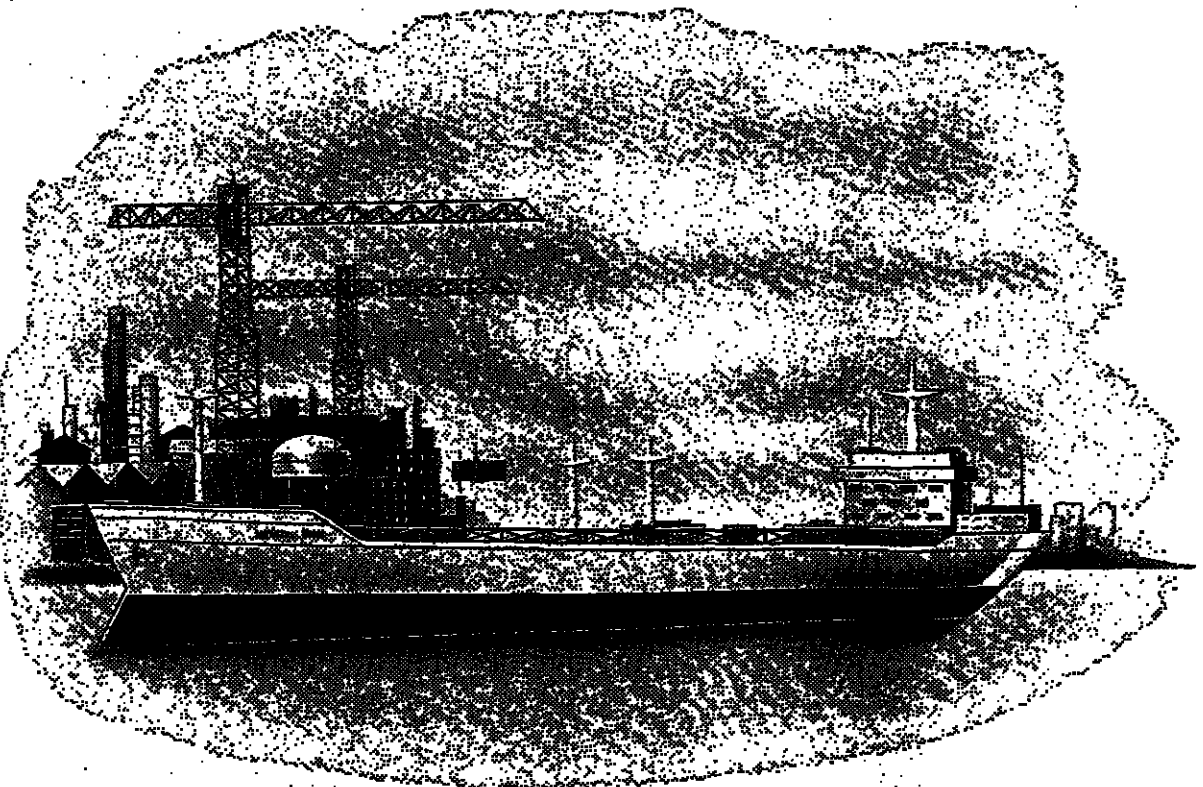
The interbank system is now far more than just the lubricant which helps to keep the banking system ticking over. It is also an essential ingredient in several major debt rescheduling exercises. Banks are being asked not only to maintain lines to debtor country banks, but also to restore lines which they may have withdrawn previously.

This demand, which can be necessary to keep a debtor from suffering a liquidity crisis, is viewed by some small banks as "strong arm."

Thus, a number of bankers will cringe at rescheduling meetings where the debtor country's finance minister pleads with his creditor banks: "Gentlemen, you must help us by restoring \$2bn of interbank lines."

When one considers that the philosophy of the interbank market is one of flexibility and voluntary lending, it is not hard to see why bankers wince at pressure from central banks and debtor countries. One senior banker sums up the problem this way: "Demanding that we restore interbank lines which we have already withdrawn amounts to a subversion of the workings of the entire system."

Subversion it may be, but most bankers acknowledge the necessity for such restorations. The degree to which they co-operate in maintaining such lines will be crucial to the success of the banking community in dealing with debtor problems and global liquidity.



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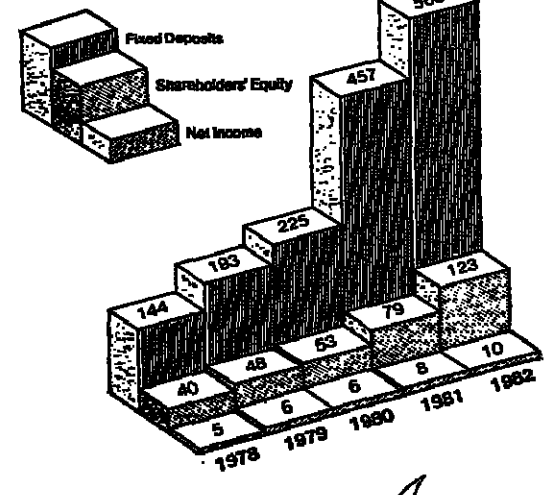
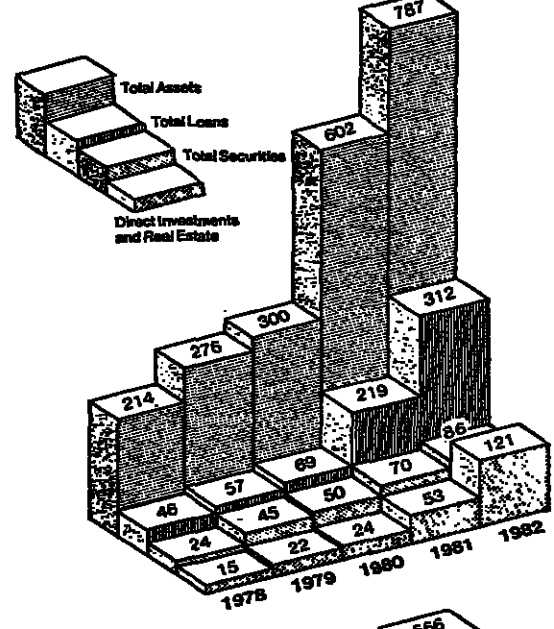
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Annual Results 1982

Five Year Record 1978-1982



Balance Sheet as at December 31, 1982

Assets	1982 KD	1981 KD
Current and call accounts with banks	14,279,271	1,087,149
Time deposits	225,792,352	228,008,424
Marketable securities		
Straight bonds and debentures	32,670,799	34,737,975
Equity-linked bonds	3,640,795	2,409,218
Equity	49,374,865	32,664,183
Loans and other securities	311,738,561	218,563,619
Real estate	82,381,777	34,335,667
Participations in subsidiary and associated companies	38,606,929	19,257,895
Trade investments	4,832,878	5,308,478
Other assets	23,740,688	23,042,877
Total Assets	787,058,913	601,615,483

Liabilities and Shareholders' Equity	1982 KD	1981 KD
Liabilities		
Fixed deposits	565,807,454	457,391,162
Current and notice accounts	73,591,208	36,599,392
Other credit balances	24,176,269	28,614,935
Total Liabilities	663,574,931	522,605,489
Shareholders' Equity		
Capital authorized and issued:		
60,000,000 shares of KD 1 each	60,000,000	40,000,000
Proposed bonus shares	9,000,000	6,000,000
Statutory reserve	9,963,445	8,982,238
General reserve (including KD 36,734,630 share premium)	44,102,834	22,129,162
Unappropriated profit	17,703	1,698,594
Total Shareholders' Equity	123,083,982	78,009,994
Total Liabilities and Shareholders' Equity	787,058,913	601,615,483

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BANK OF AMERICA 

WORLD BANKING VI

Progress of the new information gathering centre in Washington will be followed with interest by the sceptics

Search for the right man as leader

The Ditchley Institute

WILLIAM HALL
New York

THE INSTITUTE OF International Finance, better known as the Ditchley Institute, is an ambitious private sector initiative whose main purpose is to provide better information to international banks about the economic state of the world's debtor countries.

The idea for the institute was born out of a meeting of senior bankers last year at Ditchley Park in Britain's county of Surrey — hence the name Ditchley Institute. The bankers, representing institutions from North America, Europe, Japan and Latin America, felt that banks would be better equipped to deal with the international banking crisis if they had better information about the economic situation and evolving debt position of borrower countries.

In January 1983 the same bankers met again in Washington and decided to establish formally a new Washington-based institute "to promote a better understanding of international lending transactions by improving the availability and quality of financial and economic information of major country borrowers."

Founders

The 35 founder banks included 10 U.S. money centre banks, the four UK clearing banks, the three big Swiss banks, three out of the top four German banks plus leading banks from Italy, France, Canada, Japan and Brazil.

The banks involved held another meeting in Zurich in March to work out the details; another meeting is scheduled for Tokyo in June when a managing director to head the new body will be announced. It is hoped that over 500 banks will become members.

Bill Ogden, who retired as vice-chairman of Chase Manhattan Bank earlier this year, has been the key figure behind the scenes in drumming

up support for the new body. He is anxious to assure worried borrowers that the new institute is not going to be a discreetly disguised "lenders' cartel" which will be used to bring pressure to bear on recalcitrant borrowers.

Its prime purpose, in Ogden's words, is to "improve the process of sovereign risk lending and the long-term efficiency of the national credit markets."

Its main functions are as follows:

- Gathering country economic information. It will not duplicate what is already being done but will look for gaps in existing information and seek ways to fill them;
- It will discuss with borrower countries, on a strictly voluntary basis, their economic plans, assumptions and financing needs;
- When and where appropriate it will serve as a focal point for dialogue between the international banking community and multilateral institutions, central banks and supervisory authorities in the developed countries;
- It will furnish members with country information reports. These will be objective and will avoid making credit judgments — which will be left to each member bank.

Bill Ogden says that the institute's planned activities "should tend to dampen excessive zeal — and even excessive caution, which at certain times can prove just as harmful."

The institute will trigger in each member neither red nor green lights, but more probably yellow precautionary signals and better adherence to speed limits," says Ogden.

Although the new body is still in its infancy it has received surprisingly wide support from both central banks and commercial banks although there are still one or two major banks, particularly in Continental Europe, which are sceptical about the need for such an initiative.

Peter Cooke, the Bank of England man who heads the Basic Committee of Banking Supervisors, calls the new institute a "useful development."

"It may help to improve con-

tacts between commercial banks and the IMF. This will be valuable from the point of view of the latter, for it must be desirable that it should have good knowledge of the amount of private financing both outstanding and likely to be available when devising programmes for countries in balance of payments difficulties," says Cooke.

He also notes that it will be useful for commercial banks. "Their lending plainly needs to pay more regard to how far the borrowing countries are committed to soundly conceived adjustment programmes likely to sustain or restore the credibility of these countries in international markets."

Membership of the new body is open to a wide variety of institutions and is not confined to commercial banks. Anyone can join provided they meet the following criteria: they must be lenders for their own account and not just packagers of risk for sale to others; they must have defined international exposure — to developing countries; they must be in business for profit.

Membership

Membership fees are still under discussion but Bill Ogden, who is chairman of the interim board of the new institute, estimates that some small international bank with an international exposure of between \$10m and \$20m could join the institute for as little as \$7,000 a year. For medium-sized banks the cost will be between \$10,000 and \$15,000 a year and the big banks will pay around \$100,000 a year.

It is anticipated that the new institute will have a staff of 75 to 80 and that the chief executive will be a well-known figure who will command a salary of around \$250,000 a year.

Finding the top man to run the new institute is proving harder than first thought and Bill Ogden has said on several occasions that he is not a candidate himself. Ogden's ideal candidate would be a "very broad gauge individual, who will be more than a technician with a knowledge of international finance and have an understanding of economics



Mr Bill Ogden, left, who retired as vice-chairman of Chase Manhattan Bank earlier this year, has been a key figure in drumming up support for the Ditchley Institute. Mr Peter Cooke (centre), of the Bank of England, calls the institute a "useful development."



Mr Kit McMahon, Deputy Governor of the Bank of England (right)—a possible top man to run the Institute.

Criticism of their policy on bad debt provisions has irked a number of top banks.

The trouble is that not much detail is made available

Scant information on the degree of exposure

Bad debt provisioning policies

ALAN FRIEDMAN

PERHAPS no other part of the 1982 accounts of major international banks will have been as closely examined as the section dealing with "provisions for bad and doubtful debts."

In the wake of the international debt crisis the question of provisioning has moved from the obscurity of accounting practices to centre-stage in banking circles.

Criticism of a number of banks, particularly in the U.S., has been swift and harsh. Major institutions such as Chase Manhattan, Bank America, Citicorp and others stand accused by analysts and others of not having made sufficient provision for bad debt provisions in respect of problem debtor nations such as Mexico and Brazil.

Although the U.S. Securities and Exchange Commission (SEC) has tightened considerably the disclosure requirements of the U.S. banks, they have none the less succeeded in providing only cursory information about problem exposure in Latin America and elsewhere. Now the U.S. Congress is taking a more active interest in the overseas lending and provisioning activities of the banks and many staffers on Capitol Hill predict tighter regulations in this area.

The provisioning policies of the U.S. banks can be the all-important when one calculates that the potential problem exposure of a bank like Citicorp, America's largest in terms of assets (\$130bn), represents

204 per cent of its group equity base of \$4.8bn.

Defining exactly which are problem loans, however, can be a difficult proposition. The American Banker magazine recently claimed that the largest 10 U.S. bank holding companies had investments amounting to 160 per cent of their shareholders' equity in problem debtor countries. The American Banker also argued that three of the top ten banks—Chase Manhattan, Citicorp and Manufacturers Hanover—had amounts that total more than

loans where they choose—of banks. "We are all locked in and there is nothing we can do about it," remarked one senior U.S. banker recently.

If the U.S. banks, with the stringent SEC regulations applying are being accused of less than prudent provisioning policies, then some European banks are open to even more serious charges. Disclosure requirements outside of the U.S. tend to be far more lax and this enables a British clearing bank, for example, to thumb its nose at any demand for more infor-

mation about problem exposure.

Lloyds Bank refuses to disclose its estimate of problem exposure, saying only that 10 per cent of its \$34.5bn of assets is tied up in Latin America—and this excludes Mexico by its own admission. Barclays Bank is revealing even less.

The 1982 bad debt provisions of the Big Four British clearing banks speak for itself. However, total bad debt provisions among Barclays, Natwest, Midland and Lloyds were more than doubled in 1982, to a total of \$962.3m (from \$381.3m in 1981).

National Westminster and Midland Bank were more forthcoming than Barclays and Lloyds in their 1982 results. Natwest revealed that less than 4 per cent of its total assets of \$54.5bn represented problem loan exposure, while Midland said that 7 to 8 per cent of its \$48bn asset base was in this category. By means of extrapolation one can ascertain that in Natwest's case the problem loan exposure amounts to 86 per cent of its \$2.55bn equity base, while the figure for Midland is

twice their equity outstanding to countries facing serious liquidity problems.

American bankers do not like being told that they have made insufficient bad debt provisions in respect of country risk. Mr Willard Butcher, chairman of Chase Manhattan, took "grave exception" to a suggestion during a recent interview that his bank had not made adequate provisions on Mexican loan exposure; but many analysts feel the U.S. banks are not facing up to the reality of loan assets which could be caught up in debt rescheduling for years to come.

The bankers argue that as long as interest payments come through they need not worry. Indeed they are making fat returns on the rescheduled principal, with interest spreads above 2 per cent for some Latin American countries. This does not alter the fact, however, that the principal, which might have been returned to the bank, is now tied up. The ultimate effect of the debt crisis is that it restricts the freedom—that is, the discretionary power to make

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Elite body for global studies

The Group of 30

WILLIAM HALL

IT IS hard to judge the long-term importance of the Group of 30 — a bunch of central bankers, private bankers, academics plus industrialists. But it is clear that its work over the past couple of years has contributed to better official and private understanding of the international debt crisis.

Over three years ago Dr Johannes Witteveen, the former managing director of the International Monetary Fund who now chairs the Group of 30, wrote in the group's annual report that the surge in oil prices and the resulting shifts in current account balances was placing international monetary relationships under greater strain. "I believe that the long-run stability of the banking system is also in question," wrote Dr Witteveen.

"Neither the causes nor the consequences of these various changes are well understood. Yet until they are, it does not seem likely that appropriate and widely accepted policy responses will be forthcoming."

The Group of 30's task was to "explore the basic problems in the functioning of the international economic system, to clarify the issues, and to identify and assess the various policy options."

The Group of 30 is a rather mysterious body which sits un-

easily halfway between the public and private sector. Although it receives its money from the Bank for International Settlements, its central bank members are always conscious that they have other paymasters and sometimes appear to be bending over backwards to disassociate themselves from even the most innocuous comments or views of the Group of 30.

An article in the Institutional

former Deputy Governor of the Banque de France, Alexandre Lamfalussy, the economic adviser at the Bank for International Settlements.

The U.S. contingent includes Robert Roosa, the former Under Secretary for Monetary Affairs at the U.S. Treasury and now partner in Brown Brothers Harriman, Anthony Solomon, President of the Federal Reserve Bank of New York, and Henry Wallich,

days at a time and in between

there are several study groups

on to which bankers and other

non-members of the Group are

co-opted for special assignments.

Last year's annual report

gives a good guide to the operations

of the Group over the year.

The Group held a plenary session in New York where discussion

ran over the exchange rate policies of major

countries and the outlook for the international banking system.

The second plenary session

six months later in Budapest

discussed the evolution of the international monetary system,

budget deficits, trends in the financial markets, developing

countries in the 1980s and the prospects for East-West trade.

A study group, under the

chairmanship of Jelle Zijlstra,

the former president of the Bank for International Settlements,

was established to look at ways international institutions

like the World Bank and the IMF are evolving.

Another study group on

financial futures was set up and

several other study groups on

issues such as international

banking, energy and multiple

reserve currency met during the year.

A total of 12 reports were

issued last year.

The early years of the Group

of 30 have coincided with major

problems on the international

financial scene and although it is

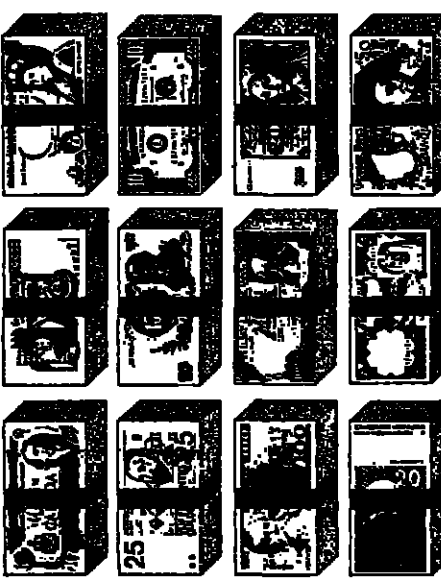
hard to measure the contribution

of the Group to the solution of these problems it

has clearly had some influence on official thinking.

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Dial Financial Corporation is now *Norwest Financial Services*—providing financing for consumers and small businesses through 460 offices in 38 states.

Northwestern Trust Companies are now *Norwest Capital Management & Trust Companies*—estate and capital management for individuals and corporations.

Northwestern National Bank of Minneapolis' International Department is now *Norwest Banks Minneapolis/International*—customers of all Norwest

banks have access to international markets through cooperation with Norwest Bank, Minneapolis, which has operations in Mexico City, Luxembourg, the Bahamas, London, Hong Kong, Miami and New York.

Banco Financial Corporation is now *Norwest Business Credit*—providing tailored revolving working capital credit and term financing programs secured by inventory, accounts receivable and real estate.

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NORWEST CORPORATION

WORLD BANKING VIII

The international agencies have found themselves being drawn into the rescue operations mounted for debtor nations. This has opened up a new debate on their roles and functions

Call for redefining the role of ringmaster

The International Monetary Fund

MAX WILKINSON

IT SEEMS remarkable that little more than a year ago, the International Monetary Fund's Interim Committee was meeting in Helsinki in a relaxed, almost complacent mood.

There was little talk then of the possibility of a collapse of the international banking system as a result of a major default by a debtor country.

The member-governments generally expressed little urgency about the need to increase their quota subscriptions to the Fund. Although the U.S. argument that no increase was needed was then an extreme position, the European governments seemed prepared to allow the negotiations to continue at a relatively gentle pace.

In retrospect, however, it is clear that the global financial storm was already brewing. The danger signals were certainly visible to a number of senior IMF officials who had been looking at the debt position of Mexico and other Latin American countries.

The storm broke in the summer of 1982, when it became obvious that Mexico could not repay a substantial part of its short-term debt and that the major banks were reluctant to go on lending without some intervention by the international authorities.

The first job was to shore up the country's tottering debt structure with some temporary props to prevent a cumulative collapse.

This was accomplished by a hastily assembled bridging loan of \$1.85bn from the Bank of International Settlements, the central bankers' bank in Basle, Switzerland. This was matched by an equivalent loan from the U.S., whose own clearing banks were particularly exposed in the country.

This bridging finance allowed time for the IMF to negotiate a programme of support which involved a severe cut-back of consumption and imports by Mexico. Long and delicate negotiations with the clearing banks ensued to persuade them to continue to increase their lending to Mexico in the expectation that the IMF's adjustment programme would eventually restore financial discipline.

This hastily put-together "rescue" for

Mexico established a three-pillared approach to the problems of the debtor countries involving the central banks, the commercial banks and the IMF since then, rescheduling arrangements have become almost a routine occurrence.

The IMF has emerged as the central support, although the actual amount of its lending has been small compared with that of the commercial banks. The Central Banks and particularly the BIS, which played such a crucial role in the rescheduling of Mexico's debt, have tended subsequently to move away from centre stage where possible, and to emphasise their function as providing a temporary strut, while more permanent supports are being negotiated.

Although the central banks have more direct responsibility for the supervision and ultimate support of the clearing banks, the IMF is the only international

The IMF is the only international body which combines the authority and expertise necessary to negotiate the severe adjustment programmes needed to prevent some countries' debts from mounting almost indefinitely

body which combines the authority and the expertise necessary to negotiate the severe adjustment programmes needed to prevent some countries' debts from mounting almost indefinitely.

However, this pivotal role has put the IMF under considerable financial strain. At the Toronto annual meeting in September, there was an embarrassing failure to make an immediate response to the debt crisis by a rapid agreement to increase quotas. However, this was remedied in February when, after some tense bargaining between the U.S. and other countries, a 47.5 per cent increase in quotas was agreed on an accelerated timetable.

The increase, which will bring total subscriptions to SDR 90bn (\$97bn) is expected to be ratified by individual governments by the end of this year, almost two years ahead of the original timetable. Even so, the high rate of IMF support, which has been the key to bridging loans from member countries later this year.

The IMF's new position as the ringmaster in the rescheduling of international loans has led to a number of

proposals for a redefinition of its role and methods of operation. These range from generalised calls for "a new Bretton Woods" meeting in which the major governments would rethink the whole structure of international financial co-operation.

However, there have been some more specific ideas. One of these is the suggestion that the Fund should play a larger part in the financing of third world deficits by issuing long term bonds in the world capital markets.

This would enable it gradually to displace some of the commercial banks' sovereign lending. Advocates of this idea include the influential "Group of 30." (This is an independent group of distinguished economists and international financial experts, including Dr Oskar Emsinger, former president of the West German Bundesbank, and Mr Johannes Witteveen, former managing director of the IMF.)

Although this idea has by no means been ruled out, several governments including the U.S. and the UK, prefer to maintain the closer ties with member governments which result from the present method of financing through quota subscriptions.

A more radical idea, strongly supported by some commercial bankers, is that the IMF should in effect take over some of the commercial banks' lending to third world countries by issuing long term low interest bonds in exchange for dubious loans.

One of the main objections to this idea, or a similar bailing out operation by Central Banks is that it would involve the clearing banks from the consequences of what many see as highly imprudent lending policies in the past.

In its recent annual report the Bundesbank strongly opposed the idea that the IMF should take on commercial loans.

It says that this would radically alter the fund's character as the provider of short-term credits to help members out of temporary balance of payments difficulties. It is clear that any shift to a policy of long term lending would tend to weaken the Fund's power to insist on measures to re-impose financial discipline in the countries experiencing difficulties.

For these reasons, there seems little prospect at present of any major change in the role of the Fund. On the other hand, the underlying difficulties which have threatened a banking collapse are by no means solved, it is clear that the IMF will remain very much in the front line of rescheduling activity and of controversy.



Jacques de Larosiere, former French Minister of Finance, managing director of the International Monetary Fund: in the front line of rescheduling activity and controversy

Emphasis of the bank is on long-term lending

The World Bank

ANATOLE KALETSKY
Washington

WITH AN annual lending programme of \$13bn, total loans outstanding of over \$90bn and a huge fund-raising effort which makes it the biggest non-resident borrower in every major capital market in Europe, America and Asia, the World Bank is not only the world's largest development institution but also the biggest single creditor to most of the financially troubled countries in the Third World.

However, unlike its sister institution, the International Monetary Fund (IMF), whose grand office building in Washington is surrounded on three sides by the Bank's even larger complex, the Bank has avoided becoming too deeply embroiled in the financial crises of its clients. It is a long-term lender, indeed the longest lender in the world, with some loans stretching to 50 years, and it has no real capacity to mount "rescue" operations, dealing with the initial emergency rescue phases of the developing countries' debt problems.

Indeed some Bank officials admit privately to being somewhat chagrined by the way their colleagues at the Fund have bogged the international limelight over the past year, there is no sign that the Bank intends to change its fundamental philosophy in order to secure a leading role in the financial crisis. Within the bounds of this philosophy, however, which the Bank feels must continue to emphasise long-term development and project lending, there have been a number of procedural innovations introduced which will increase their flexibility to help their clients at the margin.

There are three broad ways the Bank can respond to the growing shortfalls in private sector lending to developing countries—lending, by changing the type of lending it does and by accelerating disbursements on already committed loans. In the past few months programmes have been announced on all these points but despite the Bank's very large aggregate lending—which is substantially larger than the IMF's—the impact of its efforts on any of the biggest debtor countries will be marginal.

Squeezed out

It is in the smaller and poorer developing countries, many of which have been squeezed out of the commercial loan markets altogether in the general retrenchment which followed the shocks of Mexico and Brazil, that the Bank's role is all-important.

There are two major constraints on the Bank's ability to increase its total loan commitments much beyond the \$10.8bn and \$2.7bn advanced in 1982 by its two operating units—the International Bank for Reconstruction and Development (IBRD) and the International Development Association (IDA). These constraints are the shortage of loanable funds and the shortage of suitable projects.

To a certain extent the shortage of funds is notional. The IBRD, which is the Bank's profit-making arm, could potentially increase its lending a great deal simply by increasing its debt-to-equity ratio beyond the ultra-conservative one to one margin which it has traditionally maintained.

The IBRD is one of the



A. W. Clausen, President of the World Bank: the longest lender in the world

highest regarded borrowers in the world. It has never suffered a default from any of its clients and is rated by the capital markets as well as or better than almost any sovereign borrower. Its profits for the year to June 1983 are expected to be \$700m or more; after a record first half profit of \$448m announced in March.

Gearing

Indeed its profitability and ample liquidity (over \$11bn) have grown so rapidly in the past year that the Bank's management has all but eliminated some embarrassing, a special commitment fee of 1.5 per cent introduced only last year to reverse a trend of gradually declining profits in the previous few years. After being cut to 0.75 per cent in January, the fee was reduced to 0.25 per cent in March.

Nevertheless, neither the Bank's management nor its shareholders, the governments of the 146 member countries, are at all inclined to increase Bank's gearing. Bank officials dismiss any thoughts of using the Bank, with its established presence in the capital markets, as a vehicle for one of the ambitious global debt restructuring schemes doing the rounds of academic circles in the U.S. and exciting some official interest in Europe.

One reason for the IBRD's reluctance to borrow more aggressively is concern about IDA, the Bank's soft-loan affiliate. IDA charges no interest on its loans apart from a 0.75 per cent service charge. Its funds come entirely from contributions by member governments, with some topping up from IBRD profits.

The growing fiscal stringency around the world, and particularly in the U.S., has imperilled IDA's very existence and there are serious fears in the Bank that a further shift towards borrowing from the markets instead of raising capital from governments could transform the Bank from a development institution into something approaching a commercial bank.

While the U.S. has repeatedly reneged on its promise to contribute \$2.4bn to IDA's slush replenishment, which was supposed to have been completed last year but has now been stretched to 1984, other countries are reluctant to expand their contributions to IDA in future.

The Bank's staff believe, however, that IDA, which finances about 10 per cent of the total current account deficits of the world's poorest

countries, carries out some of the whole institution's most important activities. Without this kind of concessional lending many of the poorest countries would have to cut living standards very much more in order to raise foreign exchange for their development needs.

One alternative to higher gearing which the Bank has enthusiastically embraced is the "co-financing" of projects with commercial banks. The co-financing idea is seen as having considerable long-term potential for bringing commercial banks back into the business of development lending after their shocks of the past few years.

Under a new scheme unveiled this year the Bank is arranging for commercial partners to lend in parallel with its own loans and is even taking part in loan syndicates in order to extend an implicit guarantee to certain kinds of project lending. Because it has never suffered a default or rescheduling on its loans participation in a World Bank project is seen as a much safer alternative to direct country lending, particularly for smaller commercial banks.

Even without a funding constraint the Bank would have difficulties in gearing up its lending to cash-starved developing countries for the simple reason that projects capable of meeting the Bank's stringent profitability and management criteria take years to design. Furthermore, borrowing governments always have to contribute a substantial proportion of any project's costs from their own revenues. The public spending cuts being imposed in many developing countries in response to their debt crises thus tend to retard or even eliminate many Bank-sponsored development projects, rather than accelerating them.

The Bank management has attempted to deal with this problem in two ways. In February this year it has announced a \$2bn Special Action Programme (SAP), which is designed for the first time in the Bank's history, to address its clients' short-term liquidity needs as well as their long-term development requirements. Most of the money will be spent simply by accelerating disbursements on existing project loans, mostly to middle income countries like Brazil and Mexico.

The Bank will not alter its criteria for approving projects but it will finance a higher proportion of costs, including even local costs, for the first time. In addition it will soften some of the strict rules which prevent loans being disbursed until specified

portions of a project are completed. As a result of the SAP the Bank believes that development momentum in many of its borrowing countries will be maintained even while they are cutting back on public spending generally.

The Bank's second response to the limitations of pure project lending has been much more fundamental and controversial. Starting in 1980 the Bank began a series of experimental Structural Adjustment Loans (SALs), which are not linked to specific projects but rather to conditions about policy reforms designed to improve the structure and functioning of a country's economy as a whole.

With these SALs, which have been expanded steadily but cautiously in the past three years, the Bank has come very close to overlapping into the IMF's territory. The difference between an IMF loan and an SAL is that the Bank is lending with a much longer time perspective and with emphasis on micro-economic policy adjustments such as agricultural and energy price distortions, labour market conditions and specific industrial subsidies.

Continuing debt
The IMF in contrast, expects its loans to start being repaid within a relatively short period and focuses on much broader macro-economic imbalances involving external payments, currency misalignments and fiscal policy.

The continuing doubt about SALs among the Bank's own board members, from both the rich and the poor countries, is reflected in the fact that only 13 countries have so far reached SAL agreements, despite the fact that the great majority of the Bank's members could potentially benefit from major economic restructuring. An SAL gets the Bank's economists rather more closely involved in a developing country's general economic policymaking than has been traditional in the past and this is undoubtedly the reason why none of the Third World's biggest debtors have yet completed negotiations on SALs, although both Mexico and Brazil are believed to have held some talks with Bank officials in the past year.

Despite the difficulties SALs are expected this year to breach to limit of 10 per cent of total Bank lending tentatively set by the Board in 1980 and further movement towards economic policy conditionality as an integral part of Bank lending is expected in the years ahead.

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WORLD BANKING IX

U.S. BANKS: ASSETS AND INCOME (\$m)

Rank by Assets 12-31-82		Net Income 1st Q 1983	Net Income 1st Q 1982	% change	Net Income 1982	Net Income 1981	% change
1	Citicorp	228.0	194.0	+18	713.0	581.0	+24
2	Bank America	120.3	118.6*	+1.4	412.0	448.0	-8.4
3	Chase Manhattan	106.1	114.8	(-8)	303.0	412.0	(-25.4)
4	Manufacturers Hanover	82.0	62.1	+32	215.0	252.0	-17
5	J. P. Morgan	117.8	86.0	+37	394.2	354.3	+11.3
6	Chemical New York	71.5	61.7	+16	240.6	215.0	+11.9
7	Continental Illinois	31.2	66.5	(-53)	77.9	254.6	(-69.4)
8	First Interstate	58.2	55.4	+5	221.2	236.1	(-6.3)
9	Bankers Trust	61.1	53.0	+15	239.0	188.0	+27
10	Security Pacific	61.2	52.6	+16	234.3	206.5	+13
11	First Chicago	48.5	33.2	+46	136.8	118.7	+15
12	Crocker National	16.1	18.1	(-10.5)	71.6	62.9	+13.8

* This does not reflect change in account policy cumulative effect on prior years

The large banks are pledged to stay in international lending, but the rules may change

Stricter supervision on the way

U.S. banks and the debt crisis

DAVID LASCELLES

THESE ARE the best and the worst of times for U.S. banks. The last 12 months have seen them buffeted by the less developed country (LDC) debt crisis and the nerve-racking collapse of banks like Penn Square of Oklahoma. On the other hand, their strenuous lobbying for bank law reform is beginning to pay off: 50-year-old restrictions on where and how they may do business are being dismantled at a rate that would have seemed astonishing only five years ago.

And because deregulation will bring them lasting benefits while the LDC crisis should, with patience and luck, begin to ease, American bankers are probably as optimistic deep down now as they have been for years.

Not that there is any complacency about the LDC debt problem. Concentrated as it is in Latin America, a market where U.S. banks established a major presence during the 1970s because of its proximity and promise, it has left hundreds of them with more than their net worth at risk, in some cases just to Mexico, Brazil and Argentina.

According to Federal Reserve figures issued last December, U.S. banks have a total exposure of about \$86bn to the 12 largest LDC borrowers, of which about \$60bn is held by the nine largest U.S. banks. This is a far larger exposure than any other lending nation, and a good part of it belongs to small banks who got tempted into the international lending business and are now wishing they had stuck with their local farmers and Main Street stores. Thus far, though, U.S. banks have few signs of strain, for

two reasons. First, U.S. bank supervisors have made it clear that they think the answer to the debt crisis lies in more, not less, lending. So they have induced banks to lend by promising not to criticise their exposure to countries like Mexico and Brazil where they judge the borrowers to be basically solvent and trying to put their houses in order. So, while banks have by and large increased their LDC exposure by joining the IMF-sponsored rescuees (reluctantly in some cases) they have not been forced to take large write-offs.

Second, banking has been quite profitable despite the recession. Apart from the well-publicised troubles of Continental Illinois, which got burnt by Penn Square, and Chase Manhattan, which lost millions from the collapse of Drysdale Government Securities, most major banks reported healthy profit gains in 1982, and have got off to a good start in 1983. The sharp fall in U.S. interest rates in late 1982 was a help; big banks also benefited from their growing fee-based business.

Although smaller banks are certain to use the first opportunity to get out of international lending, large banks in New York, Chicago and California, have pledged to stay in the market. In its annual report Citicorp said it "expects to maintain its role in international lending to governments and believes any losses in this area will continue to be below those on commercial and industrial loans."

Friendship

The big banks will probably have to shoulder some of the smaller banks' exposure. But they strive to keep in sight their long-term friendship with countries like Brazil, certain that in the years ahead they will reap rewards for having stuck by them when times were tough. But the rules of the game are certain to change. The banks'

comparatively modest write-offs have triggered a sharp political reaction in Congress which believes they are escaping from the LDC crisis just a little too lightly—at taxpayers' expense. In order to justify approval of the \$8.4bn increase in the U.S. subscription to the IMF, Congress is cooking up a new international banking law designed to rein in the banks. In its draft form the bill would require more disclosure about foreign loans, establish formal loan loss provision standards, and force banks to spread loan syndication fees over the life of a loan. At the moment they can count fees immediately as earnings, which is said to make them greedy.

The measures have the backing of U.S. bank supervisors, who want stronger powers, particularly on loan loss provisioning, though agencies like the Fed would have preferred to deal with the matter administratively rather than through a rather overplayed Congressional drama. The banks are worried about the scrutiny and cost implied by the bill which, they say, will inhibit international lending at a crucial moment and impair a competitive handicap in the banking market. Their hope is that the bank supervisors will carry out their promise to be flexible.

Bank supervisors have been thrown on the defensive over both LDC debt and the much-publicised domestic crises which—thus far at any rate—have proved far more damaging. Their failure to avert trouble has been ascribed to their "sleeping at the switch," an accusation that is only partly true since U.S. bank supervisors, like many foreign counterparts, are reluctant to order banks about. Even so, recent events have suggested to Americans that bank supervision is not all it should be, and further reforms may well be sought.

Further articles on the U.S. banking scene will appear in Part II.

Efforts to refine system

MEXICO'S DECLARATION of insolvency in August last year will probably go down in history as the trigger for the worst crisis the world of international banking has seen since the 1930s. As with all catastrophes it was not long before recriminations started flying.

How was Mexico able to borrow such a large amount of money? Why were commercial banks not stopped from lending more when over half of Mexico's debt was already short-term? How was it that loans to Mexico were able to reach such a large share of the capital of some banks that a default by Mexico could also have meant insolvency for some lenders as well?

It is questions such as these that have thrown new attention on the way international banking is supervised. Renewed interest has centred in particular on the Committee on Banking Regulation and Supervisory Practices of the Bank for International Settlements in Basle. This is known as the Cooke Committee after its chairman, Mr Peter Cooke, Head of Banking Supervision at the Bank of England.

It would be easy to blame the supervisors for dereliction of duty in view of the Basle Committee's serious situation as that provoked by the Mexican debt crisis. But in a speech to the last Financial Times Conference on World Banking Mr

The Basle Group

PETER MONTAGNON

Cooke offered a spirited defence of the supervisory role. "Very substantial progress has been made over recent years towards realising the objective of the Basle Concordat of 1975 (the document setting out the framework for international banking supervision) namely that no international banking activity should escape supervision."

"There will of course inevitably be some supervisory mishaps... But I believe the essential structure is in place within which international banking can operate soundly and confidently. It is misleading to imply that there are large areas of the international banking system which escape supervision. There are no rogue herds of unregulated bankers tramping through international markets."

What has been happening since the Mexican crisis and the almost simultaneous collapse of Italy's Banco Ambrosiano has been efforts to refine the supervisory process. Part of this involves the related area of ensuring that banks have adequate information on country risk. The direct supervisory issues include:

● Efforts to ensure that international lending by banks is backed by sufficient capital resources after capital adequacy standards declined in the 1970s. Regulators are also paying more attention to the adequacy of banks' provisions for bad and doubtful loans.

● Improved contacts between banking supervisors in industrialised countries and those of offshore centres as well as those in the developing world such as the Commission of Latin American and Caribbean Banking Supervisors.

● The reformation of supervisory responsibilities of individual centres to ensure that remaining holes in the net are filled. This became particularly important after the confusing dispute over responsibilities for Banco Ambrosiano's foreign interests.

The Bank of Italy declined to take any responsibility for foreign interests of Banco Ambrosiano, which were grouped in a Luxembourg holding company. The Luxembourg Banking Commissioner also rejected responsibility on the grounds that Banco Ambrosiano Holding was a holding company and not a bank. The Basle Concordat is at present being redrafted to take account of this problem.

None the less, any movement towards closer harmonisation of international bank supervision is bound to be a slow process. It often involves conflicting national interests such as, for example, that the competitive position of one country's banking system may suffer in any global tightening of capital requirements. Regulators have also been led to make adjustments to sovereign debt for political reasons and because the fiscal treatment of such provisions differs from country to country.

"There is no overnight cure," says Mr Cooke. "Time will be needed for the appropriate adjustments to be made to take account of current and prospective realities. Now is no time for precipitate action or reaction. Bankers should have sensible time horizons. Theirs should not be a business which moves impetuously to and from sloughs of despond and the celestial gates."

Debt problems have pushed backroom analysts to the fore

Closer common approach

Sovereign risk analysis

TERRY POVEY

"IF YOU sat in on a meeting of the Country Risk Committee I think you'd be impressed by how much they know but appalled by the difficulty of transferring that knowledge into policies for loans." Mr Robert Slighton, Chase Manhattan's chief economist, as cited in the Money Lenders by Anthony Sampson.

SINCE Mr Slighton made his comments in 1980 the science, or should one say the art, of sovereign risk analysis has come a long way. The shock waves of the Islamic revolution in Iran (in particular the exposure of America's inability to be able to act to protect its ally and its diplomatic and commercial interests) and the drama of recent rescheduling operations has brought the analysis out of the backrooms and into playing an increasingly important role in credit policy formulation.

"If in the past our senior management didn't listen to us enough they may now be listening too much. We get asked at what speed we should lead to a certain country and this is very difficult for us to answer because we cannot tackle the whole question of the bank's business and spread is only partly a function of risk," said a senior economist with a major U.S. bank.

The rescheduling crises have seen the arguments about what tools and information to depend on intensify and agreement still seems a long way off. Since 1979 there have been some 40 debt rescheduling operations for about 30 countries—roughly the same number in the previous 20 years and 1982 must go down as one of the most difficult years ever for the international banks since they began rapidly increasing their unsecured lending.

For the analysts the past year has seen increasing pressure from management to come up with country assessments that can be readily transformed into decisions as to how much to lend and at what rate. As a

result rating systems have been devised, put to the test and revised again, until in some banks today a frighteningly simple five or seven point scale of borrowers has been drawn up. There are, however, still some major banks resisting the rush to systematise. "We don't rate borrowers," said one of the senior managers of a UK-based international bank proudly.

While the traditionalists appear to be planning their calculations on the well worn GDP path others have branched out into the far more sophisticated (and more trying) foreign exchange cash flow projections. As they have done so the need

loan syndication." SBC found that up to the end of 1982 "risk neutrality" (defined as the use of higher premiums so as to protect the expected return on risk assets, allowing for losses, and bring such returns on secure loans) seemed adequately to describe the bank's behaviour. Risk was seen as split up into two components: first, the probability of default and secondly the expected loss rate in the event of a default.

The Feder and Ross model predicts that margins increase with default probability, the expected loss rate and the discount rate. The effects of

should have been put on a couple of years ago." The making of provisions (often a tax-exempt deduction from pre-tax profits) has also grown, although here, as with other matters, there are sharp differences of opinion on the right amount and even, more theoretically, the actual intent that lies behind the setting aside of sums to cover possible losses when such losses are not being seriously foreseen by the very banks involved.

As rescheduling becomes more common the international banks are tending to adopt a closer common approach to risk assessment. The formation of the Institute of International Finance (seen by some as a "private enterprise IMF" and clearly intended as via media to the Fund by the 35 major banks involved) and a parallel Japan Centre for International Finance both clearly reflect the felt need for co-operation. Although the Washington-based Institute will not be carrying out any country rating it will be attempting to standardise information requirements from debtors and sending out inspection teams.

So the key word has become "system": the need to provide what SBC calls "an institutionalised framework for keeping track of international financial flows and recording the various external positions on a coherent basis." The Institute, so the bankers hope, will be a big step in this direction.

However, as there can be no real banking without risk the task of the analyst will remain critical. Communication within the bank will have to be improved for there is little point in spending large amounts of time on a very detailed analysis if its results cannot be transmitted effectively to the decision makers. "I regard half the economist's job not as calculating the risk but as making sure the bank listens", said one economist.

There will of course still be the problem of the chairman of the bank having dinner with the president of country X and assuring him of his bank's good intentions with regard to a future credit line. But now the economist and the political analyst are in a better position to say "Yes, well I'm sure he's a splendid fellow but haven't you seen X's rating?" — and be listened to.

6 For the analysts the past year has been increasing pressure from management to come up with country assessments that can readily be transformed into decisions... 9

for more reliable information to be available more has grown rapidly.

Some senior executives remain unconvinced about such analytical techniques. "I am very cynical about the claims for cash-flow, bankers will tell you only what happens to suit them at the time. There was a time when cash-flow was all the rage but it now seems that solvency and asset backing is more in vogue," is a typical comment.

So what is the role of the freshly exalted work of the analyst? The more academic work of country report writing appears to have been pushed into the background as immediate decision-making has become more pressing. The three-way debate between the loan officer in the field ("who usually does not concern himself with risk"), the credit manager and the analyst has developed in many banks to the point where at least some of the theoretical aspects of risk are beginning to be studied more, even if the results have to be simplified for presentation.

Using the model developed by G. Feder and K. Ross Swiss Bank Corporation (SBC) has been trying to answer the question of whether or not the banks "really did take the risks into account when joining a

maturity, grace periods and front-end fees were considered either unclear or undecided.

However, the model as tested by SBC proved less reliable in the cases of exactly those countries that present some of the biggest problems—Mexico, Brazil and Argentina. It would appear, therefore, that risk neutrality is being abandoned in the cases of large sovereign debtors and that these will continue to face additional premiums reflecting higher loss rates expected by banks in the event of a default. (Default includes every kind of restructuring or rescheduling of payments.)

It would seem, therefore, as if one could conclude that risk neutrality was the order of the day until quite recently but that it is being rapidly replaced by what SBC call risk aversion (higher premiums to get a higher return), particularly in the case of the bigger debtors. According to an American banker, however, "if you believe a country will default it doesn't matter what you do, neither 3 nor 5 per cent above LIBOR will protect you adequately against the loss."

There is now a growing awareness of what went wrong in the past. Margins, say the bankers, were too low before and now the "banks are just putting on the spreads that



Astronaut White is shown performing his spectacular space feat during the third orbit of the Gemini-Titan 4 flight.

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WORLD BANKING X

The international banking community has been actively considering how to ensure that the debt crisis of the past 18 months can be prevented from happening again.

Some of the ideas being put forward are introduced here by Alan Friedman

An issue that must be resolved

VIEWPOINT: FELIX ROHATYN

New Bretton Woods conference needed



Mr Felix Rohatyn, chairman of New York's Municipal Assistance Corporation

THE YEAR 1982 was a watershed for world debt, with a serious situation considerably aggravated by large additional banking credits granted to Mexico, Brazil and other countries, at a time when their economies were already deteriorating rapidly.

Fortunately, it was recognised in the end by the world in general, and the U.S. in particular, that a major problem existed and that something had to be done about it.

The default of Poland, at the end of 1981, should have awakened us. It did not do so, firstly because American bank exposure was limited, and second, because it became mixed up with ideological and geopolitical considerations.

When Mexico defaulted, followed shortly thereafter by Brazil, the U.S. Government and the Federal Reserve Bank took the lead in preventing a banking crisis, then and there. Simultaneously, the Fed drastically, and quite correctly, raised its monetary policy and lowered interest rates and, together with the IMF and commercial banks, put together the necessary rescue packages.

These were brilliant crisis management operations for which our Treasury, the Fed and the participant banks deserve great credit; they bought us valuable time, but the danger is still there.

The search for a lifeboat

AS THE international debt problems of 1982-83 developed, a number of senior international bankers advanced their own proposals for structural changes to the world banking system.

These changes, which range from the creation of

combining IMF austerity programmes while keeping the borrowers under continuing crushing debt-service pressures, could be self-defeating. Unless a strong, world-wide recovery were to occur soon (which seems unlikely) the potential for social and political radicalisation will become greater and greater.

A subsidiary of the World Bank or the IMF, or a totally new institution, guaranteed by various governments, could acquire the banks' credits in exchange for long-term, low-interest bonds of its own. The new entity would become the substitute creditor, on the same long-term basis, to the present borrowers.

The banks would suffer loss of income but due to the greater safety of the credit, could be permitted by their regulators to maintain their balance sheets intact or schedule limits, without over a long period of time. It would be difficult, but it is certainly feasible. It would provide a long-term, viable, economic resolution which has to be the ultimate objective.

Certain other questions have to be raised. Should there be a change in some regulatory aspects of the banking system? Clearly the concept of aggregate country risk should be included in the legal lending limits of

6 The present approach of combining IMF austerity programmes... with continuing crushing debt-service pressures could be self-defeating.

American banks. What percentage of a bank's capital can be exposed in any one country should be the subject of debate, but there has to be a reasonable limit. Other changes in regulation, appropriate reserve ratios, evaluation of assets, will undoubtedly be the subject of further examination.

Should commercial banks lend to the Soviet Union on a long-term basis, or should this be handled on a government-to-government basis? This is a difficult question. In the case of Communist Governments such as Eastern Europe and the Soviet Union, the credits are of strategic value and should be handled government-to-government. They should become a part of our strategic negotiations with the Soviet Union.

We should withhold re-scheduling past debts, much less providing new credits, in the meantime if this means a bankruptcy of Poland in the meantime. I would take this as an acceptable cost and our respective central banks can insure the viability of the banks involved, mainly the German, French and Italian, long-term loans are not the province of banks but rather of insurance companies and the public markets. If loans to foreign governments, by definition, are long-term, we must assume that we are raising a fundamental question.

One last question concerns Opec. The western democracies are now paying for the third time the Opec price increases of the 1970s. We paid directly by transferring hundreds of billions in price increases. We paid indirectly by the resulting inflation. In a general sense, long-term loans are not the province of banks but rather of insurance companies and the public markets. If loans to foreign governments, by definition, are long-term, we must assume that we are raising a fundamental question.

6 We must recognise a fundamental fact. We have become the prisoners of our debtors.

better, both for lenders and borrowers, to create a mechanism which would stretch existing loans out to 25-30 years, at much lower interest rates.

Co-ordinated Western growth is required together with liberalised trade. To achieve that growth economic and monetary policies that are more expansive will have to be agreed upon among at least Germany, the UK, Japan, and the U.S. In addition, a stabilisation, within realistic limits, of the main world trading currencies is a necessity.

The time has come for much closer institutional ties between the main European currencies, together with the dollar and the yen. A 1983 Conference should provide a framework to decide among various options. These would include stated commitments by the respective central banks to maintain currencies within agreed-upon ranges, co-ordinated monetary policies, possible expansion of the European Monetary System to include the dollar and yen, and expanded swap arrangements.

VIEWPOINT: BILL MACKWORTH-YOUNG

Role for international bond markets



Mr Mackworth-Young, chairman of Morgan Grenfell in London

SOME YEARS ago, in the \$85 golden age of Bretton Woods, capital moved only in a modest orderly way across the frontiers of the world. This was just as well, for the system was not geared to accommodate sudden or substantial movements.

The world's current accounts went, first gradually, then with an old-fashioned bang, into persistent imbalance. The resulting deficits had to be compensated in short order by massive contrary flows of capital.

In a perfect internationalist world much of that compensation would have been accomplished by a simple transfer of resources, by a programme of cross-border equity investment out of the surplus nations into the economies of the deficit nations. In the real world of the 1970s so economically logical a solution was not practical.

So there was nothing for it but to build up the question of international indebtedness. A great part of the new debt was clearly going to be persistent; indeed it was even at the outset difficult to know how much of it could ever be paid off. And as any master builder will tell you, if you are constructing something large, to last for a long time, you are well advised to pay some attention to the stability of the structure.

For a long-term debt structure to be stable the borrower should have some degree of certainty (fixed rates are usually preferable to floating); the lender needs the comfort of a secondary market, or some similar facility. Thus we can see with all the clarity of hindsight (though even at the time there were some more prudent) that these balance-of-payments loans should have been done for the most part in the international bond markets, with debtors issuing directly to the public, freely marketable instruments, at fixed rates, offering a carefully spread range of maturities.

Impossible, you say. No investor would have been able to take the credit risk; and secondary markets, vitally necessary for

investors' liquidity, would have been virtually non-existent. Just so: that is why the bond issues would always have had to carry unimpeachable guarantees, perhaps given by some supra-national agency, certainly backed up by the world's principal central banks. Thus the Haves would have been free of either credit or liquidity worries, they could if they wished have sold their bonds into thriving secondary markets. The Have-nots, secure in

6 As any master builder will tell you, if you are constructing something large to last a long time you are well advised to pay some attention to the stability of the structure.

the exact knowledge of how much money their debt service was going to cost them, would have relied in the last resort on the guarantee of the whole developed world, to the ultimate benefit of all.

But the fact is that in 1973-74 the OECD nations were far too bound up in their own worries even to consider so broad-minded a strategy. What actually happened was that the Opec creditors left their money on short-term deposits with the banks, which lent it on at long-term, or effectively so, to the debtors. By a curious analogy with the waste paper industry this process was called recycling and the authorities in all the principal industrialised countries cheered it along, for

neither they nor the banks saw the danger.

At the end of the day the Haves were still both confident and liquid. But the Have-nots, floundering in the treacherous quagmire of Libor and the U.S. prime, were in reality being underpinned, not by the massive resources of the developed world as a whole, but by a small and vulnerable part of those resources—the capital and reserves of its principal banks.

Thus when a mammoth rise in rates, together with violent currency fluctuations and a deep recession, called into question the ability of many of the borrowers to service their debts according to their contracts, what would in any case have been a serious difficulty began to display some of the characteristics of a crisis. If an original lender, or an original guarantor, actually loses all his money, that is a misfortune. If a number of prominent banks are even thought to be at risk of losing their capital, that triggers off a catastrophe (which is not to deny that banks should be expected to contribute quite substantially to the cost of any debt stabilisation programme).

The present difficulties are being well and expertly handled in a series of officially sponsored re-scheduling negotiations. None of us who have put forward schemes for the more radical reform of international debt structures has any desire to pour cold water on that process. Quite the reverse. We applaud it. But let us say that it is not enough, and that when it is all done, and the dust has settled, long-term balance-of-payments debts simply have by one means or another to be disintermediated—certainly any newly contracted such debts, preferably also the billions that are already clogging up the arteries of the international banking community.

For if we complacently leave things as they are, not only will the banks continue to be hampered in their traditional and important trade and project-related cross-border operations; as sure as night follows day there will be another bout of difficulties, perhaps for different reasons, perhaps involving different debtors. Next time a crisis looms we may not be either so skilful or so fortunate.

efforts of all nations to break out of recession, let alone achieve sustainable economic growth.

Unfortunately, many of the proposals now receiving broad media attention could, to my mind, lead to an even greater erosion of confidence and a further slowing of trade. Many would involve banks selling their loans at a discount and then turning around and lending additional sums to the same customers.

Loan discounting: no answer

BANKERS OFTEN refer to the current difficulties of certain newly industrialised countries as problems of illiquidity, not insolvency. Critics label this characterisation misleading and suggest that the inability to pay one's debts in a timely fashion is bankruptcy, regardless of the euphemism applied.

Bankers proclaim that the problems were brought on not by the borrowing countries but by events totally outside their control. Critics counter that it is the job of the banker to anticipate such events and to adjust their lending accordingly.

It counts for nothing, apparently, that no one else had been so successful in predicting four years of global recession, brutalising disinflation, the highest ever real cost of money and a crippling decline in commodity prices—all of which had rendered it virtually impossible for any nation, rich or poor, to maintain financial equilibrium.

No matter which side one takes in this debate, however, these points and counterpoints are largely irrelevant to the task of creating a means for moving ahead. Perhaps all parties should declare publicly that there is enough blame for yesterday to go around, and then resolve in concert to get on with the work of tomorrow.

Useful parallels can be drawn, between the issues we face now and those that confronted the delegates to the Bretton Woods conference nearly 39 years ago. Then, the immediate concern was trade between, and development within, the nations of a war-ravaged industrialised world—the stoking of an engine that eventually pulled all countries out of economic malaise. Today, an equally pressing concern is trade between the developed and developing world—a relatively new engine of growth, but one losing steam.

Then, an overriding imperative was to restore confidence to international financial markets and to reverse the beggar-thy-neighbour policies of the 1930s that had rendered the great depression more severe than it otherwise might have been. Today, the erosion of confidence is once again an issue, along with a discernible contraction in world trade and the resulting futility of the

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WORLD BANKING XI

BANKING IN EUROPE: The remaining pages of this survey examine banking prospects in individual countries

WEST GERMAN BANKS

	Total assets		Loans		Interest income		Provisions		Group	
	DMbn	DMbn	DMbn	DMbn	DMbn	DMbn	DMbn	DMbn	DMbn	DMbn
Deutsche Bank	114.5	113.5	68.6	69.9	2.40	2.79	915.4	1,107.6	192.4	169.0
Dresdner Bank	79.6	83.6	48.7	48.6	1.72	2.06	155.6	401.4	170.9	188.0
Commerzbank	64.3	66.3	46.0	47.1	1.23	1.69	191.6	603.2	161.3	168.2
Bayerische Vereinsbank	58.5	60.1	44.7	47.1	0.92	1.11	85.8	226.5	98.3	105.5
Bayerische Hypotheken und Wechsel Bank	69.0	69.4	45.1	46.5	0.91	1.22	48.6	306.3	89.2	92.0

† Business volume of group.

Despite a matching surge in profits West German banks have been less generous than their UK counterparts in dividend payouts

Loan losses counsel caution

Germany

STEWART FLEMING
Frankfurt

WEST GERMANY'S banks have rarely in the post-war period been as profitable as they were in 1982. But despite a profit surge of almost embarrassing proportions, shareholders have shared only modestly in their companies' success.

Unlike their British counterparts, the West German quoted commercial banks have only modestly increased their dividends, if at all.

In the case of Commerzbank, the number three in terms of assets, it decided for the third year in succession not to pay a dividend at all, although resumption of dividend payments will begin next year.

The second largest bank, Dresdner, was able to maintain its dividend at the level to which it has been reduced over the past two years as it too called a precarious course through the stormy years between 1979 and 1981.

Behind the decisions not to pass on to shareholders the fruit of last year's combination of good luck and better liability management and the aggressive exploitation of a period of falling interest rates, lies the international financial tensions surrounding country risk lending and the massive loan loss write-offs which have been required.

Surging corporate bankruptcies in West Germany itself, and also in other countries including the U.S., have hit the banks hard.

Big write-offs

The extent to which increased write-offs and provisions have eaten into operating profits can be seen from just a few examples. Dresdner Bank, for example, increased its write-offs and provisions in 1982 from DM 159m to DM 401m. Commerzbank from DM 192m to DM 603m, Bayerische Vereinsbank from DM 58m to DM 226m, Bayerische Hypotheken und Wechsel Bank from DM 48m to DM 306m and Deutsche Bank from DM 81m to DM 110m.

All the figures are for the West German parent banks only, not group consolidated figures which are generally somewhat higher.

The scale of these increases in provisions has meant that although banking profits at the operating level surged in 1982, net profits after write-offs and reserves were little changed, in some cases lower. Hence the minimal or only slightly increased dividends.

The difficult challenge posed



Dr. F. Wilhelm Christians of Deutsche Bank: warnings.

for shareholders however is how to interpret the big increases in provisions. To what extent do they represent real losses?

West German banks have immense flexibility about how much and when they put aside loan loss provisions against anticipated losses.

For the more profitable banks, very conservative reserving policies are being adopted, a policy which will mean that for some five years or so earnings will be sheltered from tax.

Only in the worst case of countries declaring a moratorium on debt and interest payments might some of the country risk provisions being put aside be needed.

In the meantime, they represent a source of inner strength to the bank which can be used later either directly and publicly to strengthen profits and retained earnings, or to strengthen hidden reserves.

Where actual losses have been incurred, however, flexibility ends. They must be written off. The unhappy fact for West German banks is that last year saw some very big loan losses.

The collapse of AEG-Telefunken alone in Germany involved write-offs of some DM 1.5bn for the company's banking consortium, some DM 250m at least accrued to the Dresdner Bank, AEG's lead bank.

AEG was one of 12,000 corporate bankruptcies last year and Dr. F. Wilhelm Christians, joint chief executive of Deutsche Bank has warned that—at least in the opening months of this year the bankruptcy rate will not slow.

Spectacular cases such as AEG are not expected, but some

substantial failures cannot be ruled out in the steel or shipbuilding industries. This coupled with the risk of foreign corporate bankruptcies and, according to some bankers, a rise in the rate of loan losses in the consumer lending field, means that a significant part of last year's provisions and loan write-offs were made against real losses either experienced or already looming on the horizon.

Seen from this point of view, the heavy provisions the banks made last year reflect a mixture of considerations ranging from realistic to conservative accounting, the latter reflecting in part the troubled times in which bankers are living and, in West Germany, the urgent need which some banks are facing to build up equity capital because of the tightening up which is now underway in the field of capital adequacy ratios.

Shareholders are standing at the end of a long queue at the moment.

The queue would have been even longer were it not for the big rise in operating profits which the banks enjoyed in 1982. The full extent of the increase cannot be estimated because the banks do not declare how much they have earned from their own dealing in bonds and securities, foreign exchange and precious metals.

In the case of bond trading profits, the figures were enormous. Deutsche Bank admitted to record bond trading profits which were double the figure earned in 1981.

Behind the bond trading profits were a combination of strong new issue activity and

falling interest rates. It is the downward trend of interest rates, particularly in West Germany which accounted too for the surge in operating profits, a surge which in most cases, reflected substantial increases in net interest income.

Several factors accounted for the increased interest earnings in a period when credit demand was weak and volume alone was not adding to income.

One factor was that as interest rates fell the banks were able, through a much improved combination of asset and liability management coupled with a ruthless determination to make the best of a good thing, to reduce their funding costs faster than they cut the interest rates they charged their customers.

Interest margins widened significantly as a result of the banks' decisions to pay more attention to the mix of their liabilities and assets, something which they had done in 1977 and 1978 would have spared the likes of Commerzbank and Dresdner Bank the indignities of having to cut their dividends too sharply in 1980 and 1981 and 1982 respectively.

The decline in interest rates which began in October, 1981, when the Bundesbank cut its Lombard rate from 12 per cent to 11 per cent, continued into 1982 with a cut in March from 6 per cent to 5 per cent.

Whether this is the last cyclical easing in monetary policy by the Central Bank or not remains to be seen. Some are already suggesting this will prove to be so.

Forecasts

In any case, it is already clear that the banks cannot expect to enjoy much in the way of help from the monetary authorities this year and for this reason many banks are already warning that profitability is likely to decline, or, in cases where banks still are recovering from past errors, show some modest improvement.

Whether this implies, too, a continuation in the high level of loan loss provisions will vary from bank to bank and also according to how the world's financial system weathers the current storm. But many West German banks still need to build up their equity base and plug some of the gaps in their balance sheets left by the losses they suffered at the beginning of the decade. This suggests that dividends are likely to be increased only slowly, and where a more generous dividend policy appears, shrewd investors will be asking themselves whether they are seeing the ground work being laid for new public equity issues.



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Further nationalisation has had little effect on attitudes

Continuity rather than change

France

DAVID MARSH
Paris

WITH FRANCE'S top three commercial banks under state control since 1945, the search for profits above all else has never been the chief hallmark of the country's banking system.

None the less, the fresh round of wholesale nationalisations last year — which saw a further 36 banks, large and small, pass into the hands of the state — was seen, in the ideological wing, at least, of the ruling Socialist Party, as representing a clear break with the past.

The newly-nationalised institutions were to place less emphasis on making short-term profits, more on serving the larger interests of the French economy — supporting exports, saving jobs, boosting industry.

So far, no domestic break with history has taken place. M. Pierre Mauroy, the Prime Minister, expressed a touch of exasperation over the lack of change when he remarked at the end of last year: "We have nationalised the banks, but not yet the bankers." (Even though the Government changed the chairmen of all the 36 newly-acquired banks, as well as the previously nationalised ones, last year.)

Others in the Socialist and (above all) Communist Parties have gone much further in

criticising the immovability of France's banking traditions. But with the system under the watchful eye of M. Jacques Delors, the moderate Finance Minister, and with the banks themselves run by on the whole prudent and pragmatic individuals who would not be out of place serving President Giscard, continuity rather than change will continue to be the watchword for the future.

The last few weeks, in which the banks have started to declare their 1982 results, have confirmed poor profitability, and general under-capitalisation by international standards, throughout the banking system. But this is hardly anything new. Banking profits throughout the world have been hit by the recession in the industrialised West and greatly increased risks on international lending but French banks suffer from three specific problems.

France's system of credit ceilings, the main tool to enforce monetary discipline, places severe constraints on banks' profitability from domestic business — and the credit ceiling limits have been tightened further this year.

Additionally, with their shares wholly in the hands of the state and with budgetary funds in short supply, the banks are unable to raise equity capital from the private markets to underwrite expansion plans and reduce risks.

Finally, French banks (nationalised or not) are always more likely than those in other countries to come under direct

pressure from the state to assist restructuring of recession-hit industry.

So far, however, the pressure has been less than earlier feared, and the Government's decision last year to force the banks to put up FFf 6bn for newly-nationalised industries has not been repeated.

Provisions

The Finance Ministry is making clear that, since their equity capital is restricted, the banks are being given full support to build strong provisions against increased risks. Credit Lyonnais, Paribas and the Suez financial and industrial holding group have all reported sharply higher operating profits for 1982, offset by even bigger increases in provisions, which have significantly depressed net profits.

Banque Nationale de Paris, which also increased provisions strongly, is the only large bank so far to have boosted net profits last year, which for the group was up by 11 per cent. The other main feature of the past few weeks has been the emergence of a series of skeletons in the banks' cupboards, mostly put there during the pre-nationalisation era.

Credit Lyonnais has been forced to admit that it paid an overall FFf 1.5bn — nearly three times the original purchase price — to take over and repair financially the trouble-hit Slavenburg's bank of Amsterdam. This was one of the important elements hitting the

bank's 1982 results. Credit du Nord, the large retail bank, has taken big provisions on its involvement with the Ribonard property development company, which put the bank into the red last year and have forced it to ask for a capital increase from the Government and Paribas, which jointly own its shares.

The former Rothschild bank, now called Europeenne de Banque, is realising to have been in very poor financial shape when nationalised last year. Its property and industrial shareholdings have been taken over by the Suez group as part of a restructuring exercise. Similarly, losses have been confirmed for Banque de l'Union Europeenne, the former house bank of the Empain-Schneider group. The bank is being absorbed into the Credit Industriel et Commercial group, which itself is being reorganised and its links with Suez attenuated.

This reorganisation is part of M. Delors' gradual reform of the banking system, which, after a series of mergers of smaller banks with larger ones, should see the overall number of separate nationalised banks reduced by half to just over 20.

The Government is taking discreet pleasure from the fact that one of the most serious banking difficulties has surrounded an institution which escaped the nationalisations. This is Banque Privée de Gestion Financière, 51 per cent owned by big foreign banks, which has been faced with serious losses over mis-forecast property development

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Britain

ALAN FRIEDMAN

BANKING in the UK remains a highly profitable business. The interest margins are still better than in many other countries and despite a reduction in the amount of funds which banks utilise from their zero-interest bearing current accounts, they still have access to a sizeable amount of "free money" from customers.

Bankers will dispute this immediately, claiming the cost of cheque processing and other services prevents them from anything like "free money" deposits, but there is nonetheless little doubt that UK banks are among the most profitable in the world.

Witness the performance of the UK's Big Four clearing banks in 1982: In a year which saw both international lending crises and domestic UK corporate bankruptcies reaching toward record levels, the Big Four clearers made a combined pre-tax profit of £1.5bn, a drop of less than £200m on the 1981 figures. And this was in a year which saw the bad debt provisions of the Big Four more than doubled to a record £962m.

Although the Big Four do have sizeable problem loan exposures to Latin America, they are not as committed (except for Lloyds Bank) as many major U.S. banks. UK banks, however, have a more perennial problem, namely the many casualties of Britain's lengthy recession.

Each of the major banks has some form of "intensive care unit" for British companies, although they prefer not to use such a dramatic term to describe the departments which attempt to head off receiverships and try to nurse ailing businesses through the depressed British economy.

Midland Bank, for example, has some £350m of loan exposure among the 80 companies

in its "intensive care unit". Sir Donald Barron, Midland's chairman, said in March that he felt the trend in this division was getting "slightly better."

National Westminster Bank, which saw its bad debt provisions rise sharply from £22m in 1981 to £229m last year, disclosed that £120m of its £188m in specific provisions came from domestic lending.

Senior British bankers continue to warn both privately and publicly that even if the UK economy is now approaching a lasting—rather than politically inspired—economic upswing, a number of British companies could still fail as a result of the lag factor between recession and recovery.

In practice, there are three main areas of concern for Britain's major banks; these can be summed up as the threat of more bad debt provisions, the possible wrath of the Thatcher Government in the form of another windfall profits tax and, finally, perhaps most alarming, the threat of genuine competition for customer deposits from Britain's increasingly innovative building societies.

None of these areas are completely within the control of the banks. Bad debts will depend upon the domestic and global economy and the extent to which banks are able to carry on supporting the ailing industrial companies.

The issue of a special tax on bank deposits, the so-called windfall profits tax, is every UK bank chairman's private nightmare. Such a tax has only been levelled once, but it is a continuing fear for bankers nevertheless. The situation is not helped by the fact that Mrs Thatcher and Britain's top bank executives do not have a particularly harmonious relationship.

At a private meeting between the Prime Minister and senior bankers in February, Mrs Thatcher lambasted the banks for having put up base rates in January while she was out of the country on a visit to the Falklands.

BRITAIN'S BIG FOUR CLEARING BANKS, 1982

	Assets (£bn)	Growth per cent	Pre-tax profits (£m)	Change per cent	Bad debt provisions: End 1982 (1981)
Barclays	58,046	21.11	495.2	-12.60	399.3 (146.4)
NatWest	54,457	25.53	439	-11.13	229 (43)
Midland	47,999	17.63	251.4	8.27	196.1 (113.5)
Lloyds	34,457	19.72	315.9	-18.07	218.9 (83.7)

The banks attempted to tell Mrs Thatcher they were only responding to the normal movement of money market rates, which is after all the main way in which interest rates are influenced, but she appears to have left the meeting unconvinced.

Bankers fear the prospect of a special tax from the Thatcher Government almost as much as they do the prospect of a Labour Government coming to power. As the latter appears less likely they are devoting most of their political lobbying efforts to a campaign against any repeat of a windfall tax.

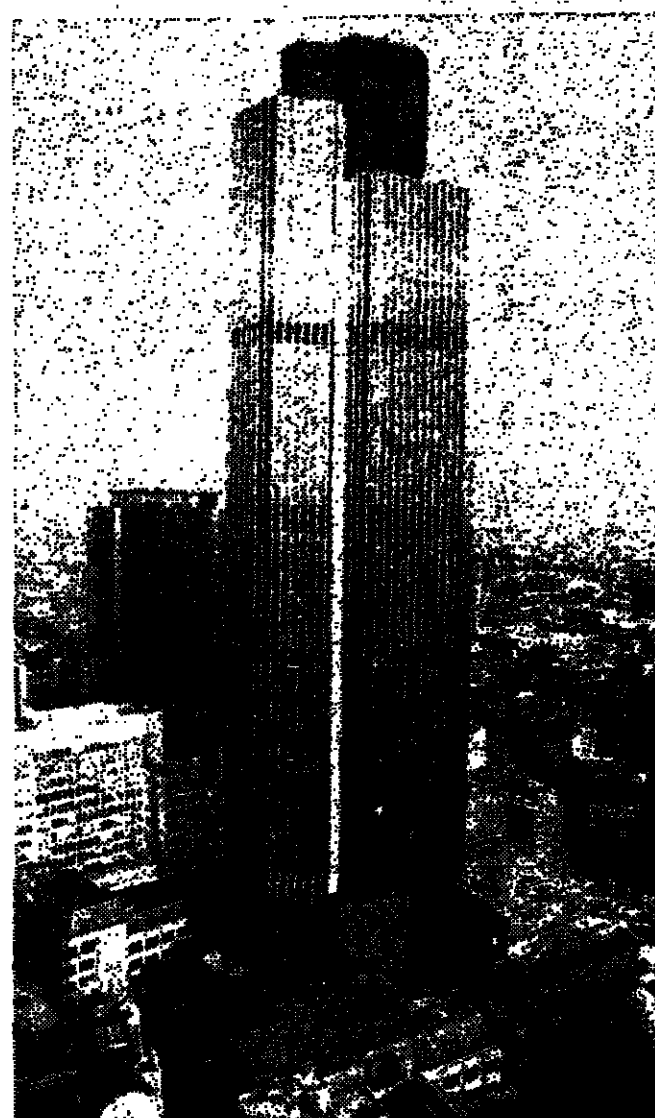
Perhaps the most serious concern for the UK banking oligarchy, however, is the competitive push from Britain's building societies.

The past year has seen a major increase in competition for deposits, and the building societies are making progress. Barclays Bank and others have been less than pleased that the Abbey National Building Society and the Co-operative Bank have joined forces to offer an interest-bearing current account.

Likewise, the banks and building societies are locked in a competition to develop nationwide cash dispenser networks within the next year. Barclays Bank's response to the new schemes and longer opening hours being offered by building societies was to announce the start of Saturday morning openings last year. Barclays is opening around 400 branches—one in five—on Saturdays in an attempt to lure more deposits.

The major banks have countered the societies with their own home loan schemes. But now, some two years after the banks made a major lunge for mortgage business, most bank home loan portfolios are full. Only NatWest expects to continue allowing its mortgage business to grow in any real way this year.

The growth of competition for High Street deposits is almost certain to develop further this year and for the customer at least, this is not a bad thing. Greater competition in a free market can only mean a greater variety of financial products and services. The one major coup which banks could score—offering a genuine interest-bearing current account rather than the string-attached hybrids now on offer—seems too painful for the Big Four to consider seriously.



RECORD LEVELS—in a period which saw both international lending crises and domestic UK corporate bankruptcies reaching towards record levels, Britain's Big Four clearing banks last year made a combined pre-tax profit of £1.5bn, a drop of less than £200m on the 1981 figures. Above: a view of the National Westminster Bank Tower, as seen from the roof of the Stock Exchange.

Impact of Budget strategy geared to reduce demand

Virtual collapse in demand for funds

Ireland

BRENDAN KEENAN
Dublin

IRISH BANKING has been dominated in the past year by the problems posed by the country's attempts to effect rapid adjustment of the public finances. If anything, this trend has accelerated as a result of the February budget brought in by the new coalition government of Dr Garret FitzGerald.

Budget strategy was geared to reducing demand in the economy, so as to produce a rapid fall in the balance of payments deficits. This was more than eight per cent of GNP in 1982 but is projected to fall this year to around 1500m, or less than 4 per cent of GNP.

Bankers welcome the thrust of these policies, although they will be hoping that further adjustment comes more from cuts in government spending than taxation. But they have had to cope with the effects on their customers—the effects continue to be painful.

The most marked result has been a virtual collapse in the demand for funds. Retail sales in Ireland fell 5 per cent last year and may decline by as much again in 1983. In the circumstances there has been substantial de-stocking and very little investment. The banks have moved from a position of being generally over-lent three years ago to being under-lent today.

This Irish central bank has operated a system of credit controls for some time, on the theory that, in an open economy like Ireland's, one cannot control that money supply but can influence its sources between domestic and external sectors, with a view to influencing the balance of payments.

Credit limits

The Irish banks have frequently chafed against this particular bit but in 1982 borrowers did not take up the full 14 per cent growth allowed by the central bank. Indeed, total growth in credit may not have exceeded 7 per cent. It seems unlikely that credit growth will threaten the target this year either.

The credit limits are a source of irritation to the merchant banks, particularly the branches of foreign banks which set up in Ireland in the 1970s. Bankers like Mr Vincent Reilly of Algemeine Bank Nederland's Dublin branch argue that they inhibit competition for business among the merchant banks.

Even so, margins have been tight in the wholesale sector, with supply generally exceeding

demand. The one bright spot has been the Irish nationalised industries, whose demand for loans is estimated to have increased by 40 per cent. This may be a limited phenomenon as the Government moves to rein in their expenditure.

The most dramatic effect on the big four Irish banks—Allied Irish Bank of Ireland, Northern Bank (a subsidiary of Midland Bank), and Ulster (a subsidiary of NatWest)—was in the area of bad debts provision. Bank of Ireland made a bad debt provision of £229m in 1981-82, compared with £111m in the previous year. Allied Irish's provision was lower at £117m, although it does not include provision for interest on bad debts.

Casualty

Northern Bank was the major casualty in terms of results, with gross profits falling from £2.4m to £3.7m in sterling terms. Bad debts were largely to blame but a lower tax charge and the end of the UK bank levy enabled the bank to increase net profits from £1.5m over £1.8m. Considerable re-organisation of the bank's activities is under way.

There was no escape for the banks from levies in the Irish Republic. A total of £25m was raised in bank levies in 1982 and a similar amount was imposed in the February budget. The best that Finance Minister Mr Alan Dukes could promise was that levies would be "phased out."

A final factor influencing the Irish banks' performance in 1982 was the very sharp rise in staff costs of the order of 25 per cent. This was the result of a comprehensive agreement on the introduction of new technology, which is already evident to the customer in the shape of automatic cash dispensers. The impact of staff costs will not be so marked in 1983 and the banks believe the deal will begin to pay for itself after four years.

One response to difficult Irish conditions, which is open to Allied Irish and Bank of Ireland but not to the subsidiaries, is to expand overseas. The most notable example was the acquisition by AIB of a controlling interest in the U.S. bank First Maryland Bancorp.

The deal cost AIB over £100m and it catapulted the bank into being far and away Ireland's largest. Perhaps more important, it came when almost 50 per cent of AIB's business was already outside Ireland, although chief executive Mr Patrick O'Keefe was quick to say that there would be no movement of funds out of Ireland as a result of the acquisition.

It is thought that, even

before the First Maryland deal, B of I had a smaller share of its business overseas. The Irish banking community will be watching for any similar spread of interests by Ireland's oldest bank and wondering if AIB's greater geographical spread will begin to be reflected in results.



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WORLD BANKING XIII



Societe Generale de Banque, Belgium's largest bank, had BFR 370bn tied up to the public debt at the end of 1982, compared with BFR 220bn at the end of the previous year.

Belgian banks have managed to pursue their traditional support for public financing while at the same time increasing their profitability

Profits still good despite state borrowing burden

Belgium

PAUL CHEESBRIGHT
Brussels

CONFIDENCE is seeping back into the Belgian economy and bankers are expecting, after some difficult years, the return of more flexibility to their operations.

The annual reports of the banks reflect satisfaction that although the Government may not yet be bringing down its deficit, at least the deficit is not becoming worse. This is a significant point for the banks because, noted one banker, traditionally the Belgian banks have owned a large amount of public debt, running to over a third of deposits in Belgium.

As the demands of the Government have become more pressing so the amount of bank funds tied up in public debt, both loans and bills for the Government as well as lending to the public sector, has shown a dramatic increase.

Societe Generale de Banque, the country's largest bank had BFR 370bn tied to the public debt at the end of 1982, compared with BFR 220bn at the end of the previous year, BFR 220bn at the end of 1979 and BFR 101bn at the end of 1973.

But, to put this into per-

spective at the end of last year SGB had lent to the private sector and had international exposure worth BFR 622bn.

Last year the Banque de Commerce noted, the banks made new credits to the Government of BFR 174bn, against BFR 128bn in 1981, and of this total more than a half was lent in foreign currency. This clearly reflected the Government's desire to protect the parity of the franc within the European Monetary System.

Instability

Such a heavy demand for funds has naturally had an effect on interest rates. Last March, as instability swept the foreign exchanges, the central bank pushed up the discount rate by 2.5 percentage points to 14 per cent. But later in the month the underlying trend in rates reassured itself and the central bank lowered the discount rate by 3 percentage points to 11 per cent.

The discount rate is the minimum charge for central bank lending to the major financial institutions.

The banks themselves have been lowering deposit rates, with six months money falling 7.25 per cent following a cut from 7.75 per cent.

The lower trend may signal a revival in corporate borrowing, particularly for investment purposes, although senior

bankers observed that real interest rates are still high.

Corporate borrowing last year was in any case at a low level largely because of the weakness in the domestic economy, while company treasurers remained cautious about approaches to the banks in the face of the high interest rates.

Bank credits to the private sector last year were just BFR 198bn, not much more than half the BFR 345bn lent in 1981, but one of the striking facts about the lending was the heavy amount done in foreign currency—nearly half, according to the Banque de Commerce.

If the greater confidence noted in economic circles is maintained, with exports increasing as last year's devaluation of the franc continues to exercise an influence, and the Government can hold its demands in check, then the balance between banks' public and private lending may this year be slightly redressed.

Senior bankers reflected that the heavy demands of the Government had not created a problem about lending to private industry; they had not been in a position where liquidity reasons had prevented lending to good risks in the private sector.

In fact the relatively low level of private sector demand in Belgium has meant the Government borrowing has helped to mop up banks' funds in the face of a fractionally higher level of deposits.

And government measures to

make investment in companies more attractive, as part of its overall policy of reviving industry, has meant a resurgence on the equity market and the return of companies to the Bourse for capital raising.

This could be helpful, bankers said, because company financing had in the past been done excessively through recourse to the banks, leading to narrow equity bases. Bringing more equity in would give what the bankers called "a better surface" to companies and making lending to them somewhat safer.

Despite the generally unfavourable background banks have generally been able to produce higher profits. SGB in 1982 had a 31.8 per cent increase in pre-tax profits to BFR 9bn, although its net earnings rose somewhat less—12.7 per cent over 1981 to BFR 2.2bn.

The country's second-largest bank, Banque Bruxelles Lambert, which had a rights issue last February had a 25.7 per cent rise in pre-tax profits during the year to last September to BFR 5.9bn, while its net climbed 27.7 per cent over the previous year to BFR 1.4bn.

Kredietbank, Belgium's third-largest, has a financial year ending in March. But after the first half it said it expected the favourable trend in its operating results to continue. It also observed that the economic situation at home and abroad, limited opportunities for expansion and increased the risks.

Luxembourg banks have entered a period of consolidation after last year's problems

Growth levels at cruising height

Luxembourg

PETER MONTAGNON

LUXEMBOURG'S 115-strong banking community managed last year to weather a potentially serious problem that could have jeopardised its future as an international banking centre.

Despite the default of Banco Ambrosiano Holding, the Luxembourg offshoot of Italy's bankrupt Banco Ambrosiano, deposits at Luxembourg banks continued to grow. Last year saw an increase of 17.8 per cent in total banking liabilities in the Grand Duchy bringing them to LuxFr 5,987bn at the end of December.

There was little sign of the wholesale withdrawals of funds that many bankers feared as the Banco Ambrosiano crisis developed. The Luxembourg authorities refused to acknowledge a responsibility for Banco Ambrosiano Holding on the grounds that it was a holding company and not a bank.

As the Bank of Italy also refused to come to the rescue of Banco Ambrosiano Holding this seemed to open up doubts over whether depositors in an offshore centre such as Luxembourg really were protected by the rather shadowy "lender of last resort" facilities which are supposed to act as a guarantor of confidence in the euro-markets.

At the same time, however, growth in banking liabilities in Luxembourg has now tended to slow. Last year's rate of increase was the slowest since 1976 and way below the 29.7 per cent advance in 1981.

The number of banks operating in the Grand Duchy has also



Profits at Luxembourg banks are expected to continue to rise sharply. Above: a branch of Banque Generale de Remich.

now begun to stabilise. All of this suggests that Luxembourg is now past its days of rapid expansion and has reached a natural cruising altitude.

Senior bankers in the Grand Duchy tend to confirm this impression. Objectives nowadays concentrate on two main areas—improving profitability and diversifying away from traditional lending business into more profitable fee-generating activities such as portfolio management.

Over the past few years Luxembourg has modified some of its rules to enhance its attraction compared with other similar centres such as Switzerland.

In the first objective Luxembourg bankers seem to have been highly successful last year. This may not show up immediately in published results because of Luxembourg's exceptionally generous regulations allowing large tax free provisions against potential loan losses. Reported net profits in the

Grand Duchy nowadays tend to be very small, but behind this last year lay very strong pre-tax operating earnings.

Senior bankers estimate that operating profits last year rose by more than 50 per cent to an aggregate level of LuxFr 37bn. A further sign of buoyant banking business in the Grand Duchy is that employment in the banking sector rose by 550 last year, its largest increase since 1968.

Backbone

Yet Luxembourg has still failed to advance very far down the path towards investment banking. Its backbone remains a large money market. Interbank deposits accounted for LuxFr 4,298bn or nearly 72 per cent of total banking liabilities.

Out of this pool of money banks finance their lending which is heavily orientated towards European corporations, although the assets side of their balance sheets shows up

a relatively large proportion of interbank business at around 51 per cent of the total.

German banks too, continue to dominate the Luxembourg scene with 80 institutions represented. This is followed by 14 Scandinavian banks, 13 institutions from Luxembourg and Belgium and 10 from the U.S. British banks have always been reluctant to set up operations there.

This year profits at Luxembourg banks are expected to continue to rise sharply. They will be helped by the large provisions already established by the banking community which are in effect little more than interest free deposits. Despite the provisions Luxembourg bankers argue that their lending is largely sound. They are more afraid in future years that the fiscal authorities will try to claw back some of these provisions in deferred tax than that the loans provided against will actually turn out to be sour.

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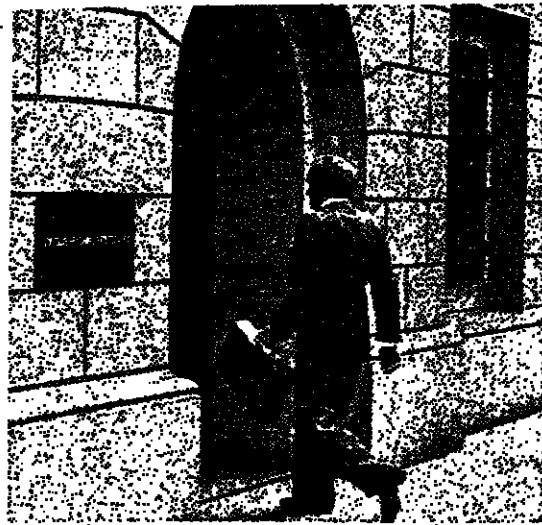
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WORLD BANKING XIV

A more circumspect attitude to investment and risk is expected to be adopted this year

Time for a re-evaluation

Netherlands

WALTER ELLIS
Amsterdam

WHAT'S in a name? In the case of Slavenburg's Bank, sixth largest commercial bank in the Netherlands, quite a lot that its new owners would like the world to forget. A police raid, searches and accusations of fraud, a transfers scandal, two arrests and the resignation of a leading director. Accordingly, Slavenburg's is to be no more. Henceforth it will be known as Credit Lyonnais Bank Nederland after its major shareholder, Credit Lyonnais of France. The hope is that the new rose will smell sweeter.

But while the Slavenburg's affair has been the big story in Dutch banking over the past 12 months, hitting the headlines at home and abroad in a manner that can scarcely enhance the sector's conservative image, there have been other tales as well, not all with happy endings.

It would be too much to say that banking in the Netherlands is in trouble. The traditions are too old and the experience too great for that. Yet there is a feeling around that the bad patch in which many institutions are stuck is more than simply the product of bad luck. Many bankers realise that it is time to re-evaluate their response to the market, concentrate on certain fields of activity and then get to work in earnest. The next 12 months—especially if the upturn is confirmed—could see an overall growth in profits as well as a more circumspect attitude to investment and risk.

Slavenburg's lost Fl 200m last year, largely because of fraud and the need, in consequence, to increase its general provisions. But the Nederlandse Credietbank, 31 per cent owned by Chase Manhattan of the U.S., saw its earnings plummet by 62 per cent to a mere Fl 7.3m; the Nederlandse Middenstandsbank (NMB) dropped 39 per cent to Fl 90m.

The biggest commercial bank of all, Algemene Bank Nederland (ABN) did somewhat better, recording a net profit of Fl 352m—an increase of 5 per cent. Rabobank, the awakening giant of the co-operative sector, saw its earnings edge up by 3 per cent to Fl 1.33bn. The smaller banks produced a mixed bag of results. The mortgage banks, after two very bad years, are showing some signs of incipient recovery. Overall, the picture is of a



The biggest commercial bank in the Netherlands, Algemene Bank Nederland (ABN) increased its profits by 5 per cent last year, to Fl 352m.

sector battered by debt, at home and overseas, trying to conserve its strength in preparation for the upturn to come.

The image of the banks has not been helped by the allegations, substantially upheld by the Government and the central bank, that many High Street branches of many banks in recent times have been willing to trade in "black" money.

Laundering

Last December, the Dutch left-wing magazine *Nieuwe Revu*, reported that almost every branch of every bank they visited in the Netherlands had been prepared to assist its clients in the "laundering" of undeclared deposits. The revelation caused a deal of obloquy to be heaped on the heads of bankers, not only by the Minister of Finance and the Governor of the central bank but by the press and the general public. Suddenly, Dutch banks, previously regarded as models of probity—at least by those not pressing "black" notes over the counters—were cast in the role of accessories before the fact.

The Dutch Bankers Association acted at once and issued a new set of guidelines for accepting cash from clients. Mr Herman Ruiting, the austere Minister of Finance in the Centre-Right Government, pointed out that the new rules should be adhered to strictly but admitted that the chances of tracing a "hot money" deposit were a million to one against Mr Willem Duisenberg, the admitted and personable Governor of the Nederlandse Bank, warned from his tower block in Amsterdam that banking ethics were central to the profession and said that bank managers must never succumb to the temptations offered by the existence of the black money circuit.

It must be said, however, that while some banks have obviously been indulging in activities that infringe the tax laws of the Netherlands, the problem stems not from banks but from the determination of large numbers of businessmen not to pay tax on their full incomes. Mr Andre Batenberg, the outspoken head of ABN, said recently that the real focus of the black money circuit was the transfer abroad of Fl 1,000 notes. Billions of guilders, he said, had disappeared out of the country illegally since January and the only thing the banks could do about it was to note the extent of the exercise by counting up the notes sent back to them in the normal course of international transfers.

If Mr Batenberg is right, then the flight of capital stuffed into the briefcases and back pockets of businessmen is at least as serious as the processing of doubtful money by the banks. Either way the problem is essentially one for the Government, whose tax laws have prompted the cash exodus and who are elected to see to it that the law is enforced.

Any survey of Dutch banking could not avoid the issues raised above—especially after the dramatic raid on Slavenburg's headquarters and two leading branches in February by more than 100 officers of the Dutch fiscal police. But it would be quite wrong for it to be assumed that banking practices in the Netherlands has become a shady under the counter affair. That aspect of the business should more properly be seen as a scum to be brushed from the surface. Even Slavenburg's—Credit Lyonnais Nederland—has never come under suspicion as an institution, only as a bank employing certain senior officials in certain activities have interested the police.

The new Slavenburg's, under

the supervision of Credit Lyonnais, has the support of the central bank and is expected to play an honourable part in Dutch business life. The much goes without saying for the rest.

ABN and AMRO each have established reputations around the world for possessing a full range of banking skills. Each is a leader in the dynamic international bond sector and both are playing an active role in the expansion of Dutch trade. Rabobank is slowly easing itself into the international market with the establishment of key offices abroad (the latest in London) and in March issued its first-ever bond. NMB is also projecting itself increasingly as an international banking house, with 10 overseas locations, while NCB is undergoing restructuring in a bid to re-build profits for the mid-1980s.

Exposed

So long as the world economic recession lasts, debt provisions are bound to rise and will inevitably depress the results of the Dutch banks. Bankers are aware, too, that the debt problems of the Third World, to which some of them are exposed, are far from resolved and will hit them for some time to come.

In addition, there is the problem of staff numbers and salaries. A new agreement will lead to a 5 per cent cut in working hours for the country's 19,000 bank employees in return for a pay-pause. The scheme will also lead to the part-time employment of 25,000 young people, with a promise of full-time recruitment at the age of 23.

The underlying trend is positive and with their internal reorganisation complete and their reserves firmly buttressed, the Dutch banks appear set for a more stable 1983.

Banco Ambrosiano scandal fades into the background

Interest rates the major issue

Italy

RUPERT CORNWELL
Rome

IN ITALY even the most lurid of scandals cannot run for ever. That lesson of national life is now on display in the country's banking sector.

The collapse of Banco Ambrosiano last summer may still generate bitterness and lawsuits in the international banking community, but at home it has long since given way as a talking point to whether interest rates charged by commercial banks should go down a great deal faster than the latter would like.

That interest rates in Italy, despite its high inflation, are at last beginning to follow the pattern in the world outside is now beyond doubt.

Cautions

Last month, the Bank of Italy cut its discount rate from 18 per cent, where it had been since the previous August, to 17 per cent. The cautious extent of the step reflected the coexisting pressures created by an inflation rate still running at 16 per cent, and the need to finance a public sector borrowing requirement which might exceed L75,000m, or 15 per cent of gross domestic product.

The commercial banks, as usual, have been a great deal slower to adjust downwards their rates to borrowers than they are to increase them. In the first three months of 1983, declining from industry and the politicians produced only two half point reductions, in the rate charged to prime customers, bringing it down to 19.5 per

cent from 20.5 per cent. Shortly after Easter, the Central Bank gave further sign of its willingness to see a further decrease, by lowering the bank rate. By the end of April, however, there had still been no response from the commercial banks.

But the pressure on them to follow the Bank of Italy's cautious pointer is likely to remain considerable and not only from industry, which claims it is being unfairly penalised, but also from the Government parties, who will almost certainly be entering a general election campaign this June.

But when political considerations are removed, the arguments main strands are those of always. The banks maintain that they cannot possibly be charged to lower interest rates for fear of frightening away depositors, and thus endangering their own capacity to help fund the Government's huge borrowing requirement. But that reasoning is slightly undermined by the latest small reduction in the Treasury's key three, six, and nine-month bill rate.

The numerous critics of Italy's banking system retort also that the scope for an easing of interest rates exists, given the present slack level of loan demand, and the real possibility that falling oil prices will lead to further—if modest—declines in inflation.

A further consideration is that the spreads between "active" and "passive" rates, i.e. those charged to lenders and paid to depositors, is among the highest of any country in Europe; proof, it is claimed, of the inefficiency and bureaucracy of the Italian banking system.

One cumbersome restraint could be lifted this summer, if the Bank of Italy fulfils its proclaimed intention of removing the system of maximum annual permitted credit ceilings. The present

sluggish state of the economy and low loans demand could embolden the Central Bank to keep its promise. On the other hand, in Italy a preference for rigid control on banks exerted from the centre dies hard.

But that control is not always sufficient, as the Banco Ambrosiano affair so vividly demonstrated.

Subtle

Within Italy, the scandal is increasingly forgotten, but its more subtle consequences are still at work, especially abroad. Chief among them is a loss of prestige on the part of the Bank of Italy, for its failure to root out trouble much earlier—and the treatment meted out to those foreign banks which agreed to lend money to Banco Ambrosiano—rather than Banco Ambrosiano in Milan, even though the money lent was poured down an identical drain, by identical people in Milan.

There are some grounds for thinking that agreement will be reached between the Rome authorities and the angry creditors. The former have already offered \$100m. The latter are insisting on reimbursement of the full \$450m lent. A compromise does not seem conceivable.

If it is not, then the international financial community may settle down to enjoy rich fare in the courts. Ambrosiano in Luxembourg is suing the Nuovo Banco Ambrosiano in Milan, successor to the ill-starred bank destroyed by Sig Roberto Calvi, while the 88 creditor banks have already filed suits in Milan to recover their money. Whether their case is watertight remains to be seen. At a first glance, it cannot lightly be dismissed.

There is also the tantalising possibility that the largest

Italian bank, Banca Nazionale del Lavoro, may end up suing itself. BNL is both the second largest single creditor of Ambrosiano (Luxembourg), and one of the seven banks which own the new Ambrosiano in Milan.

To what the appetite of spectators further, the possibility, however remote, exists that someone (maybe Ambrosiano's liquidated subsidiary in the Bahamas, Ambrosiano Overseas), may take the Istituto per le Opere di Religione (IOR, the Vatican Bank) to court. The problem, in that case, is "where?"

It was, after all, the IOR that technically owned the ten little companies in Panama and Luxembourg through which the \$1,200m at issue vanished. And although a special commission set up by the Rome Government and the Holy See has been touring the far-flung outposts of the ex-empire of Sig Calvi to assess damage and responsibility, there is as yet no sign of a compromise emerging.

The disaster, however, may have a few beneficial after effects, including a much-needed clarification of IOR's status as both a domestic and a foreign bank simultaneously, and more effective scrutiny of the offshore operations of Italian banks.

The Ambrosiano collapse has already moreover, changed the private/public balance in Italian banking. A direct consequence was the sale of Istituto Bancario Italiano, owned by Sig Carlo Azeglio Ciampi, to the state-owned Cassa di Risparmio delle Provincie Lombarde (Cariplo).

Nuovo Ambrosiano itself is no longer genuinely private, in that 50 per cent of its capital is held by public sector banks.

More than ever today, Italian banking is a public sector affair, with only 20 per cent of deposits controlled by privately-owned banks.

WORLD BANKING XV

Last year profits of the big five banks increased by nearly 14.3 per cent helped by higher dollar and gold rates

A good year for profits

Switzerland

JOHN WICKS
Zurich

SWISS bankers had a good year in 1982, with profits rising much faster than overall business volume.

Net earnings of the Big Five improved by nearly 14.3 per cent after balance-sheet growth of only 8.3 per cent—and this due, in part, to higher dollar and gold rates—and those of the 29 cantonal banks by almost 12 per cent following a similar increase in their balance sheets of 7.4 per cent.

With very few exceptions, other banks have been reporting the same sort of boost to profitability.

An important factor in this development has been the return to normal of interest rates. In 1981 the jump in U.S. and Euro-market rates led to a strange situation of interest patterns, short-term investments becoming much more attractive than long-term money.

Since Switzerland has the largest mortgage debt per capita in the world, as well as the highest savings rate, the banks found themselves in considerable refinancing difficulties when clients deserted the traditional low-interest savings books to invest in the money market.

Temporary loss

By the autumn of 1981, bankers were claiming that virtually every domestic loan meant a temporary loss from the bank.

During last year, short-term rates fell sharply, however, with a resultant broadening of interest margins. The leading banks were able to increase their overall net interest income by between 17 and 45 per cent in 1982, a major factor in the improvement of earnings.

Even more relieved were cantonal and regional banks with a high level of mortgage business, many of whom had felt seriously jeopardised by the domestic interest squeeze.

The healthy state of the capital market also helped the banks' profit-and-loss accounts, reflected both in higher commission earnings and in better yields on securities holdings. Most—though not all—banks benefited at the same time from an increase in income from foreign exchange and precious-metal trading.

The Swiss Banking Commission, in fact, claims that in recent years banking has not been as lucrative a business as most people believe. A study for the period 1979-81, details of which were published last month, shows a "downward trend" in actual profitability, the Commission contends.



The foreign exchange room at Credit Suisse, Zurich.

SWITZERLAND'S BIG FIVE

	Union Bank of Switzerland	Swiss Bank Corporation	Credit Suisse	Swiss Volksbank	Bank Leu
1982	1981	1982	1981	1982	1981
Balance sheet total	106,233	93,728	96,816	87,855	73,497
Advances to clients	47,042	43,085	38,562	35,271	36,171
Clients' deposits	67,393	54,926	65,294	52,332	47,811
Capital resources*	5,475	5,311	5,047	4,804	4,812
Net profits	438	382	370	322	303

* Published capital plus reserves after dividend

This resulted from the need of numerous banks to cut back their transfers to unpublished reserves—or actually to call part of these in, so as to show unchanged or improved net profits.

Last year's results admittedly look much better, Commission director, Bernhard Müller said in Bern recently, though he added that it remained to be seen how great the banks' requirements for additional provisions will have been.

Th need to put money aside for a rainy day has certainly grown considerably. Although the Swiss banking system is much better off in respect of foreign sovereign and corporate risks than that of most other financial centres, the large-scale international operations in which it engages have brought with them the danger of at least some potential losses.

As Dr Edwin Stopper, chairman of Bank Leu, pointed out at the March AGM, substantial risks are also inherent in the placing of Swiss banks' money with foreign counterparts, should these founder because of their own loans to "problem countries."

At the same time, domestic credit business is nothing like as copper-bottomed as it used to be. More and more Swiss clients are getting into difficulties in the light of national recession.

With Government support rare indeed, it remains up to the banks to help keep failing companies afloat.

In the past year, the banks have drawn the consequences and been very cautious in the granting of new advances. Nevertheless, there has been no real withdrawal from the field of existing credit commit-

ments. The bankers agree with the National Bank that solidarity in the sovereign-risk sector is essential to protect the world payments system—and the banks themselves—while for reasons of national policy domestic "rescue programmes" have become the order of the day.

Between 1976 and 1982, the two biggest bank Union Bank of Switzerland and Swiss Bank Corporation, have alone granted direct "financial contributions" to all companies of SwFr 322m and SwFr 119.5m, respectively, as well as building up credit lines under moratorium agreements of SwFr 420m and SwFr 424.4m, respectively.

Watchdog

Increased risks have as yet had no really negative effects on Swiss banks, which are now profiting from the high capital-ratio requirements which many of them have complained of in the past. However, the Banking Commission—as watchdog of the financial scene—wants to be quite certain that there is enough money on hand to meet any emergencies. This is why the Commission is doing all it can to determine the full and consolidated risk exposure of banking concerns and why banks have now, within four months of the closing of their 1982 or 1982-83 accounts, to provide details of sovereign risks, their evaluation of these risks and the corresponding value adjustments in their accounts.

While the Commission will refrain from setting up guidelines, it does intend "to approach individual banks where necessary."

There is little carping at this arrangement, though some banks are unhappy at official

moves against the forming of arm's-length holding companies to shore off affiliate operations from consolidation. A test case this spring has been the order to Credit Suisse to consolidate its CS Holding operation for purposes of capital-ratio calculation.

Generally speaking, Swiss banking is liable to be subject to more control in future. At first glance, this might not seem to be the case, early this year, Parliament rejected three alternative motions to impose a new tax on fiduciary accounts, while it has since joined the governing Federal Council in advising the electorate to throw out the "Banking Motion" supported by the Social Democrats and the trade union movement when this comes up for the popular vote next year.

Nevertheless, political pressure continues to be brought to bear on the banks—partly in a governmental attempt to "offset" the left-wing referendum motion—via what retiring Credit Suisse chairman Dr Oswald Aeppli calls legislative inflation.

With the so-called bank-client tax rejected, however, and the referendum motion unlikely to find favour with the voter, things do not look all that grim. Attention is now fixed mainly on the final provisions of the revised Banking Act and such questions as the reporting of unpublished reserves, the insuring of deposits and the removal from the penal code of the offences "negligent breach of banking secrecy" and "unsuccessful incitement to contravene banking-secrecy regulations."

Whatever the case, the banks seem confident enough about this year's business. Even this early, many of them have already forecast good results again for 1983.

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Last year was a year of consolidation for credit institutions in Austria

Low credit demand may impair earnings

Austria

W. L. LEUTKENS

SLOWER GROWTH and a pronounced decline of interest rates made 1982 into a year of consolidation for credit institutions in Austria. The outlook for this year is for continued consolidation, though low credit demand and a stabilisation of interest rates is likely to impair profits.

Last year's decline in interest rates improved the profitability of the industry since it acted more quickly on the cost of deposits than on assets. But savings deposit interest is a politically charged matter in Austria. The trade union federation, always a power in the land, has frequently exerted pressure to prevent too fast a decline of interest on savings.

Savings deposits are the most important source of primary deposits in Austria. The all-Socialist Government of Dr Bruno Kreisky, now defeated at the polls, had created great uncertainty by a proposal to deduct a withholding tax from interest payments in the light of the election result, that proposal looks dead.

The argument about the withholding tax may sound like a storm in a teacup, were it not for the completeness of Austrian bank secrecy. The law permits the opening of anonymous accounts and denies even

the bank a right to demand identification from a depositor, unless he volunteers it. So savings books have become a popular and quasi-legal means of tax evasion. At the same time the system provides an easy flow of deposits for deposit takers and banks of every kind. It could be impaired by a withholding tax.

Another influence calculated to slow down the decline of interest rates is exerted by the budget deficits of the federal Government. Judging by first quarter trends, the Government debt will rise this year from Sch 845m to Sch 400m, this year. What is notable about the figures is that they are low by international standards—some 10 per cent of GDP at the end of 1982—but are also rising fast. The new Government, too, will find it hard to close the gap.

The steep increase of state indebtedness since the mid-1970s has occasionally caused discussion in Vienna of Austria's creditworthiness. Little or nothing of that has been noticed in international credit markets; an issue of \$150m in notes made in New York recently received its due triple A rating. Moreover, Austrian demands on the international market should fall steeply since the country has got its current external account under control. A deficit of Sch 71bn in 1981 looks like turning into a modest surplus this year.

Comecon debt

A questionmark overshadows the exposure of Austrian banks and exporters to Eastern

Austria's Nine Largest Credit Institutions		(Balance sheet total Sch bn—end-year)	
		1981	1982
	Creditanstalt-Bankverein	262.0	277.1
	GZB	176.7	196.5
	Oesterreichische Kontrollbank	148.9	146.4
	Oesterreichische Landesbank	133.1	144.3
	Zentralbank, Vienna	122.3	131.4
	FO Savings Bank	94.5	100.4
	Genossenschaftliche Zentralbank	85.4	106.8
	Bank für Arbeit und Wirtschaft	80.3	102.5
	Erste Oesterreichische Sparkasse	84.8	94.7

Source: GZB, Vienna
* Wholesale bank and umbrella bank for savings banks; † Vehicle for export credit guarantee system; ‡ Savings bank; ** Wholesale bank and umbrella bank for rural co-operatives

Europe. Just over a year ago gross Comecon debt to Austria was estimated at \$5.4bn, a third of it owed by Poland. The overall amount does not appear to have increased significantly since.

But the Polish situation must have been a main reason why the largest Austrian bank, Creditanstalt-Bankverein, set aside Sch 100m from its operating profit in order to double its general provision for country risks. Altogether the accounts show a transfer to open reserve of Sch 135m, write-offs of Sch 145m and general provisions of Sch 207m. In addition one must suppose, internal reserves were increased.

Creditanstalt increased its balance sheet total by 13 per cent in 1982, compared with the 11 per cent of the country's second largest bank, GZB, while only 9 per cent in the case of Oesterreichische Lan-

desbank. The latter followed an especially cautious policy, since it is still labouring under the consequences of several spectacular bankruptcies among its Austrian clients in 1980 and 1981.

To get over those disasters Laenderbank required state help. It shows in the accounts for 1982 as Sch 2.7bn of irrecoverable claims which have been underwritten by the Government and income of Sch 320m received from the Government in lieu of interest on such claims. The Sch 2.7bn will have to be written off over the years. With this assistance Laenderbank has been able to resume the payment of dividends on its ordinary share capital and to call for a capital increase to keep capital ratios within the limits set by regulatory law. In other words, the worst is over—but the bank is not yet out of the wood.

national banking facilities. Canadian banks want to improve their recently tarnished reputation.

● **Middle East:** This section will highlight developments in Bahrain, United Arab Emirates, Saudi Arabia, Egypt, and Kuwait.

● **Asia and Pacific Basin:** FT correspondents will report on the banking scene in Japan, Hong Kong, Singapore, Malaysia, Australia, New Zealand, India, Pakistan, China, Korea and the Philippines.

● **Latin America:** Included in this section will be reports on banking developments in Mexico, Venezuela, Brazil and Argentina.

● **Africa:** Among the reports from Africa will be special features on Nigeria and South Africa.

Sharp upturn in prospects

HILARY BARNES
Copenhagen

year-end to year-end is entered on the appropriate side of the profit and loss account under Danish accounting rules) and from the decline in bank interest rates.

The change was brought about by the success of the four-party non-Socialist Government's anti-inflation policy and has been achieved by falling international interest rates and the decline in oil prices.

The first measure to be carried out by the Government when it came into office after eight years of Social Democratic governments was the abolition of the automatic index-linking of wages and salaries. This alone had a significant impact on inflation expectations. It was reinforced by the conclusion of the two-year collective wage agreements in the private and public sectors this spring, which should hold wage increases to about 6 per cent a year—compared with at least 8 per cent. The Government now expects inflation for 1984 to be 4 to 5 per cent.

Consumer prices, which rose by about 10 per cent last year, have risen by only 2.5 per cent since last September—and are expected to rise by under 4 per cent between the end of last year and this. In 1984 their increase could be under 3 per cent.

The new-found price stability has in turn strengthened confidence in the exchange rate and removed fears of devaluation. The krone was in fact revalued by 2.5 per cent against the ECU in the recent EMS realignment.

The combination of confidence in the exchange rate and low inflation is the way for the fall in interest rates.

Budget deficit

An important effect of the fall in interest rates is to ease pressures on the budget deficit. The 1987 budget deficit for this year was expected to rise to over 13 per cent of the Gross Domestic Product. The fall in interest rates since then means that it will only on fact be in the region of 11 per cent. In 1988, for the first time since 1975, it may be possible for the Government to run a budget deficit from rising-in-cash terms.

For the banks it was fortunate that the rise in bond prices began in the autumn. Without that, and the consequent improvement in the banks' value and portfolio values, many banks, including some of the biggest, would have ended this year with a net loss.

The operating profits were under pressure from heavy customer losses last year.

Profitability decline continues

KEVIN DONE.
Stockholm

WITH ONLY one or two exceptions the profitability of Swedish commercial banks remained under heavy pressure last year and most institutions have suffered a continuing decline in asset stability over the past five years.

Lower interest rates and the first signs of economic recovery could provide some relief during 1965, however, and the Government at least expects to become increasingly confident that the measures taken since last October, led by the dramatic devaluation of the Swedish krona, are already beginning to yield results.

For many banks the most direct result of the devaluation was high currency losses last year, which were expected to be charged against the 1965 results. The losses resulted out of the balance of gains on new holdings of foreign currency assets and losses on existing assets, plus a loss on long-term loans raised to finance investments in foreign subsidiaries and other assets.

Leading Swedish banks, in particular Skandinaviska Enskilda Banken (S-E Bank Group) and Svenska Handelsbanken, have been able to keep ahead with a rapid expansion of international operations during a relatively short time in order to improve the services that can be offered to their customers and to counter the competition from foreign banks.

The first signs of recovery could provide some relief for Sweden's banks this year. Above: the modern premises of Stockholm's Sparbank.

SWEDEN'S LEADING BANKS				
	Group assets (SKr bn)	Net operating income* (SKr bn)	No. of branches	Stk holders
S-E Banken Group	139.6	1.42	361	6,32
Svenska Handelsbanken	120.1	1.39	452	5,04
FK Banken	117.2	0.98	130	3,28
* Before extraordinary items, appropriations and taxes.				
Source: Annual company reports.				

Such losses — incurred by a bank trying to improve the structure of its assets — are not a decrease in credit losses. Total losses relating to loans, foreign

Credit losses

More significant in the banks' performance, however, has been the big rise in credit losses which have hit all the institutions engaged in lending to the corporate sector in Sweden as well as abroad. Changes in accounting procedures mean that in 1982 these losses had a much more direct impact than before on the banks' profit and loss statements.

Under amendments introduced by Sweden's Bank Inspection Board losses realised on sales now appear as a item in the annual income statement, whereas previously the losses were charged directly to reserves.

Such losses incurred by the bank trying to improve the structure of its bond portfolio with the disposal of low-yielding bonds at prices below par are not to be reported as rolling three-year average losses, but as a more correct assessment of the banks' operating performance.

Under other changes in accounting procedures foreign exchange losses are now charged to earnings in their entirety in the year they are incurred. In addition actual net losses will be charged to earnings as a rolling three-year average.

Svenska Handelsbanken managed only a modest 8.3 per cent increase in operating income for the parent bank last year, as for the Swedish group, 11.66 per cent, with the result for BKA 11.66 per cent.

increase in credit losses. Total losses relating to loans, foreign exchange and bonds charged to earnings amounted to SEK 290 million compared with SEK 118 million in 1981. The profits performance of the parent bank of the S-Group, S-Bank, was also impressive, with a rise of just 3.3 per cent in operating profit after currency losses and provisions for foreign credit risk to SEK 1.1 billion.

A study by the Swedish Bankers Association shows that the average earnings of the commercial banks were at their lowest level for more than fifty years in 1982 measured in terms of operating profit as a percentage of total assets. The ratio of profitability fell to 1.1 per cent compared with 1.51 per cent in 1981 and a high point of 2.2 per cent in 1952.

Such restructuring cost of the Swedish bank SKR 442m in capital loss in the last five years. E. H. has been helped out by Government subsidies, but the bank has also issued newly issued bonds and to reduce interest rate adjustment clauses.

Profitability generally has been hampered by the Riksbank's high interest rate policy exercised through the Swedish bank. For a Swedish bank the average of lending rates is not allowed to exceed a maximum limit set by the Central Bank. Under the conditions, however, following various factors including conditions in the money market and the current foreign currency position. The Swedish krona interest margin has been substantially falling this year. "That margin times been too narrow to allow for an adequate profit level."

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Financial Highlights	DM million	
December 31	1981	1980
Business Volume	61,590	64,633
Balance sheet total	59,063	62,277
Total credit volume	48,986	49,000
Long-term assets	15,513	16,707
Due from banks	9,200	9,068
Due from customers	6,313	7,639
Long-term lending	27,865	28,252
Lending to banks	4,517	4,181
Lending to customers	23,348	24,069
Short-term liabilities	16,573	18,056
Long-term liabilities	6,636	5,451
Bonds issued	23,747	24,999
Capital and reserves	1,196	1,241

Helaba Frankfurt
Hessische Landesbank - Girozentrale

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Dorne Petroleum,
Ville de Montréal,
National Financiera SA,
Province de Québec,
E.D.F.,
C.N.T.,
S.N.C.F.,
Sociétés de Développement Régional,
Gas Metropolitan,
General Motors Acceptance Corporation
of Canada, Limited,
Province de Québec,
Fonds de Rétablissement
du Conseil de l'Europe,
Gaz de France,
Crédit d'Équipement des
Petites et Moyennes Entreprises,
C.E.P.M.E.,
S.N.C.F.,
Gas Metropolitan,
Ville de Québec,
Société Générale,
E.E.G.,
R.F.C.E.,
Crédit d'Équipement des Petites
et Moyennes Entreprises, C.E.P.M.E.,
Province de Québec,

Can. \$ 50,000,000	(1982-1988)
Can. \$ 50,000,000	(1982-1988)
Can. \$ 25,000,000	(1982-1987)
ECU 25,000,000	(1982-1990)
US \$ 50,000,000	(1982-1992)
Can. \$ 50,000,000	(1982-1988)
US \$ 50,000,000	(1982-1989)
US \$ 100,000,000	(1982-1992)
Can. \$ 50,000,000	(1982-1987)
Can. \$ 50,000,000	(1982-1989)
US \$ 100,000,000	(1982-1989)
US\$ \$ 275,000,000	(1982-1990)
US \$ 150,000,000	(1982-1988)
ECU 30,000,000	(1982-1992)
Can. \$ 20,000,000	(1982-1990)
US \$ 100,000,000	(1982-1988)
Can. \$ 50,000,000	(1982-1988)
ECU 30,000,000	(1982-1992)
Can. \$ 75,000,000	(1982-1989)
ECU 50,000,000	(1982-1990)
US \$ 75,000,000	(1982-1992)
Can. \$ 40,000,000	(1982-1992)
Can. \$ 25,000,000	(1982-1992)
US \$ 125,000,000	(1983-1991)
ECU 50,000,000	(1983-1993)
US \$ 500,000,000	(1983-1988)
Can. \$ 50,000,000	(1983-1990)
ECU 50,000,000	(1983-1989)



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WORLD BANKING XVII

Bankers say their house is in order but there are problems ahead

Still in for a testing time



The Portuguese banking system is waiting for a new stimulus to bring more competition into its dusty atmosphere. Above: part of the main commercial and banking areas of Lisbon.

Government drags feet on private sector plans

Portugal

DIANA SMITH
Lisbon

IN AUGUST 1982 the last institutionalised vestige of the 1975 revolution that swept more than half the Portuguese economy into the public sector was erased with the constitutional review and abolition of the Military Council of the Revolution.

That council had repeatedly vetoed the return of private capital to Portuguese banking on the grounds that it counteracted the precepts of the 1976 constitution which placed Portugal in the direction of Socialism. It seemed logical to assume that, with the disappearance of the council, a Centre-Right administration whose loudest battle cry had been abolition of this obstructive body, would hasten to untie the bureaucratic knots and let capitalism back into the system.

There was no threat to denationalise the eight commercial banks handed into the public sector in 1975 by order of the Communist Party, then Portugal's most powerful force bent on maximum centralised control of the economy. It is useful to remember that Portuguese banks were strong family concerns which acted as holding companies to multi-faceted activities ranging from commerce through industry to tourism and the media—making them a useful catch for a Moscow-orientated Communist Party eager to create a puppet state in south-west Europe.

The idea of the ruling coalition of Social Democrats, Christian Democrats and Monarchists grouped into the Democratic Alliance (AD) was to permit new Portuguese or foreign banks to operate. The latter tended to be more interested in the wholesale than retail side extensively serviced

by the Portuguese institutions, albeit with time-wasting over-manning and cascades of paperwork. For some time representative offices of major international banks had been opening, having duly received permission from the Portuguese authorities. Most of the 21 offices that had blossomed like exotic new species in the somewhat rigid Portuguese financial habitat by 1982 were of a mind to graduate to full branches, legislation and time permitting.

They came from the U.S., the UK, Japan, France and Brazil above all, attracted by reiterated promises of economic reforms and Portugal's future status as a member of the European Economic Community. The Treaty of Rome bars discrimination against foreign capital—meaning that sooner or later foreign banks must be given full access to the Portuguese market. It seemed wise to make a presence sooner helping to marry foreign credits. If nothing else, it allowed representatives to form on-the-spot rather than remote views of Portugal's small and beleaguered economy.

Watchdog

That "watchdog" presence became paramount as the Government weakened through 1982 and omens of serious dependence on the foreign financial market were spotted by observers in a yawning balance of payments gap. They included an onerous debt-servicing schedule and short-term debt ratio that was, at nearly 30 per cent of total foreign debt, too heavy for a small country with scant domestic resources.

Portugal potentially needed help. Just as patently, it could not expect special favours, as a nation whose Prime Minister threw in the towel even though local election results gave him a qualified mandate to go on with promised reforms—raising serious questions of confidence—or to one which raced around

markets in search of funds breathlessly insisting things were not that bad.

There were sticky moments when anxious officials, in their rush to secure optimum terms for sorely needed loans, ignored local representatives of major banks in Lisbon and flew over their heads, doing themselves no favour. Hard lessons were learned about the real workings of the international banking system as opposed to the workings imagined by a novice country bred on red tape, paternalism and statements in between lines.

Observing, loan-broking, and in a few cases, participation in new ventures like leasing companies or, more rarely, investment companies may be the only activities afforded to foreign banks for some time yet. The resounding promise made by Premier Francisco Balsemão in June 1982 that "there will be private banks in Portugal by the end of the year" fell flat when it transpired that his Government was dragging its feet on the reform Bill that would permit such an event.

An insecure administration shrunk from a measure bound to attract Left-wing controversy for a while but needed to goad the Portuguese economy into more dynamic European patterns. As a result foreign bankers and investors who once believed in promises of liberalisation and progress are developing sceptical armour that does not help the country's efforts to be taken seriously as a future partner of a powerful competitive European market.

The Portuguese banking system is waiting for a new stimulus that will bring a healthy tang of competition into its dusty atmosphere. The beginnings of mechanisation are laudable, and have accelerated some transactions, but in most aspects the system is still the ideal home for the bureaucrat who shuns risk and leaves decisions to his higher-ups—who in turn leave decisions to the Government.

Spain

DAVID WHITE
Madrid

WITH a sizable dose of optimism Spain's top bankers now reckon that after a long series of bank crises and after the spectacular Rumasa affair their house is henceforth in order.

The continuing fragility of many industrial sectors means that the banking system is still in for a testing time.

The reigning sensitivity about any further suggestion of major upsets was illustrated by the insistence—perhaps counter-productive insistence—with which recent rumours about Banco de Santander, the last big family-controlled bank, were denied.

The last five years in Spain have seen almost 30 banks collapse, one of the most illustrious names in Spanish international finance—Banco Urquijo—having to be rescued and a whole chain of banks controlled by the controversial Rumasa holding group fall victim to a state expropriation decree.

The three biggest of this long list of accidents landed on the desk of the incoming Socialist Government elected last October. In the case of Urquijo, absorbed by its sister bank Banco Hispano-Americano with help from the authorities, and the very different case of Rumasa, which the Government claims was headed for inevitable disaster, new solutions have had to be found to save the whole banking system from irreparable damage.

Components

The virtual bankruptcy of Banco Catalana, a group set up with the political mission of providing Catalonia with its own big bank, had already given the authorities a major headache. The largest group to go into the care of the Deposit Guarantee Fund—the semi-private, semi-Bank of Spain safety-net body—it has been the subject of piecemeal negotiations to guarantee the future of its commercial and industrial banking components, whether in private or state

hands. Catalana alone brought seven banks into the Fund, including its subsidiary Banco de Alicante, hived off at an early stage to the state-controlled Banco Exterior.

A recent estimate by the Spanish Private Banking Association put the combined assets of banks in a declared state of crisis—29 of them—at \$12bn or 8 per cent of the private banking system. This includes the Rumasa banks of which 18 were named in the expropriation order in February last and two more, discovered to have been taken over secretly in 1981 and 1982, have been under Bank of Spain supervision. Rumasa alone is reckoned to account for 4.5 per cent of the system.

Relief

Although the banking community is pressing for the rapid return of Rumasa interests to the private sector, the Government's action was greeted with ill-disguised signs of relief.

Rumasa was the black sheep of the bank sector. Not only did it control, Banco Atlantica, which was also the one which most successfully resisted being brought into the "Rumasa system," with risks concentrated in companies of the Rumasa group.

Of the remaining banks few if any are likely to be taken over on the government's terms—which are that it recovers the money it puts in. No realisable assets in any case before the authorities complete their investigations into the group and their legal proceedings over funds which Rumasa channelled during the last two years into undisclosed interests outside Spain.

The affair has had at least one positive effect in completing a clearing-out of the bank system, leaving a somewhat sturdier structure. This is made up, as far as the Spanish banks are concerned, of four parts. The expanded state share, apart from the official credit institutions, embraces Banco Exterior and the rump of Rumasa, which



The last five years has been a period of severe problems for Spanish banks, but there is now more optimism among the nation's top bankers. Above: the Bank of Spain in Madrid.

together would make Spain's biggest bank.

Then come the traditional Big Seven private banks headed by Banesto, Central and Hispano-Americano, the latter newly returned to the very top league through its takeover of the industrial banks Bankunion and Urquijo. These account for four out of every five pesetas deposited in banks in Spain.

Behind them, accounting for less than 5 per cent of total bank assets, come the so-called group of five medium banks. Behind them again is an assortment of surviving small local banks. All of these groups are subject to possible reduction through takeovers, in what may be regarded as an inevitable process of concentration.

The speed with which these regroupings take place will be largely dictated by the degree to which profits, already cut down in real terms last year, continue to be squeezed. Affecting profits are the need for increased provisions to cover bad debts, slack credit demand, higher costs of liabilities and a stepping up of official compulsory deposit requirements.

The proportion of total deposits which banks have to place interest-free with the Bank of Spain was raised last December by a full point to 6.75 per cent. The proportion placed at the Bank of Spain's eight per cent base rate was lifted on April 14 last by the same margin to four per cent, in a bid to keep money supply in line with the targeted 13 per cent rise this year.

Severe

The severity of the banks' situation has been reflected in hard-fought wage negotiations and in the Government's move effectively to discourage more competition from foreign banks. It did this by increasing the minimum capital requirement for foreign banks setting up branches in Spain from Ptas 750m to Ptas 2bn (\$15m).

The authorities argue that this reflects straightforward monetary correction to compensate for inflation and the fall of the peseta since the doors to foreign banks were reopened in 1979. But the foreign exchange risk entailed is much less tempting to take now than it was at that time and for two reasons: inter-

national banks' own treasury position and the altered profit outlook in Spain.

Including four banks which were already on the waiting lists and which have been approved by the Socialist Government (France's CCF, First Interstate of California, Banca Commerciale Italiana and Sumitomo) and the four that were already in Spain, the community of foreign banks now numbers 36.

Although only a handful—including two post-1979 arrivals which bought Spanish banks, Barclays and BNP—have extensive branch operations under the restrictive rules, Spanish banks were pressing to prevent extra competition.

However, almost all the major European and U.S. banks are now established in Spain. This has not only helped in developing the range of banking activity. It has also an important spin-off in so far as these banks' local presence influences their stance as Spain, with its foreign debt of over \$28bn, continues to look for new funds and as key industrial groups such as Explosivos Rio Tinto are forced to renegotiate their debts.



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Bankers fear lower rate ceiling could hit already weak profitability

Dispute over level of interest rates

Norway
RAY GJETER
Oslo

THE LEVEL of bank interest rates has become a very live political issue in Norway. Pressure is growing on the minority Conservative Government to lower the ceiling on the rates banks may charge customers — a development which bankers fear could hit their already weak profitability. As it is, bank profits are inadequate to keep equity growth ahead of inflation, so that the banks are constantly having to float new share issues on the relatively small Norwegian market.

Unemployment

The opposition parties — including two which normally support the Government — want lower interest rates as a means of stimulating investment and economic activity generally. Although unemployment in Norway — at around 4 per cent — is still well below the levels prevailing in most Western industrial countries, it is exceptionally high by Norwegian standards.

A Storting (Parliament) debate on counter-recession measures, late in March, revealed that a majority of MPs favour cutting interest rates. On that occasion the Government's two political allies — the Christian Democrats and the Centre (agrarian) Party — did not actually vote for opposition motions urging a cut in rates charged by the state banks and "guidance" from the Finance Minister obliging the private banks to cut their interest rates as well.

The parliamentary leader of the Centre Party said, however, that he assumed the Government would now take some action in that direction, since it cannot, in the long run, ignore the fact that there is a parliamentary majority which supports this. The same line was taken by prominent Christian Democrat MPs.

Present Government rules — unchanged since January 1982 — limit interest charges by banks to an average of 14.2 per cent per annum on short-term loans (less than a year) and 12 per cent on longer term loans. In May last year the Bank of Norway sent a circular to banks warning them that they must observe these guidelines.

There is a strong theoretical case against Government intervention to force interest rates still lower, given the present state of the market. Even at current rates demand for credit exceeds supply and the banks are finding it difficult to stay within official lending limits. If borrowing becomes even cheaper the queue of customers seeking loans will grow longer and an extension of lending limits will become unavoidable. This in turn will increase inflationary pressures in the economy — already strong as a result of expansionist fiscal policies.

These are the bankers' arguments. To date the Government has heeded them — but a change may be on the way. In the March debate Finance Minister Rolf Presthus said he had no intention of doing anything about interest rates before publication of the revised national budget for 1983, due in May. He indicated, however, that he might do something then. A "moderate" settlement of the spring wage talks between the employers and unions could, he hinted, open the way for this. Such a settlement would reduce inflationary pressures in the economy and make it less risky to lower interest rates.

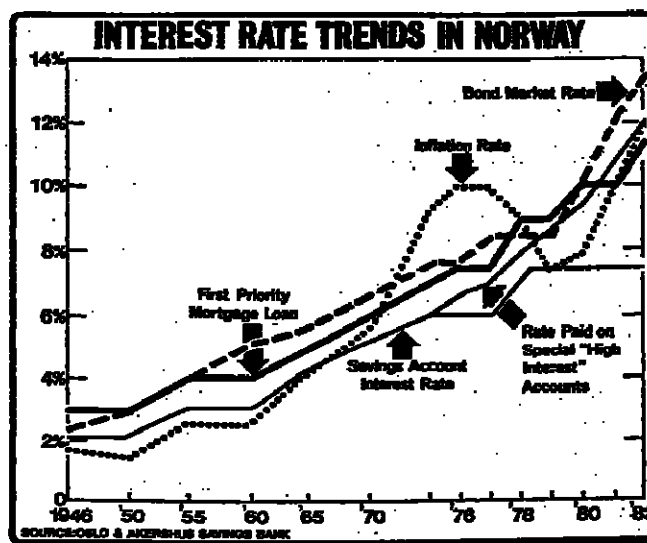
Developments

In fact a moderate settlement was achieved — providing for a general pay rise of only Nkr 0.40 (about 3p) an hour for most workers (increases negotiated later at plant level, will come on top of this). Moreover, the latest cost of living figures showed a year-on-year rise, at mid-March, of only 9.2 per cent — a great improvement on the 11 per cent-plus inflation experienced in 1982.

These developments — and continuing strong lobbying by the Government's parliamentary allies — make it likely that the revised national budget will include some measures to lower the cost of credit. These could include steps to increase the credit supply, such as a reduction of primary reserve requirements, and raising of lending ceilings.

The market certainly appears to be expecting a downturn in interest rates. There has been keen demand for bond issues and Government loan stock at the rates now ruling; a recent

WORLD BANKING XVIII



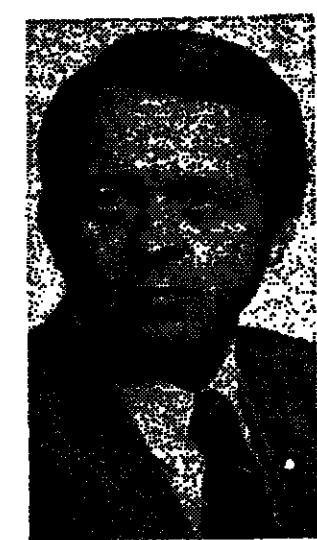
13 per cent, 25-year issue attracted subscriptions totalling a record Nkr 6bn. Some companies and institutions planning new bond issues are delaying these in the expectation that rates will drop.

One leading credit institution, Den Norske Kypotekforening (DNE), announced in mid-April that it was raising the price of its 14.5 per cent bonds so that their effective yield would be only 13.75 per cent. "Somebody has to be first," it proclaimed, in full page Press advertisements. Other credit institutions should follow its lead, said DNE. "If we are right in believing that inflation is on its way down and Norway is on its way up."

Several important changes in credit regulations affecting commercial and savings banks were made late last year. Direct regulation of lending by savings banks, introduced in June 1982, under section 8 of the Monetary and Credit Purge Act, was lifted, on the grounds that prolonged use of this measure could lead to inter-bank lending becoming fixed in one particular pattern — a development the authorities regarded as undesirable.

Primary reserve requirements for both savings and commercial banks were set at seven per cent — representing a rise of one per cent for the former and a cut of one per cent for the latter. At the same time the Government introduced a new regulation aimed at curbing the volume of guarantees which banks and insurance companies could provide for loans from private sources — the so-called "grey" market.

To inhibit expansion of this market, particularly marked during 1982 — the authorities ordered that the total volume of guarantees provided by the private credit institutions for grey market loans should not be higher at the end of third quarter 1983 than they had been a year earlier. Banks



Mr. Lief Leddesdal, chairman of the Norwegian Bankers' Association. He is seen here in a debate on interest rates.

or insurance companies which in 1982 had headed the Finance Ministry's appeals to curb the number of such guarantees they granted would be less rigorously restricted than those who had not.

Meanwhile, the future structure of Norway's banking sector has recently been under study — first by a Royal Commission which reported last December and now by the Finance Ministry, which is mulling the commission's conclusions. These included a warning against allowing any of the country's three largest commercial banks to participate in future mergers — either with one another or with other banks — and a recommendation that foreign banks should be allowed to establish subsidiaries in Norway, provided that these are set up as Norwegian limited companies and not simply as branches of the foreign banks. A Ministry White Paper on the subject is likely later this year.

FINLAND'S TOP SIX BANKS

FM bn — December 31, 1982

	Total assets	Deposits	Own funds
Union Bank of Finland	34.71	15.76	1.47
Kansallis-Osake-Pankki	24.53	16.51	1.69
Postipankki	21.51	11.59	.29
Skopbank	9.15	.84	.49
OKOBANK	9.05	.69	.27
Bank of Helsinki	6.24	3.15	.37

Foreign banks are confronted by acute new difficulties in their labour relations

Monetary and pay policies hit profits

Greece

VICTOR WALKER
Athens

A YEAR ago bankers in Greece were uneasy; today they are depressed, especially if they are officers of the foreign banks operating in the country either through full branches or representative offices.

All commercial banks face a problem of declining profitability — when the 1982 results are available they are likely to make "red reading" in the words of one banker. Foreign banks additionally are confronted by acute new difficulties in their labour relations.

Greek bankers tend to discount the credibility, though not necessarily the feasibility, of private talk among the foreign sector of closing down their operations or downgrading them to representative offices, as a reaction of last resort against the Greek Federation of Bank Employees Unions (OTOE), co-ordinating body of the union movement in the banking sector.

They do not expect the present disputes to come to that point, though they admit this could happen at least on a limited scale. The problems common to all commercial banks in Greece arise from a tighter monetary policy coupled with increases in wage and other costs.

As a result of Government policy restricting liquidity, mainly through mandatory placement of funds in Treasury Bills and other reserves, close to 70 per cent of bank deposits are tied down in reserves. While the reserve requirements have not been increased since August 1981, the adjustments made at

that time affected profitability only from last year. In addition, last year's collective labour agreement raised bank wage costs by an average of 40 per cent. Despite the partial freeze on wages now in force, banks are anticipating another 20 per cent jump in wage costs this year, because limited inflationary payments to be made in three instalments and the normal increases to cover long service and promotions.

Bankers note at the same time that the inter-bank money market has been affected by instructions given to banks and other organisations to reduce the rate of inflow.

The upshot of this, bankers say, is that commercial banks this year are living from the utilisation of 30 per cent of their deposits and fees from imports and exports.

No reductions

A year ago bankers were anticipating there would be some reductions in deposit rates but these have not occurred, presumably because of Greece's continuing inflation rate of above 20 per cent and the need not to discourage private saving. Thus one-year deposits of more than 3m drachmas still earn a top rate of 20 per cent, falling to between 16.5 and 19 per cent for deposits between 1m and 3m drachmas, while Treasury bills yield 13.5 per cent and bankers calculate an average 12.5 per cent for the entire 70 per cent of deposits tied up in one way or another with the central bank.

In recent years there used to be constant talk of liberalising Greece's complex structure of Government-mandated interest rates but bankers say that is now not even under discussion.

They note that while in 1982 the rate of increase of private savings at 30 per cent was faster

Commercial banks lifted net profits by nearly 21 per cent last year

Good year for earnings

Finland

LANCE KETWORTH
Helsinki

FISCAL 1982 was a good year for Finland's banking sector, although it was the second successive year of stagnation for industry. The money market was easy for most of the year, slack investment activity weakened demand for new credits, foreign business expanded and the commercial banks raised their net earnings by an average of nearly 21 per cent compared with 1981.

The situation following the 10.3 per cent devaluation of the Finnish mark in October 1982 seems to be fairly well under control. The net long-term foreign debt is large and growing, but manageable. Inflation is a problem, especially as the incomes settlement in April was not the moderate one the Government had pleaded for. Economic activity is expected to revive in the latter half of the year and the growth rate estimated for 1983 is 1.5 per cent.

In the banking field specifically, the Bank of Finland's recent announcement of changes in monetary policy point to new developments ahead. The changes are small, but cautious but innovative for Finnish conditions. In effect the Bank of Finland has given its blessing to the short-term money market which has assumed considerable proportions in the past two or three years but simultaneously plans to initiate some form of regulation of the market.

Cartel system

Bank lending rates in Finland are fixed by the Bank of Finland in accordance with its base lending rate (currently 8.5 per cent). The deposit-taking banks then fix among themselves the interest rates to be paid on deposits from the public. This cartel system, which might be called the regulated money market, worked fairly well until recently, when parallel with it there grew up an unregulated market in which the borrowing and lending rates were freely formed.

These short-term funds derive from companies looking for a better return on their temporary surplus liquidity than the banks can offer. The funds are placed with other companies directly or through the financing companies of the banks. They are estimated to amount to about FM 13-14bn (£1.6-1.7bn). They are relatively expensive, with rates 13-14 per cent, and if accepted directly by the banks can only be lent out at the controlled rates. The

highest lending rate allowed by the Bank of Finland is 12.5 per cent.

From May 1, 1983, however, the maximum lending rate will be raised to 13 per cent and the banks will be permitted to pass on to their credit clients up to 40 per cent of the extra interest costs incurred in using short-term funds. It is estimated that this will push up the banks' average lending rate (at present about 9 per cent) by 0.1 to 0.2 per cent units. In addition, the banks will be free to decide their own differentials between individual categories of credit granted. Primary housing loans are one exception but consumer credit clients, buyers of country cottages and cars, etc, will now find credit more expensive.

Quota

The third important change in the Bank of Finland's call money market conditions. The quota for commercial banks' call money drawings is FM 400m. The interest on drawings within this quota is 8.5 per cent. Drawings exceeding the quota are charged 13 per cent and, after a certain level an additional 2 per cent. In future there will be a flat rate for the above-quota drawings, though this has yet to be decided. Simultaneously, money market placements and borrowings will carry the same rate on interest, which might encourage banks to use the call money market as a home for some of their short-term surplus liquidity.

In any event, as more of the short-term funds flow through normal banking channels, the Bank of Finland will be better able to assess the overall money supply. As said, this is a tip-off approach to the problem but the principle has been welcomed by the banks. For the moment it applies only to commercial banks proper and to Postipankki. The system will be applied to the co-operative and savings banks later. It is not designed to ease the money market. Indeed, the bank's cash reserve deposit obligation was raised by 0.4 per cent units to 4.1 per cent at the end of March.

Foreign banks

The three foreign banks in Finland also welcome the changes. Citibank's report for the first full year of trading shows a loss of FM 1.8m and a balance sheet total of FM 700m. "We have reached cruising height and expect to show a profit next year," says Mr. Kari Mannola, the managing director. Chase Manhattan's report will also show a loss in 1982 as expected but managing director Roscoe Tanner says "We are extremely satisfied." Indosuez had only been trading for 2½ months last year and is not publishing an interim report.

over what they see as a developing OTOE attempt first to unionise the remaining banks that have branches, and possibly some of the representative offices, and second, to enforce a closed shop in all foreign banks.

A collective agreement signed last year required foreign banks to join the OTOE without one, while a complex dispute over two pensions funds is seen as an attempt by OTOE to bring all Greek employees of foreign banks under its influence by linking membership of the fund offering higher benefits to membership of a bank union.

Foreign bank managements are insisting on putting their staffs into a state-run auxiliary fund which is completely independent of the trade union movement.

Meanwhile, in a manifesto published early this year OTOE called for changes in supervisory structures seen as amounting to a "Hellenization" of the foreign banks. This is envisaged as a phased abolition of swaps and a means to financing foreign banks, the full assimilation of all foreign bank employees within a non-merit seniority system and total unionisation of foreign banks.

More specifically, under the OTOE blueprint, there will have to be union concurrence on all issues relating to automation and technological advances and a union say in financing policies. Some foreign banks are already facing union demands that include control of staff review boards and the right of "direct influence" over credit policy and leading decisions.

A Greek banker agreed that "things get to the stage of unions taking part in leading policies we shall be in deep trouble."

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WORLD BANKING XIX

Centrally-planned economies have shown their ability to alter course rapidly

Sharp turnaround in external debt

Eastern Europe

DAVID BUCHAN

AS A region, Eastern Europe probably deserves slightly better treatment in 1983 than it received from Western bankers in the two preceding years.

It was here that the current international debt crisis first broke, in Poland in 1981; but it is also here that the first concerted adjustment—a squeeze on investment and domestic consumption, cutbacks in imports and export drive to win hard currency—have taken place.

The issue, in fact, is whether Western banks by not only refusing to extend, but also by withdrawing credit, an understandable reluctance, but also by sometimes declining to roll over existing loans to Eastern Europe may not be hurting their own best interests.

The centrally planned economies have shown in the past two years their ability to change course rapidly. But if they are forced to repay at too rapid a pace, their levels of hard currency imports will have to decline further, hitting not only the sales of western companies, but also indirectly exports on which debt repayments to the Western banks depend.

The turnaround in Eastern Europe's external financial position has been dramatic.

Wharton Econometrics calculates that last year the aggregate hard currency trade balance of the six East European members of Comecon, Bulgaria, Czechoslovakia, East Germany, Hungary, Romania, and Poland—rose to \$5.1bn from \$400m in 1981.

With the Soviet Union included, the increase was from around \$200m to \$9.5bn.

On a net basis, Wharton calculates that Soviet bloc debt was \$51.3bn at the end of last year. Only \$8bn of this is owed by the Soviet Union, the rest by its East European allies.

But even there, as Dr Jan Vanous of Wharton points out, the \$51bn owed by Eastern Europe (nearly half that by Poland alone) represents 8 per cent of Eastern Europe's gross national product, and \$480 on a per capita basis.

This compares with Brazil's \$62bn debt exceeding 30 per cent of its GNP and Mexico's \$80bn debt amounting to 35 per cent of its GNP. And, Dr Vanous notes, Mexico and Brazil have only just begun to bite the bullet of adjustment which Eastern Europe has already gnawed hard on.

The squeeze on Western credit has only been one problem for East European members of Comecon. The other problem is their deteriorating terms of trade with the Soviet Union, largely because of the rising price of Soviet oil—22.27 per cent higher in 1982, reflecting with a time lag the sharp Opec increases of a couple of years earlier.

Since there was no corresponding increase in prices of East European exports to the Soviet Union, East Europe's terms of trade continued to deteriorate by 7 per cent last year.

The cumulative effect of this has been that growth in Eastern Europe continued to decline last year, with negligible increases in Romania and Czechoslovakia, and the earlier attempt to protect consumers from the impact of this was abandoned.

Rising share

The share of "national income produced," as it is termed in Comecon, devoted to reducing external indebtedness and offsetting deteriorating terms of trade, has steadily risen.

The Soviet bloc's seven members have differing degrees of control over the future level of their indebtedness to the West. The strongest economies or those with the lowest debt exposure, the Soviet Union and to a lesser extent Bulgaria and Czechoslovakia, are more in a position to determine their own borrowing.

Those three countries have also shown themselves politically cautious about being in lock to the West. The other four are more constrained in that they must take what western credit is offered them, in order to service existing debt.

On the plus side, this should stimulate recovery in Western industrialised countries and thus

demand for Comecon imports, as well as depressing interest rates and thus easing Comecon's debt servicing burden.

Heavily on the minus side is the fact that between one quarter and two thirds of total exports of individual Comecon countries to the Third World go to just three oil producing countries, Iran, Iraq and Libya, which are having to prune imports.

These three markets account for 39 per cent of total export earnings outside Comecon in the case of Bulgaria, 23 per cent for Romania, and more than 10 per cent in the case of the other Comecon countries, except East Germany.

With these factors in mind, Wharton is predicting a decline in Soviet and East European exports to developing countries in 1983 and mixed prospects for sales to the industrialised West, with a 3 per cent increase in Soviet exports and a decline in East European exports, though much of this may be the phasing out of unprofitable Romanian petrochemical exports.

As for imports from the West, Wharton believes 1983 may see a "sharp increase" in Soviet purchases, spurred by Mr Andropov's consumer development ambitions, and a modest rise in East European purchases.

Western governments are making further attempts to persuade the Soviet credit policy towards the East this year but this mainly affects export credit which they underwrite. The chief task is to

Net Hard Currency Debt

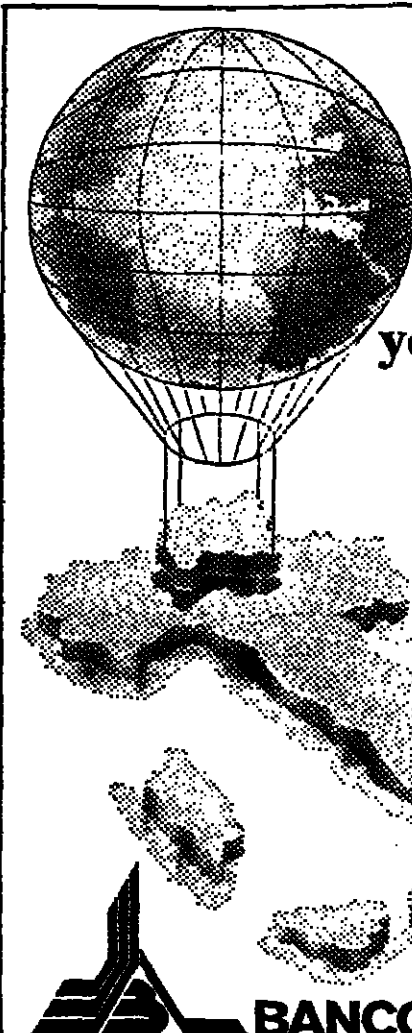
Figures in \$bn at end of 1982*	
Soviet Union	8.0
Bulgaria	1.8
Czechoslovakia	3.2
Romania	9.2
East Germany	6.2
Hungary	24.1
Poland	8.8
*Gross debt to the West, minus deposits in Western banks.	
Source: Wharton Econometrics	

ensure the proper working of the May 1982 agreement, which stiffened the terms for the Soviet Union, Czechoslovakia and East Germany.

Naturally there is some differentiation by bankers between individual Comecon countries. On one side of the scale is the Soviet Union, with its low net debt and debt service ratio, and gold reserves to offset lower oil revenue; on the other is bankrupt Poland which even on the most optimistic assumptions will not be able to pay the interest on its debt until 1984-1985 and is now seeking a three-year rescheduling of its 1983-85 debts to Western banks.

Romania hopes to avoid rescheduling its 1984 debts but is negotiating delayed repayments with Western bankers on debt due this year. In the middle of the scale are Bulgaria, Czechoslovakia, East Germany and Hungary, all of which have been able to keep servicing debt without significant arrears.

These countries, with, of course, the Soviet Union, are reasonable credit risks in all probability. Whether they are for certain depends very much on how much economic and financial information they are willing to divulge to Western bankers.



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Banking is practically confined to the savings bank network

Steady build up of savings deposits

Soviet Union

ANTHONY ROBINSON

THE SOVIET UNION has always been extremely conservative in its borrowing from the West and the debt problems of Eastern Europe in recent years have reinforced its reluctance to increase its exposure beyond fairly tight limits.

Western estimates of total net Soviet debt to the West range between \$8bn and \$10bn; the latest Soviet foreign trade statistics indicate that elimination of the country's former hard currency trade deficit remains a priority of Soviet planners.

Last year the Soviet deficit on trade with the industrialised West fell to a mere \$100m from a high of \$5.6bn in 1979. Higher sales and lower imports from the developing countries ensured an overall trade surplus of over \$5bn roubles.

What was remarkable about this performance was the fact that it occurred against the background of falling prices for its major hard currency exports—oil and gas. The Soviet Union is not a member of Opec but was quick to raise prices in line with Opec while the going was good. When prices started to fall, however, the Soviet Union became a factor in spurring the decline by cutting its own prices ahead of the market in order not only to maintain volume but actually to increase sales. According to

a recent report on the Soviet economy published by West Germany's Deutsche Bank the Soviet Union sold \$5m tonnes of crude oil to the West worth \$14bn last year plus 75m tonnes to Eastern Europe and 20m tonnes to other Communist countries and the Third World.

Its ability to raise volume sales to the West by nearly 40 per cent last year despite a mere 1 per cent rise in production to 615m tonnes was partly the result of supply cutbacks to Eastern Europe and the domestic Soviet market but mainly the result of stepped up oil exports from Libya, Iran and Iraq. Oil was taken in payment for arms and was subsequently re-sold in the West for hard currency.

Resentment

Soviet tactics have incurred growing resentment from several Opec members however and attempts are now being made to persuade the Soviet Union to co-operate in trying to make the agreed Opec minimum price structure stick. A 50 per cent rise in Soviet oil prices in late April may have been partly timed to head off Opec criticism but also reflected the Soviet Union's awareness of the sacrifices it has had to make in order to maintain hard currency earnings at a time of falling energy prices.

In the medium term the Soviet Union, as a major energy producer, stands to be a major beneficiary from any sustained upturn in Western economies, especially when this starts to be reflected in higher commodity prices. But this year is expected

to be rather tight from the hard currency point of view, with continuing heavy grain imports and a continuing need not only for Western technology imports but also semi-manufactures, components, chemicals, steel and non-ferrous products required to fill the gaps left by the planning overights or belated plan production in many key sectors despite an apparent rise in growth and productivity since Mr Andropov took over.

Hitherto one of the main restraints on Soviet imports of Western technology and plant has been the artificial tightness of the domestic economy and the slowness with which major construction projects incorporating Western plant and equipment have been completed. The exception here is the top priority Siberia-West Europe pipeline, whose completion is seen as a matter of national and party prestige. But the Soviet appetite for Western technology and the capital to finance its import appears likely to grow as the decade progresses, partly because of the scale, cost and technological complexity of exploiting new resources and partly because of the need to bridge what is now perceived as a growing technological gap.

One example of the kind of project now being considered is that of coal gasification in Siberia. A group of West German banks recently visited Moscow for talks on future financing which included preliminary discussion of the financing requirements linked to contracts for Western companies and repayment in synthetic oil. While the external banking

outlook appears fairly straightforward, the domestic picture is one of a steady build-up in savings deposits as higher money incomes find no corresponding increase in goods and services to absorb them. The domestic banking system is practically confined to the planning overights or belated plan production in many key sectors despite an apparent rise in growth and productivity since Mr Andropov took over.

Savings accounts

Most Soviet citizens have simple savings accounts with the state savings bank. Total savings in such accounts rose from 21bn roubles in 1975 to 156.6bn roubles in 1980 and have continued rising faster than either incomes or retail trade volume. There is no clearer proof of the degree of post-purchasing power and suppressed inflation in the Soviet Union than the figures which show that the total volume of savings now represents nearly 60 per cent of total annual retail volume which in 1980 reached 278bn roubles.

The existence of this big pool of potential spending is one reason why black-market prices for scarce, especially Western, consumer products is so high and why the Soviet Union has taken to importing cheap consumer goods from Third World countries and selling them at very high prices on the domestic market to try to soak up these excess funds.

Why the IMF decided to lean on commercial banks to provide new money

Complex international rescue package

Yugoslavia

DAVID BUCHAN

THE INTERNATIONAL rescue package arranged for Yugoslavia this spring may not be the biggest this year, but it is certainly the most complex. It totals nearly \$7bn in new and rescheduled financial loans, and it involves all the major international institutions and many of the governments in the West, not forgetting a little help from Moscow too. By common consent, if it cannot get Yugoslavia out of the slump this year of shouldering its \$18bn debt burden, then nothing can. There is very little chance of such an international effort ever being repeated.

The major elements of the package are:

- Refinancing by commercial banks, which involves rescheduling \$1.4bn in loans maturing this year, rolling over \$1.9-\$2.2bn in short-term credit for two years, and provision of \$600m in new money before June 30.
- A final \$600m tranche from an existing International Monetary Fund standby credit, a \$350m structural adjustment loan from the World Bank and a short-term bridging loan from the Bank for International Settlements.

● A most unusual contribution from 15 Western governments in the form of cash and extended trade credits, worth \$1.5bn.

Why so much support? There were two prime movers behind the rescue package. One was the IMF which realised that its credibility was very much at stake in Yugoslavia, the only major country to hit a debt crisis in spite of being two years into an IMF adjustment programme. Even though it met IMF targets to improve its current account in 1981-82, Yugoslavia continued stubbornly to move towards the precipice. The fact that the problems were on Yugoslavia's capital account—a drain in foreign confidence in the country's ill-coordinated banking system—did little to relieve IMF embarrassment.

So, the IMF decided to extend the techniques it was already using in the Latin American debt crisis and to lean on the commercial banks to provide new money for Yugoslavia, in addition to inevitable rescheduling of old loans. The banks finally gave in to the pressure, but only by charging the Yugoslavs a high price: 14 per cent over Libor for their new loan and the medium term rescheduled loans, and 13 per cent over Libor for the rolled-over short term loans.

The original instigator of the governmental aid was the U.S., though several other govern-

ments played a significant role and Switzerland (apart from a neutral country so as not to embarrass the non-aligned Yugoslavs) did the final organising. Among the 15 donor countries, the Nato countries felt Yugoslavia was an important bulwark against the Warsaw Pact reaching the Mediterranean and economic distress there could lead to dangerous social and political tensions. The neutral governments regard Yugoslavia as politically important. For all of them Yugoslavia, with its open economy, has been a profitable market.

Doubts dispelled

Whatever doubts Yugoslavs may have had about denting their long-standing status with Western financial aid must have been dispelled by the March trip to Belgrade by Mr Nikolai Tikhonov, the Soviet prime minister. In fact, it would seem that the Western help has given Belgrade extra leverage with Moscow.

This was the conclusion drawn from Mr Tikhonov's offer to Yugoslavia of a 20 per cent increase this year in oil. Yugoslavia pays for this oil, albeit in world prices, in barter under its regular clearing arrangement with the Soviet Union. The Soviet leader also dispelled Yugoslav fears that Soviet non-oil trade shipments might be cut this year.

The government of Prime Minister Milka Planinc has struggled to avoid a straight default, partly because it felt this would deal its special brand of communism, based on worker self-management and on regional decentralisation, a very damaging blow. In fact, the argument might be turned around. To a significant degree, it has been the politically laudable but economically chaotic system of decentralisation which brought the country to the debt crisis brink. Lack of central control over foreign borrowing and over foreign exchange receipts has seriously weakened the hand of the federal authorities in coping with the country's debts.

Some changes have been made. Individual companies and republics have agreed to make their foreign currency export earnings to the National Bank coffers. The National Bank has stepped in with both money and management to strengthen some of the weaker regional banks. Finally, the Yugoslavs made an important concession to win the new \$600m loan and rescheduling from the foreign banks. Previously regional commercial banks had done virtually all foreign borrowing in their own name. The new agreements are jointly in the name of the regional banks and the National Bank, and carry the guarantee of the federal republic behind them.

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WORLD BANKING XX

Soaring inflation put a superficial gloss on Israeli bank profits last year

Interest rates out of gear

Israel

DAVID LEVINSON
Tel Aviv

NEW REGULATIONS regarding the taxation of inflationary profits, coupled with income from investments in stocks and daughter companies, enabled the Israeli banks to register handsome profits last year, despite a disappointing performance on the operational side.

With inflation running at over 100 per cent annually for the past four years, the Government finally introduced new tax regulations last year which prevent corporations paying tax on inflationary profits. Thanks to this change, all the banks had to set aside much less for taxes.

But the two largest banks, Leumi and Hapoalim, who control two-thirds of the market, registered a substantial drop in operational profits in real terms. Third placed Discount Bank, with 25 per cent of the market, enjoyed a growth in pre-tax profitability just above the inflation level. The two smaller banks, United Mizrahi Bank and First International Bank of Israel, did much better, achieving substantial growth in operational profits.

The banks blame this situation on the Treasury which prevented them from raising interest rates or the commissions on transactions, as part of the Government's attempt to

curb inflation. This meant, in effect, that the banks were actually charging a negative interest rate in real terms.

The problem was caused by the rate being set early in the year, when inflation was running at about 100 per cent, and the banks were not allowed to raise them when the inflation rate shot up to 150 per cent in the second half of the year. At the same time, the competition between the banks led to them paying high interest rates on deposits and various savings schemes.

It was also notable that the banks substantially increased their provisions for doubtful debts, as a result of expected losses on some overseas loans. Hapoalim ran into trouble over International Harvester, and Discount admitted that its ruble in Montevideo had a bad year. Leumi also expects losses on its American banking operations.

The overseas operation of the Israeli banks is of increasing importance, with over 120 branches of Israeli banks operating abroad. In the case of Discount, overseas operations contributed 25 per cent of the group's profits last year, which was a lower percentage than in 1981 when the overseas contribution was 42 per cent.

The other banks are less frank about the scale of the contribution of operations abroad to their balance sheet, but it is increasingly substantial. The local market having been saturated, the only path for the banks to follow if they are to maintain their expansion.

The total balance sheet of

Bank Leumi grew by 15 per cent in dollar terms to stand at \$23.4bn at the end of 1982. Its net profit was up almost 30 per cent at \$102.6m.

Bank Hapoalim crept closer to Leumi with a 16.7 per cent growth in the balance sheet to \$22.5bn. Net profit grew by over 25 per cent at \$158.2m.

Discount Bank increased its balance sheet by just over 19 per cent to stand at \$11.8bn. Net profit rose by a more modest 14 per cent to just over \$40m.

Dynamic growth

United Mizrahi Bank and the First International Bank of Israel, who have shown the most dynamic growth in recent years, continued the trend again last year.

These two banks also featured in the most exciting banking event of the year, when Mizrahi made a bid to take over control of FIBI, the deal was vetoed by the Treasury, which turned out to be a lucky break for Mizrahi after FIBI shares fell 60 per cent during the Tel Aviv stock exchange collapse early this year.

If the banks suffered from a decline in operational profits, they none the less did very well from the stock market boom in 1982. New issues, takeover missions and the sale of shares out of portfolio all contributed to the banks' well being.

They also did well out of the investments outside banking, though the Treasury has been viewed as offering a chance for the overseas operations to increase their contributions to the banks at home.

Despite the fact that bad debts on overseas loans became an issue in 1982 for the first time, investing in expansion of the overseas operations remains a good way to protect the banks against the ravages of inflation. But because of the beneficial changes in the tax laws, it is no longer imperative to invest abroad just as a tax haven.

The banks also pushed ahead with their computerisation programme. In May this year the Israeli banks will be connected to the Swift system so that funds can be transferred instantly to 10,000 leading banks around the world.

There has been a tremendous growth in the installation of automatic teller machines, with about 400 installed in the country's network of about 1,000 branches.

All the banks are also working to put most of their branches on-line with the next three years, and the banks are also studying EFTPS operations, though not much progress has been made on this so far.

The banks will hope this year to win Treasury approval for raising interest rates to more realistic levels, but at the same time will have to try to cut operating costs if they want to return to operational profitability.

The stock market, which suffered a severe collapse early this year, is not likely to prove as profitable for the banks as last year. But on the other hand the signs of an easing of the international recession is being viewed as offering a chance for the overseas operations to increase their contributions to the banks at home.

Government intent on reforms

Turkey

TERRY POWY
Istanbul

BANKING seems to be very popular in Turkey. The main streets of its cities abound with branches and almost every other advertisement on the hoardings is for a bank. The phenomenal growth in branches resulted from intense competition for deposits that still continues even though many banks now face difficult financial problems in covering the interest payments on these hard-won accounts.

With profits for 1981 and 1982 down sharply the country's bank chiefs still seem to believe that the man in the street chooses his bank at random. "If we failed to match our competitors in expanding our branch network we would lose customers," Mr Burhan Karaguzel, general manager of Is Bank, the largest commercial bank.

Yet the expansion policy has produced in its wake a crisis for many banks. Having attracted deposits at average rates of 34 per cent, they are finding it very hard to get a corresponding return on their loan portfolio. Credit to customers involved in purely domestic business activities is so costly that many face bankruptcy and cannot repay exist-

ing loans—let alone afford fresh ones.

Saddled with high operating costs because of the many branches even the biggest banks may have to rationalise to survive. This also is part of the Government plan, the full weight of which will only be felt once the existing 25-year-old Banking Act is radically changed by a decree expected to be promulgated some time this month.

The tradition of banking in Turkey has undergone a rapid change in the past three years. Fly-by-night loan sharks who took unsecured deposits amounting to billions of lira and lent them out to those who could not obtain funds from the banks have been driven out of business following the spectacular collapse last summer of the biggest, Kastelli.

Bankruptcies

The legacy of the unlicensed deposit takers is still there, however. Two of the smaller banks, Istanbul Bank and Hsarbanc, are being run by Government-appointed officials in order to prevent their collapse as a result of the knock-out effect of the bankruptcy of some 500 brokers.

The scale of the problem—some TL55bn (\$264m) was deposited with brokers operating in the capital, Ankara, alone, was such that millions of dollars had to be loaned by the central bank to the banking

system to keep it afloat. Although some of this has now been repaid it has all added to the head of steam behind the Government-sponsored campaign for radical change.

"If the banks had significant public shareholding there would have been a revolt by now over the low returns," said one official. As it is, the great majority of the commercial banks are owned by family-based holding groups. These are bitterly contesting the right of the Government to intensify its regulatory powers, claiming "free enterprise" as the defence for what may seem to be traditional money lending barely disguised by modern concrete offices.

Almost none of the banks, for example, has an external audit of their accounts and one accountant claimed that "you should not put too much credence in the balance sheets of most of the 24 commercial banks." Of course all the banks have internal inspecting systems (AK Bank, the second largest commercial bank, employs more than 100 inspectors) but public confidence in the published figures appears low.

Turkey's Government is working to a rather harsh monetarist plan for economic growth and curbing inflation. "Everyone, banks and private companies, must be forced to open themselves up to the pressures of competition and the market," says Mr Adnan Kalfaoglu, the Finance Minister.

In order to squeeze back into

the economy hoarded money, largely made on the extensive black market the Government recently allowed the legal laundering of some TL3,730bn (including TL1,430bn in bearer certificates of deposit) of undeclared wealth. The cash part of this sum is equal to more than half the total amount of notes and coins in circulation at the end of 1982. However, there is little sign yet that this has helped restore the liquidity position of the private sector and in the short term it may have further weakened the cash flow positions of some smaller banks.

Under mounting pressure from above, Turkey's banks seem likely to be forced to change. Already in the negotiations over the new Banking Act they have made a number of concessions but, unless a foreign banker many of these were only made in the expectation of reciprocal concessions from the authorities and did not really reflect a change of heart.

Despite spirited resistance, then, it is difficult to avoid the conclusion that banking in Turkey is approaching a watershed. With the military behind them the Government and officials have determined that the country can only develop and modernise if the financial system is radically reformed. In private no officials conceal that there will be casualties in this process but they hope that perhaps at the end of the day banking will become "more a profession than a family pastime."

The shock takes its toll

CONTINUED FROM PAGE 1

service even their interest payments throughout 1983-84.

There are encouraging signals for the debtor countries, however. Global economic recovery, led by the United States, if it proves as widespread and sustained as some economists predict, should boost the cross-border trade which is vital if debtor nations are to earn precious foreign exchange with which they can service their debt.

Declining interest rates in the U.S. and other countries should save the debtors a great deal. It has been estimated for example, that for every 1 per cent drop in dollar interest rates, Brazil saves \$500m of interest payments. But interest rates remain far too high in real terms and they can also be the subject of manipulation by governments, particularly when such governments are going into general elections and wish to ensure a gradual economic boom.

While Mr Paul Volcker, the chairman of the U.S. Federal Reserve Board, has numerous fans in the financial community, there are still some bankers who will criticise the Fed's reluctance to ease its policies further and allow a more rapid decline in interest rates this year. The traditional Fed argument is that too rapidly falling interest rates can bring about dangerous bouts of recurring inflation.

Yet, some bankers point out that this argument ignores the reality of what they perceive to be the end of a deflationary cycle in Western industrialised states.

These bankers argue that the success of many governments in reducing inflation has less to do with fiscal and monetary policy and a great deal more to

do with the world recession we are now emerging from.

Most major bank economists nonetheless predict that U.S. interest rates will be only around 1 per cent lower than their current levels by year-end.

Another problem for the banking world is that sovereign risk is not the only big headache. Last year was also the year in which big corporate entities such as International Harvester, Dome Petroleum, AEG and Grupo Alfa had to restructure their debt. Corporate bankruptcies reached amazing proportions and some bankers say there will be still more in the pipeline as the world recovers from recession.

All of this raises the unpleasant question of who is to blame for the mismanagement of country debt, the abuse of the interbank market and the huge country lending which fuelled country debt crises.

Enough blame

It would seem that there is enough blame to go around for everyone. Central bank authorities are blamed by some bankers for allowing hundreds of billions of dollars of loans to Latin America to pile up without expressing concern to the lending commercial banks.

This begs the question, however, of whether the International Monetary Fund, with its unique ability to see the financial position of debtor countries, was not remiss in failing to point out to central banks the danger signs it must have spotted.

Bankers, politicians and finance ministry officials the world over may blame borrower governments such as the

administration of President Lopez Portillo of Mexico, which from 1976 to 1982 blithely allowed its public sector debt to mount from a little over \$10bn to more than \$60bn.

All of the banking community seems to agree that countries such as Brazil and Mexico abused the interbank system by allowing the foreign branches of their banks to borrow short-term money for what was essentially balance of payment financing.

But it is the banks themselves which have escaped much of the blame in Europe and are only now under fire in the U.S. Congress. The country risk officers of majors such as Bank of America, Chase Manhattan, Citicorp and others approved billions of dollars of lending to Latin American countries during the late 1970s and early 1980s.

This was a period when Opec funds, while declining, were still flowing into the Euro-market and thus helping to fuel the recycling process. The Mexico City representatives of various U.S. banks, for example, must have had sufficient faith in Mexico to approve loans which total billions of dollars—and the lending continued until July, 1982.

Now that the house of cards has collapsed, the issue of bad debt provisions has proved a ticklish one. Take the case of Bank of America, for example, with disclosed loan exposure of \$2.5bn to Mexico, \$2.3bn to Brazil and \$2bn to Venezuela. Bank of America has achieved which represents 149 per cent of its \$4.57bn equity capital base. And Bank of America's ratio of problem exposure to

capital base is by no means the most worrying of major U.S. banks.

Bank of America's bad debt provision reserve stood at \$670m at the end of 1982. In line with other major U.S. banks British banks increased its 1982 bad debt provisions significantly.

But did the banks go far enough?

Look of concern

Ask any bank executive if his provisions are adequate and he will invariably say they are. He might add, however, with a look of concern and sarcasm: "But I'm not so certain if my friends at Bank X have provided enough. Why not ask them?"

This "Not-me-mine" attitude of many major banks must at least raise eyebrows. While it can be argued that the debt problems are not as bad as they appear and the money will eventually be repaid, it is somewhat begs the issue.

For the reality of the situation is that a number of banks face having the principal they loaned being tied up for years to come; this limits lending flexibility and distorts the role of banks in economies.

Any number of so-called "lifeboat" or discounting solutions have been advanced and these pages contain a sampling of some of the more talked about of these ideas. But while the ideas themselves are interesting, the political will required to implement them appears to be lacking.

Instead, the global banking system, an integral part of the global economy, seems destined to do little more than muddle along and hope for the best.

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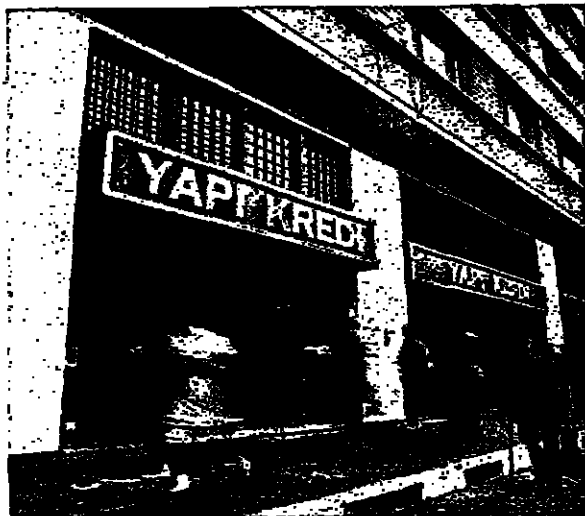


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